



SOLID WASTE ADVISORY COMMISSION

MAY 11, 2011, 6:30 P.M.

CITY HALL, COUNCIL CHAMBERS

301 WEST 2ND STREET

AUSTIN, TEXAS 78701

CURRENT COMMISSION MEMBERS:

Gerry Acuna, Chair

Rick Cofer, Co-Chair

Fayez Kazi

Brent Perdue

Bob Schafer

Maydelle Fason

Rahm McDaniel

AGENDA

CALL TO ORDER

1. CITIZEN COMMUNICATION: GENERAL

The first four speakers signed up prior to the meeting being called to order will each be allowed a three-minute allotment to address their concerns regarding items not posted on the agenda.

2. APPROVAL OF APRIL MINUTES

3. NEW BUSINESS

Discussion – Public Opinion Survey Results Presentation, by In-Sink-Erator Consultant (Poll Concerning Solid Waste, Composting and Recycling Issues)

4. STAFF BRIEFINGS

a. Discussion and Action – Forecast Presentation

b. Discussion and Action – Master Plan Presentation

c. Discussion – Director's Report

Big Bellies, Dare to Go Zero, Mattress Stewardship, One Green Step, Catalog Choice, Universal Recycling Ordinance, Composting Rebate Program, Employee Recognition, Texas Public Relations Association Award, New Hire, Performance Measures

5. FUTURE AGENDA ITEMS

ADJOURNMENT

The City of Austin is committed to compliance with the American with Disabilities Act. Reasonable modifications and equal access to communications will be provided upon request. Meeting locations are planned with wheelchair access. If requiring Sign Language Interpreters or alternative formats, please give notice at least 4 days before the meeting date. Please call Annette Moreno at Solid Waste Services Department, at (512) 974-1987, for additional information; TTY users route through Relay Texas at 711.

For more information on the Solid Waste Advisory Commission, please contact Annette Moreno at (512) 974-1987.

SOLID WASTE ADVISORY COMMISSION MEETING MINUTES 04/18/2011



Solid Waste Advisory Commission
Minutes

Regular Meeting
18 April, 2011

The Solid Waste Advisory Commission convened in a regular meeting on 18 April, 2011 at 1520 Rutherford Lane in Austin, Texas.

Chair Gerry Acuna called the Commission Meeting to order at 6:35 p.m.

Board Members in Attendance:

Gerry Acuna, Rick Cofer, Fayez Kazi, Brent Perdue, Bob Schafer, Rahm McDaniel

Staff in Attendance:

Annette Moreno, Bob Gedert, Donald Hardee, Phillip Tindall, Jessica King

1. CITIZEN COMMUNICATION – No citizens spoke during citizen's communication.

2. APPROVAL OF MINUTES

Minutes for the regular meeting of 03/16/11 were approved on a Commissioner Rahm McDaniel motion, Commissioner Rick Cofer second on a 5-0-1 vote. Commissioner Bob Schafer abstained because he was absent at the March meeting. Commissioner Maydelle Fason was absent.

3. STAFF BRIEFINGS

a. Long Term Recycling Contract – Solid Waste Services (SWS) Director gave a PowerPoint presentation over the contract negotiations and answered questions. JC Porter with Austin Zero Waste Alliance, Lee Kuhn with Allied Waste, Bob Gregory and Gary Newton with Texas Disposal Systems, and Kerry Getter with Balcones Resources were allowed to speak on the item.

A resolution recommending Council (1) split volume at their discretion between the vendors who have agreed to terms (2) the agreement must be completed by April 28, 2011 (3) if an agreement cannot be achieved by April 28, 2011, the negotiations can be extended at the discretion of the Solid Waste Services Director and Council (4) if an agreement cannot be achieved by April 28, 2011, the contract will be taken back to SWAC for discussion and action (5) and a 6th street location is not acceptable for a transition site; was approved on a Commissioner Rick Cofer motion, Commissioner Brent Perdue second on a 4-0-2 vote count. Commissioners Gerry Acuna and Bob Schafer recused themselves from this item due to a conflict of interest. Commissioner Maydelle Fason was absent.

b. Update on Master Plan – Item was postponed to the May meeting.

- c. Department Director's Report – SWS Director Bob Gedert briefly went over his monthly report on Performance Measures, Star Employees and City Department Partnerships.

4. FUTURE AGENDA ITEMS

Master Plan Update, Recycling Negotiations, Forecast, Waste to Energy, State of Technology, Hauler License Fee and Dare to Go Zero Recap

ADJOURNMENT

Chair Gerry Acuna adjourned the meeting at 9:45 p.m. without objection.



