







# **City of Austin Financial Forecast**

### **Austin Energy**



May 9, 2012

Mission: Deliver clean, affordable, reliable energy and excellent customer service.



### **Major Accomplishments**



- · Rate review in progress
- Energy Resource Plan to 2020 adopted with Affordability Goal
- Purchased power contracts for 291 megawatts (MW) of coastal wind power
- 30 MW solar farm at Webberville online December 2011
- Successful conversion from Zonal to Nodal market
- Maintained excellent reliability during record breaking summer heat, setting new peak demand records
- Customer Care & Billing System online October 2011
- · New customer service center in North Austin opened
- Maintained bond credit ratings
- Maintained and Improved System Reliability while meeting the needs of our growing service area



### **Horizon Issues**



### Challenges:

- Adjustment to Austin Energy's rate structure is needed to competitively position the utility for changes in the electric industry expected in the longer planning horizon
- Funding for power generation and improvements in the utility's infrastructure
- General Fund transfer policy
- · Generation resource adequacy and drought conditions
- · Aging and evolving workforce, an electric industry wide issue
- Critical infrastructure protection for NERC/CIP and technology changes

#### Progress:

- · Rate review currently in progress with evaluation of financial policies
- · Generation Plan continually evaluated and updated
- · Investments in cyber security enhancements

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## **FY 2013 Budget Highlights**



- No new FTE's added until 2015
  - Vacancies approved by GM before posting to fill
- FY 2012 controllable cost remain fixed until 2014
- Revenue increase of \$71M per year assumed September 1, 2012



### **Proposed Rate Summary**



- · Plan for short-term & long-term financial stability & sustainability
- Assumes rate proposal in place by Sep 1, 2012 (\$7.8M in FY 2012)
- · Funding from Reserves is needed to bridge the cash gap

#### \$127M Rate Proposal

Phase 2 \$31M
Rebuild Reserves (\$29M)
Remainder of rate (\$2M) FY 2015
Phase 1 \$25M
Contracts expire
Industrials go to
published rates
5/2015
Phase 1 \$71M
No Reserves
9/2012

Transition Assumption for New Rates	Results	Operating Cash Forecast (in millions)	Reserve Forecast (in millions)		
FY 2013 - \$71 million rate increase assumed	Non-compliance with Financial Policies	\$ 25	\$	79	
FY 2015 - \$31 million rate increase assumed	Non-compliance with Financial Policies	\$ 55	\$	70	
FY 2016 - \$25 million revenue increase as industrial customers contracts expire	Non-compliance with Financial Policies	\$ 55	\$	93	

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### **5 Year Revenue Assumptions**



### Economic data for Travis County

### Electric load forecast

- Average annual customer growth 1.6%
- Energy sales average annual growth
  - Residential sales 1.6%
  - · Commercial sales 0.9%
  - Industrial sales 3.6%
  - System 1.4%
- Average KWh usage per residential customer continues to decline
- Goal of 800 MW demand side management by FY 2020
- Sales forecast is weather normalized

#### Growth in revenue

- Rate increase; revenue requirements increase 12.5% by FY 2016
- Long-term contracts fix large customer rates (non-fuel) until May 2015

Recovery mechanism for rising transmission cost, ERCOT net settlement costs and fuel cost



## 5 Year Expenditure Assumptions



No new full-time equivalents (FTE) added in FY 2010 - FY 2014 •All vacancies must be approved by General Manager before posting to fill City-wide labor cost increases (Salaries, health insurance, retirement contribution)

Contractual and commodity expenses

 Non personnel cost remain fixed until FY 2014 - then escalation of 3.5% Transmission expense increases due to ERCOT requirements

#### Capital Improvement Spending Plan

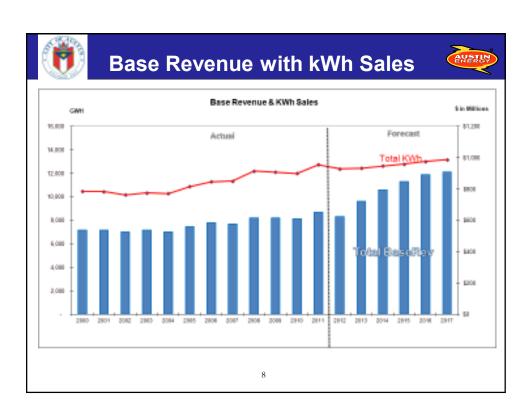
- CIP debt funding increased due to cash constraints
- · Continue to defer projects