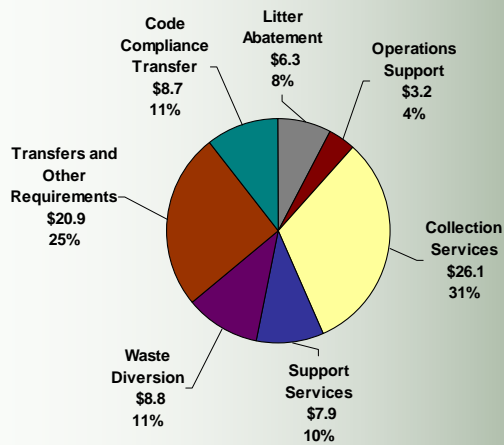
Financial Forecast

Solid Waste Services

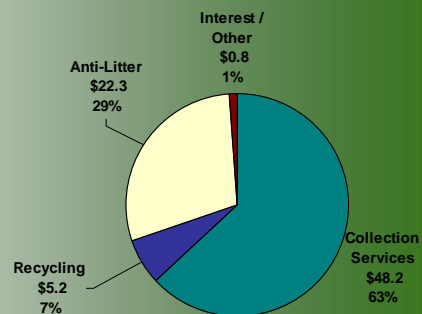


FY 2011 Approved Budget

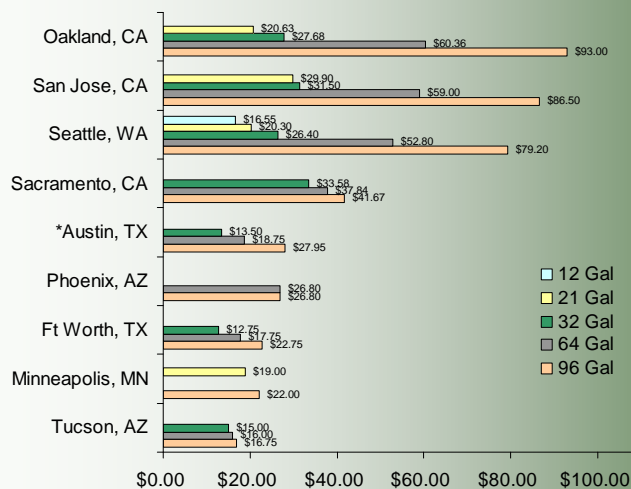
Uses of Funds \$82.0 million



Sources of Funds \$76.5 million



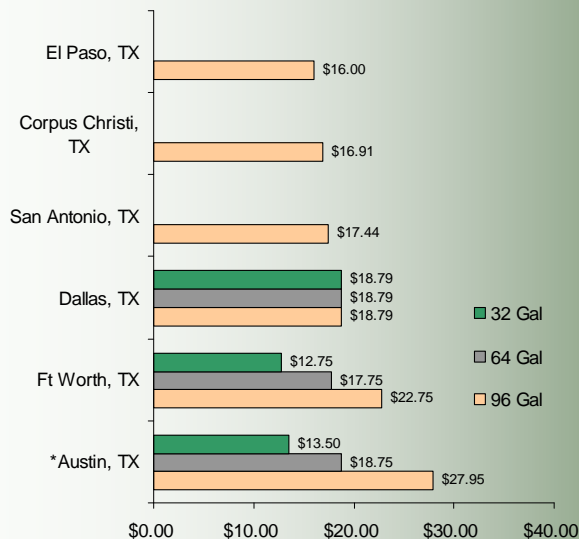
National Solid Waste Rates



City	2009 Census Population
Oakland, CA	409,189
San Jose, CA	964,695
Seattle, WA	616,627
Sacramento, CA	466,676
Austin, TX	786,386
Phoenix, AZ	1,593,659
Ft Worth, TX	727,577
Minneapolis, MN	385,378
Tucson, AZ	543,910

*Rates shown include monthly base and cart charges only.
Cart sizes and services were not all exactly the same as COA SWS, but are comparable.

Texas Solid Waste Rates



City	2009 Census Population
El Paso, TX	620,456
Corpus Christi, TX	287,439
San Antonio, TX	1,373,668
Dallas, TX	1,299,542
Ft Worth, TX	273,613
Austin, TX	786,386

*Rates shown include monthly base and cart charges only.
Cart sizes and services were not all exactly the same as COA SWS, but are comparable.

Expenditure Assumptions

- FY 2012
 - 2 positions for expansion of HHW hours to every Saturday
 - 4 positions for Universal Recycling Ordinance (URO) implementation
- FY 2012 to FY 2016
 - Transfer to Code Compliance Fund
 - 5% average annual growth for forecast period
 - 3% annual wage adjustment

FY 2012 Cost Drivers

<i>Category</i>	<i>Estimated Change</i>	<i>Built-in Cost Drivers</i>
Base Personnel	\$0.9m	* Health Insurance * Civilian Wage Adjustments * Supplemental Pension Funding
Transfers / Other Requirements	\$3.0m	* Code Compliance Fund * 3-1-1 System Support * Supplemental Retirement * Support Services * Communication & Technology * General Obligation Debt Service * CIP Transfer to cover landfill monitoring and post closure costs

FY 2012 Operational Changes

<i>Category</i>	<i>Estimated Change</i>	<i>Activity</i>
Other Operational (Costs)	\$3.1m	<ul style="list-style-type: none"> * 4 New FTEs for Phase 1 of the Universal Recycling Ordinance * 2 new FTEs for the HHW to expand hours due to customer demand * Brush/Bulk on-call program * Fleet Fuel & Maintenance * Public Works Tree trimming program * City Facilities recycling collection cost * Cart purchases
FY 2011 Approved Funds Repurposed	(\$3.4m)	<ul style="list-style-type: none"> * Transportation cost for hauling recyclables * Collection Services efficiencies * Other services/consultants

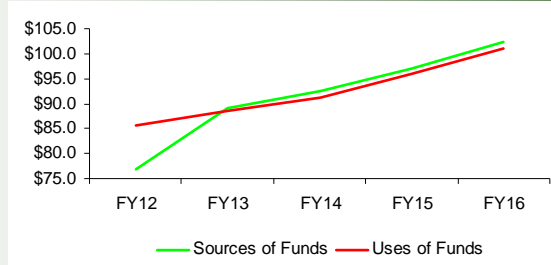
Revenue Assumptions

<i>Cart Size</i>	<i>Current Rates</i>	<i>Projected Rate Adjustment Amount</i>				
		2012	2013	2014	2015	2016
21 gallon	N/A	New	\$3.25	\$0.00	\$0.75	\$0.00
32 gallon	\$18.50	\$0.00	\$3.50	\$0.50	\$1.25	\$0.00
64 gallon	\$23.75	\$0.00	\$4.25	\$1.00	\$1.75	\$0.50
96 gallon	\$32.95	\$1.00	\$5.05	\$2.00	\$3.75	\$2.00

All figures above include: Residential anti-litter fee, base customer charge, and cart fee

- FY 2012
 - Introduction of 21 gallon garbage cart (\$4.00 monthly cart fee)
 - Rate Adjustment for 96 gallon garbage cart only
 - Master Plan initiatives are not included in the proposed rates
 - Growth in customer base projected = population growth of service area

Forecast Fund Summary



(in millions)	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Beginning Balance	\$19.5	\$10.8	\$11.3	\$12.5	\$13.4
Revenue	\$76.9	\$89.0	\$92.5	\$97.0	\$102.3
Expenses	\$85.6	\$88.6	\$91.3	\$96.1	\$101.1
Excess/Deficit	(\$8.6)	\$0.4	\$1.3	\$0.9	\$1.2
Ending Balance	\$10.8	\$11.3	\$12.5	\$13.4	\$14.7
30 day reserve	\$6.2	\$6.5	\$6.7	\$7.0	\$7.5
FTEs	398	398	398	398	408

(392 FTEs in FY 2011)

Capital Improvements Program

Capital Equipment	Heavy Equipment (Collection Trucks, Sweepers, etc.)	Light Vehicles (Pickup Trucks and Cars)
Fiscal Year 2012	23 (13 replacements)	15 (7 replacements)
Fiscal Year 2013 - 2016	95 (85 replacements)	20 (17 replacements)

Capital Improvements Program

- Appropriation Requests
 - FY 2012
 - \$3.1 million – Capital Equipment
 - \$1.7 million – Closed Landfill Capital Requirements
 - \$1.4 million – Assessments & Remediation Projects
 - FY 2013 - 2016
 - \$28.3 million – Capital Equipment
 - \$2.0 million – Closed Landfill Capital Requirements

Master Plan

- Future SWS Initiatives not included in FY 2012 Forecast
 - Strategic Initiatives
 - Marketing Campaigns
 - Zero Waste Initiatives
 - New Facilities
 - North Household Hazardous Waste
 - North Service Center
 - Resource Recovery Center
 - Organics Collection
- Final plan to be presented to Council in late Summer 2011

Summary

- Operational Expenses repurposed to cover program expansions and other cost increases
- Rate adjustments are included throughout forecast period
- Adoption of SWS Zero Waste Master Plan will further influence proposed cost and rate adjustments
- Next Steps
 - Budget Presentation in June
 - Above Base Zero Waste Budget Presentation in July
- Get Involved - Online Budget Input Forum

<http://austinbudget.com.austintexas.icanmakeitbetter.com/ideas>

Questions



Solid Waste Services Department
Bob Gedert, Director



City of Austin Solid Waste Services Department Master Plan

Bob Gedert, Director
Solid Waste Services Department
Bob.Gedert@ci.austin.tx.us

1

Public Planning Process

Zero Waste Strategic Plan adopted January 2009



Zero Waste Services Plan Scoping Workshops August 2009



Workshop 1- Preliminary Research Report August 2010



Workshop 2 – Needs Assessment Charrette November 2010



Workshop 3 – Zero Waste Services Plan Elements March 2011



Solid Waste Services Department Master Plan Summer 2011

Components of the SWS Master Plan

- Importance of the Solid Waste Services Master Plan
 - Guiding principle for providing future services
 - Requires community input and buy-in
- Zero Waste Services Component
 - Policies
 - Programs
 - Future infrastructure
- Operational Component
 - Operational efficiencies
 - Inter-departmental infrastructure synergies
 - Long-term program commitments



3

Zero Waste Services: Background

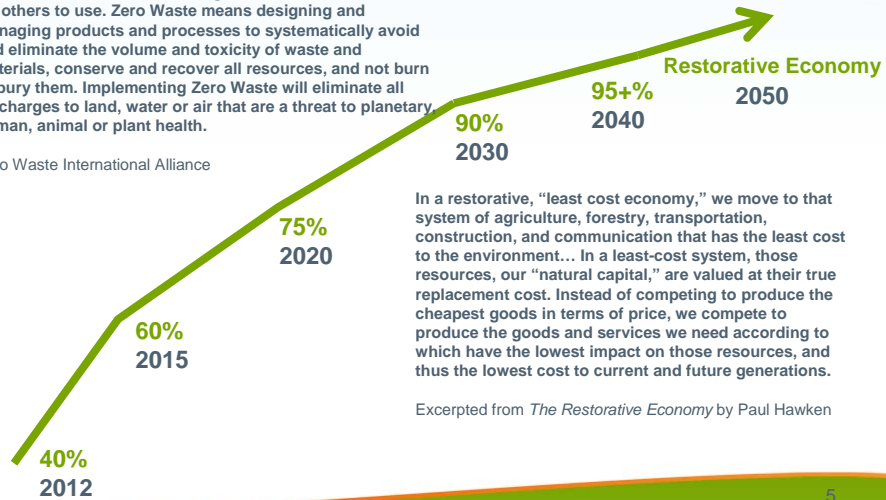


4

Zero Waste Diversion Goals

Zero Waste is a goal that is ethical, economical, efficient and visionary, to guide people in changing their lifestyles and practices to emulate sustainable natural cycles, where all discarded materials are designed to become resources for others to use. Zero Waste means designing and managing products and processes to systematically avoid and eliminate the volume and toxicity of waste and materials, conserve and recover all resources, and not burn or bury them. Implementing Zero Waste will eliminate all discharges to land, water or air that are a threat to planetary human, animal or plant health.

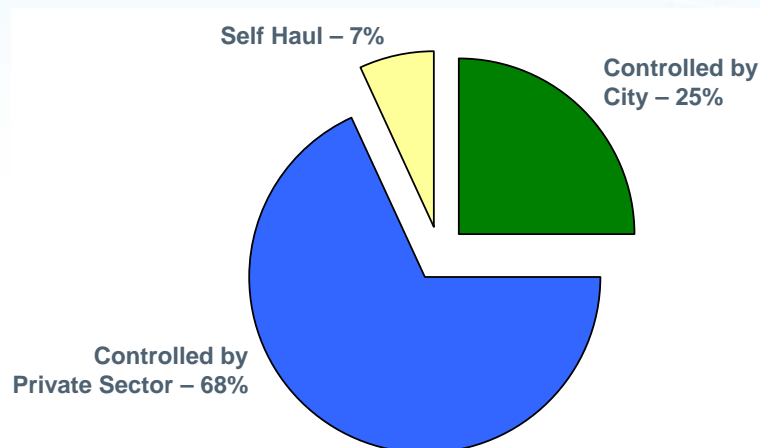
Zero Waste International Alliance



5

Distribution of Control

Based on an estimated 1 million tons disposed in Austin annually



6

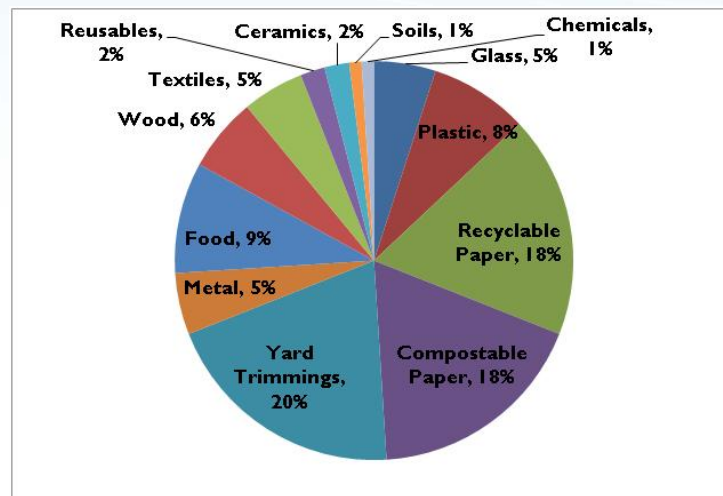
Benefits of the Plan

- Estimated to generate about 1,000 to 5,000 new local green jobs in recycling and organics collection and processing, materials reuse and repair and remanufacturing
- Estimated to reduce Austin's annual greenhouse gas emissions by approximately 800,000 to 3.6 million metric tons of carbon dioxide equivalent



7

Composition of Discarded Materials



Based on information from CAPCOG, Regional Solid Waste Management Plan 2002- 2022, February 9, 2005, pg. 10, and Austin Zero Waste Strategic Plan, December 4, 2008, pgs. 5-6 (partitioned "other" category into textiles, reusables, ceramics, soils & chemicals). Paper & Compostable Paper split into 2 separate categories

Zero Waste Initiatives



9

Zero Waste Policies

- Universal Recycling and Composting Ordinance
 - Phase 1 multifamily complexes, office buildings
 - Phase 2 retail, restaurants and industrial
 - Phase 3 single family residential
- Event Recycling Ordinance
- Construction, Demolition, and Deconstruction Ordinance in partnership with the Planning & Development Review Department and Austin Energy Green Building Program
- Rate Structure Incentives

10

Zero Waste Policies (cont.)

- Policies to reduce single use and non-recyclable products and packaging
 - Single-use bags
 - Take-out packaging
 - Refilling stations
- Extended Producer Responsibility
- Regional Cooperation
- City Purchasing



11

Zero Waste Programs

- Recycling Collection
 - Adding more materials
 - Providing a choice in the size of the containers
 - Expanding recycling collection to all City customers



12

Zero Waste Programs (cont.)

- Organics Collection
 - Collecting yard trimmings in carts
 - Providing a choice in the size of the containers
 - Adding food scraps and compostable paper



13

Zero Waste Programs (cont.)

- Litter Abatement, Bulk Items and Brush
 - On-call collection brush and bulk options
 - Increasing reuse and recycling of bulk items
 - Providing recycling containers adjacent to public litter containers

14

Zero Waste Programs (cont.)



- Household Hazardous Waste
 - Expanding the retail take-back program
 - Expanding door-to-door collection
 - Providing rechargeable battery collection sites
 - Establishing Pharmaceutical Take-back program
 - Entering into service agreements with non-profits for electronics collection
 - Integrating electronics collection with bulk item pickup

15

Zero Waste Programs (cont.)

- Community-Based Marketing
 - Marketing to support Collection Services, Litter Abatement and Recycling Services
 - Social Marketing Campaigns
 - School Education
 - Visitor Awareness
- Incentive Programs
 - Composting Challenge
 - Event Recycling



16

Zero Waste Infrastructure

- 8 Eco-Depots
- Resource Recovery Center (FM812)
 - Solar Farm
 - Bulk Collection, C&D collection
- HHW Facility
 - 2nd HHW facility
 - Expanded Saturday hours
 - Door to Door



17

Next Steps

- Provide input via Solid Waste Services Department website at: <http://www.ci.austin.tx.us/sws/zerowaste.htm>.
- Staff will respond to comments online and by email
- Draft Department Master Plan
 - Public meeting to be decided
 - Council presentation expected in July 2011

18

Feedback, Questions, & Answers

Submit feedback by visiting:

www.austinrecycles.com

For more information about Austin's
Zero Waste efforts, visit:

www.ci.austin.tx.us/sws/zerowaste.htm



To: Solid Waste Advisory Commission

From: Bob Gedert, Director, Solid Waste Services Department

Date: May 11, 2011

Subject: Director's Report

First Sidewalk Recycling Containers Pop Up on the Drag

In April, we installed 20 solar-powered trash compactors called Big Bellies on Guadalupe Street (The Drag). Recycling containers are located adjacent to the trash. This is the first time recycling has been offered on Austin's public right-of-way. Look for them along The Drag from 24th Street to 32nd Street.



Dare to Go Zero

Dare to Go Zero's Green Carpet premier of episode one was successful. Approximately 75 people were in attendance. Ads will continue to run on radio and local websites in Austin until the last episode, which will air May 20th. The series airs Fridays at 7pm on Channel 6 and on austinrecycles.com. The show received considerable media attention, locally and nationally. A photo from the show was even featured on an electronic billboard in Times Square.



One Green Step

A One Green Step event was held on April 23rd at the Mexican American Cultural Center with approximately 200 people in attendance. Staff partnered with Univision to develop targeted marketing and activities for a Spanish speaking audience. Several City Departments participated in the event, including Office of Sustainability, Austin Public Library (Recycled Reads), Austin Nature & Science Center, Austin Water, Watershed Protection, Austin 3-1-1, Public Works, and Austin Energy.



Product Stewardship Institute's Mattress Stewardship

Gena McKinley attended an all-day meeting to review issues, discuss project scope, goals and potential strategies. The stakeholder group determined that the top two priorities for the study will be to develop model legislation and develop pilot projects for mattress recycling. The next meeting will be scheduled for late May. A resulting report will establish guidance for dealing with this issue in anticipation of a City of Austin pilot mattress collection program.

Catalog Choice

SWS is working with Watershed Protection, Austin Water, Austin Energy, and Climate Protection on a cost-sharing proposal to pilot this pre-cycling, opt-out program for unwanted junk mail and telephone books. Funding will support the pilot initiative and provide year long advertising to contributing departments.

Universal Recycling Ordinance

Phase 1: The 5th stakeholder meeting for the URO Phase 1 Rules was held on Tuesday, April 26th. Staff and stakeholders came closer to agreement on a few criteria for standard signage, including sign size, color, message, and placement. The next stakeholder meeting will take place on May 24th. All meetings are held on the 2nd and 4th Tuesday at 9am at SWS Offices, located at 1520 Rutherford Lane.

Phase 2: The next meeting is scheduled for Tuesday, May 17th. The April 19th meeting had to be cancelled due to lack of a quorum. I met with Cis Meyers, representing the fast-food industry, and we agreed to proceed with fast-food compostable collections, addressing specific barriers experienced by the fast-food industry.

Composting Challenge Rebate Program

Staff finalized the Spring/Summer schedule for new composting classes to begin in May and go through the end of August. Staff is partnering with the Sustainable Food Center again and is developing a plan to offer classes in Spanish. Below is a list of upcoming classes:

Date	Day	Time	Location
May 21, 2011	Saturday	9:30 a.m.	Downtown Farmers Market
May 25, 2011	Wednesday	6:00 p.m.	Triangle Farmers Market
June 4, 2011	Saturday	9:30 a.m.	Sunset Valley Farmers Market
June 4, 2011	Saturday	10:30 a.m. (Spanish)	Sunset Valley Farmers Market
June 15, 2011	Wednesday	6:00 p.m.	Triangle Farmers Market
June 25, 2011	Saturday	9:30 a.m.	Downtown Farmers Market
June 25, 2011	Saturday	10:30 a.m.	Downtown Farmers Market
July 9, 2011	Saturday	9:30 a.m.	Sunset Valley Farmers Market
July 13, 2011	Wednesday	6:00 p.m.	Triangle Farmers Market
July 23, 2011	Saturday	9:30 a.m.	Downtown Farmers Market
July 23, 2011	Saturday	10:30 a.m. (Spanish)	Downtown Farmers Market
August 6, 2011	Saturday	9:30 a.m.	Sunset Valley Farmers Market
August 6, 2011	Saturday	10:30 a.m.	Sunset Valley Farmers Market
August 13, 2011	Saturday	9:30 a.m.	Downtown Farmers Market
August 13, 2011	Saturday	10:30 a.m. (Spanish)	Downtown Farmers Market

Employee Recognition

Donald Hardee, Disposal Facility Manager, has been re-elected as President of the Lone Star State Chapter of North American Hazardous Materials Management Association (NAHMMA).

Texas Public Relations Association Award

The Solid Waste Services PIO & Marketing team was recently notified that the 2010 One Green Step event featuring Richard Garriott is a Texas Public Relations Association (TPRA) Silver Spur award winner in the Community Relations – Public Education category. The TPRA Silver Spur Award honors outstanding public relations programs or projects. A winning Silver Spur entry demonstrates that sound public relations objectives and philosophy were incorporated into the program and that high standards of research, planning, execution and evaluation were met.

New Hire

Daniela Ochoa has joined the Zero Waste Program Development Team as a Temporary Planner. She will focus primarily on coordinating and facilitating the Green30 Composting Rebate program, as well as expanding its reach to a Spanish speaking audience.

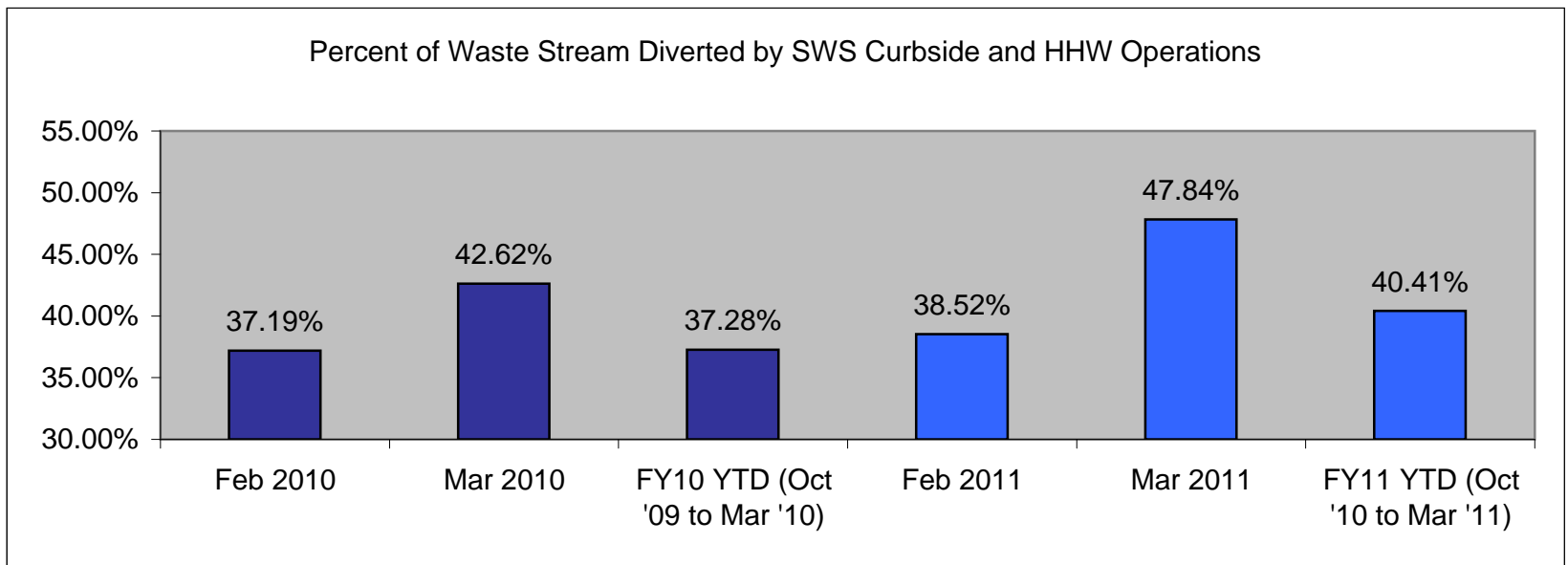
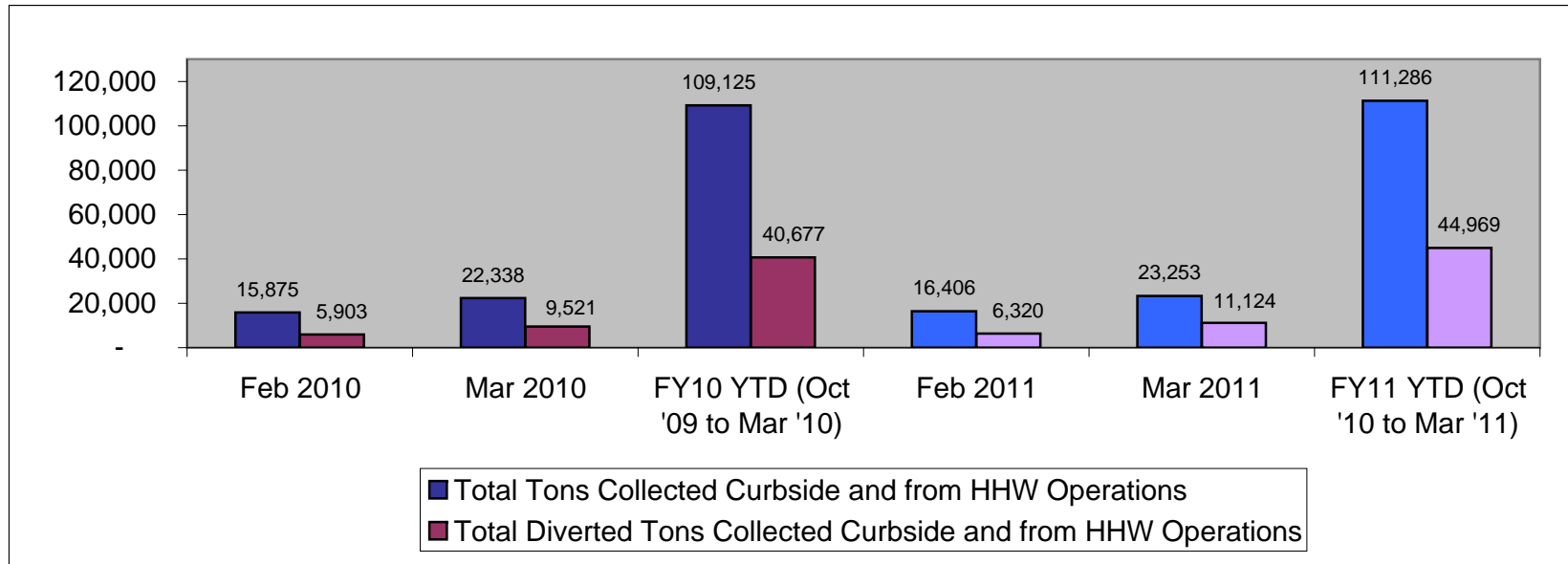
Performance Measures

See attachments for detailed Performance Measures.

Solid Waste Services Curbside Collection and HHW Operations

		FY 2008	FY 2009	Feb 2010	Mar 2010	FY10 YTD (Oct '09 to Mar '10)	FY 2010	Feb 2011	Mar 2011	FY11 YTD (Oct '10 to Mar '11)
Tons Disposed	Tons of curbside Garbage	143,950	128,519	9,394	12,024	64,718	130,851	9,489	11,370	62,777
	Tons of Curbside Bulk Disposed	7,589	8,033	555	758	3,560	7,516	574	717	3,364
	HHW Operations Tons Disposed	402	341	22.55	34.53	170.31	390	23	42	176
	Total Disposed Tons Collected Curbside and from HHW Operations	151,941	136,893	9,972	12,817	68,448	138,757	10,086	12,129	66,317
Tons Diverted	Tons of curbside recycling	34,691	49,811	3,816	4,513	26,366	52,479	3,924	4,534	26,553
	HHW Operations Tons recycled/reused	118	114	677.00	11.09	53	132	8	9	70
	Tons of Curbside Yard Trimmings	24,027	19,497	940	4,169	10,917	22,456	1,877	5,697	14,620
	Tons of Curbside Bulk Recycled	203	187	13	15	97	194	17	17	125
	Tons of Curbside Brush Collected	7,380	7,683	457	813	3,244	7,350	494	867	3,601
	Total Diverted Tons Collected Curbside and from HHW Operations	66,419	77,292	5,903	9,521	40,677	82,611	6,320	11,124	44,969
Total Tons Collected Curbside and from HHW Operations		218,360	214,185	15,875	22,338	109,125	221,368	16,406	23,253	111,286
Percent of Waste Stream Diverted by SWS Curbside and HHW Operations		30.42%	36.09%	37.19%	42.62%	37.28%	37.32%	38.52%	47.84%	40.41%
Pounds of Garbage collected per customer per pickup		32.14	27.90	24.22	30.85	n/a	27.99	24.12	28.72	n/a
Number of Garbage customers		172,287	177,156	179,171	179,608	n/a	179,788	181,684	182,463	n/a
Pounds of Recycled materials collected per customer per pickup (every other week)		15.56	21.61	19.81	23.31	n/a	22.61	20.09	23.06	n/a
Pounds of Yard Trimmings collected per customer per week		5.39	4.23	2.44	10.77	n/a	4.84	4.81	14.49	n/a
Number of Recycling and Yard Trimmings customers		171,446	177,267	177,965	178,412	n/a	178,574	180,429	181,230	n/a
Total tons of Dead Animals Collected from COA rights-of-way and the animal shelter		158	153	10	11	75	142	6	8	50

Solid Waste Services Curbside Collection and HHW Operations



Solid Waste Services Fund
Month Ended March 31, 2011

	Approved Budget	Amended Budget	Mar-11 w/ Encumb	Year to Date w/ Encumb	Year End Estimate
BEGINNING BALANCE	15,844,235	15,844,235		20,493,983	20,493,983
REVENUE					
Residential	43,408,293	43,408,293	3,603,320	21,499,786	42,964,695
Extra Stickers and Carts	1,590,750	1,590,750	43,083	362,571	1,409,169
Commercial	2,553,098	2,553,098	206,800	1,243,329	2,486,661
Anti-Litter	22,289,929	22,289,929	1,919,950	11,392,509	22,785,018
CESQG	0	0	0	0	0
MRF Processing Revenue	29,013	29,013	2,674	47,690	0
Single-Stream Revenue	5,161,194	5,161,194	451,982	1,567,148	5,190,711
New Services Fees	646,290	646,290	48,981	270,072	518,310
Interest and Other	724,653	724,653	74,213	463,538	769,533
Auction Sales	35,000	35,000	11,011	44,023	44,024
Code Enforcement	0	0	0	0	0
Travis County	84,000	84,000	0	0	84,000
TOTAL REVENUE	76,522,220	76,522,220	6,362,014	36,890,666	76,252,121
TRANSFER IN FROM GENERAL FUND	0	0	0	0	0
TOTAL AVAILABLE FUNDS	76,522,220	76,522,220	6,362,014	36,890,666	76,252,121
OPERATING REQUIREMENTS					
Code Compliance	0	0	0	0	0
Landfill	0	0	145,212	514,874	0
Litter Abatement	9,994,308	9,994,308	807,120	3,982,389	9,099,448
Operations Support	4,305,796	4,305,796	181,803	1,146,838	3,930,267
Pay As You Throw (PAYT)	22,255,737	22,255,737	2,111,875	9,776,540	21,209,392
Support Services	6,727,712	6,727,712	829,294	2,581,565	5,448,427
Waste Diversion	9,110,347	9,110,347	541,821	2,658,459	7,997,496
TOTAL OPERATING REQUIREMENTS	52,393,900	52,393,900	4,617,125	20,660,664	47,685,031
TRANSFERS OUT					
Sustainability Fund	760,362	760,362	63,364	380,178	760,362
G.O. Debt Service	9,526,194	9,526,194	0	4,525,505	9,526,194
Capital Improvement Projects Fund	380,816	380,816	31,735	190,406	380,816
Comm and Tech Mgmt. Fund	1,020,486	1,020,486	85,041	510,240	1,020,486
Trunked Radio	115,160	115,160	9,597	57,578	115,160
CTECC Support	7,690	7,690	641	3,844	7,690
Landfill Fund	0	0	0	0	0
Environmental Remediation	241,500	241,500	0	120,750	241,500
Code Compliance Fund	8,706,726	8,706,726	725,560	4,353,366	8,706,726
TOTAL TRANSFERS OUT	20,758,934	20,758,934	915,938	10,141,867	20,758,934
OTHER REQUIREMENTS					
Workers' Compensation	385,110	385,110	32,093	192,552	385,110
Liability Reserve Fund	205,000	205,000	17,083	102,502	205,000
Insurance - Fire/EC	21,273	21,273	0	16,108	21,273
Administrative Support - City	2,290,490	2,290,490	0	1,145,245	2,290,490
Accrued Payroll	106,000	106,000	0	0	106,000
27th Pay Period Expense	837,085	837,085	0	0	837,085
27th Pay Period Funding	(837,085)	(837,085)	0	0	(837,085)
Compensation Program	25,870	25,870	114	3,465	25,870
Additional Retirement Contr.	951,410	951,410	66,244	443,828	951,410
USCO (CIS) Billing Support	901,494	901,494	75,125	450,747	901,494
311 System Support	3,426,433	3,426,433	285,536	1,713,217	3,426,433
Bad Debt Expense	500,000	500,000	65,703	387,518	500,000
TOTAL OTHER REQUIREMENTS	8,813,080	8,813,080	541,898	4,455,182	8,813,080
TOTAL REQUIREMENTS	81,965,914	81,965,914	6,074,961	35,257,713	77,257,045
EXCESS (DEFICIENCY) OF TOTAL AVAILABLE FUNDS OVER REQUIREMENTS	(5,443,694)	(5,443,694)	287,053	1,632,952	(1,004,924)
ENDING BALANCE	10,400,541	10,400,541		22,126,935	19,489,059