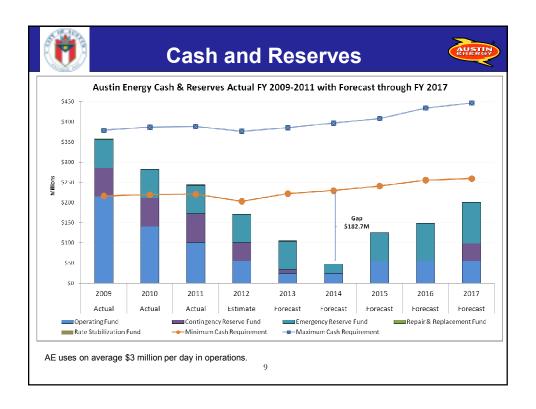
#### Debt service requirements

- Existing debt service declines as new debt for capital program increases
- 4% interest rate on new debt, assuming our current bond rating

#### General Fund Transfer

 Proposed 12% on non-fuel revenue with minimum of \$105 million Generation cost and unplanned outages are normalized







### **Operating Cost Control**



- No new FTEs in FY 2010, 2011, 2012, 2013, 2014
- \$12 million FY 2012 decreases in non-fuel requirements
  - Elimination of 6 vacant FTE's
  - · Reductions to line clearance contracts
  - · Reductions to billing costs for printing, supplies, postage
- FY 2013 Controllable Costs
  - Non-fuel operating requirements held flat at FY 2012 level
  - \$8.8 million reduction to cash funding of capital plan (increase debt funding ratios)
  - Lower capital plan and use of \$660,000 from over-funded Bond Retirement Reserve
- FY 2013 Budget Development
  - · Continue work on cost reduction plan
  - Increase monthly cost monitoring to identify additional savings opportunities

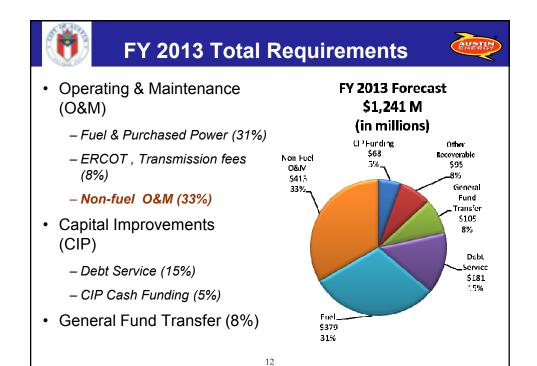


### **FY 2013 Cost Drivers**



	Estimated	
Category	increase(decrease)	Description
, , , , , , , , , , , , , , , , , , ,	,	Decrease due to natural gas prices and usage for
Fuel Expenses	(30.2)	generation of electricity
	, ,	Ownership share (50% - Units 1 & 2) of plant operating
Fayette Power Plant (coal)	5.5	costs
,		Ownership share (16%) of plant operating costs,
STP Power Plant (nuclear)	18.4	primarily due to planned maintenance
,		Rising costs for Texas Transmission Construction
Transmission Expense	14.0	Program
		City-wide cost increases for Health insurance (7%;
Labor Related	5.0	\$1.2 million) and Salary Adjustments (3%; \$3.8 million)
		2% retirement contribution (\$2.2 million),
Corporate Expense	2.9	Communications & Technology Management updated
Administrative Support	1.1	Updated allocation for administrative support
		Increase in debt service for interest on new 2012 debt
Debt Service	6.1	and planned 2013 new debt
Transfer to Electric Capital		
Improvement Program	(8.8)	Decrease in cash funded portion of capital program

Modest economic growth and decline in average residential use, compared to recent past. Utility responded with cost management efforts since 2009.





### **Capital Expenditure Deferrals**



- FY 2010 CIP Plan reduced from prior 5-year plan
  - \$63 million defer Electric Service Delivery projects
- FY 2011 CIP Plan reduced from prior 5-year plan
  - \$24 million defer Electric Service Delivery projects
  - \$10 million eliminated contingency on Fayette scrubber project, as project nears completion
  - \$35 million fewer District Cooling projects due to economy
  - \$5 million reduction in solar PV for large rooftop lease
- FY 2012 CIP Plan
  - Deferred 200 MW expansion at Sand Hill Energy Center two years to FY 2015-2017 due to lower load forecast
  - · Deferred building and/or buying renewable assets
- FY 2013 CIP Forecast Plan
  - \$1.15 billion five-year plan defers \$14 million in FY 2013 for Electric Service Delivery
  - · Continue deferral of Generation construction or acquisitions

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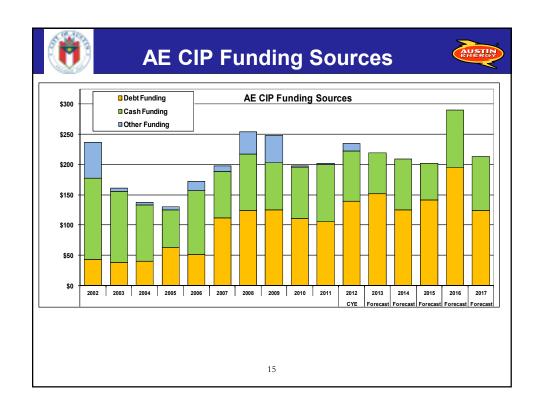


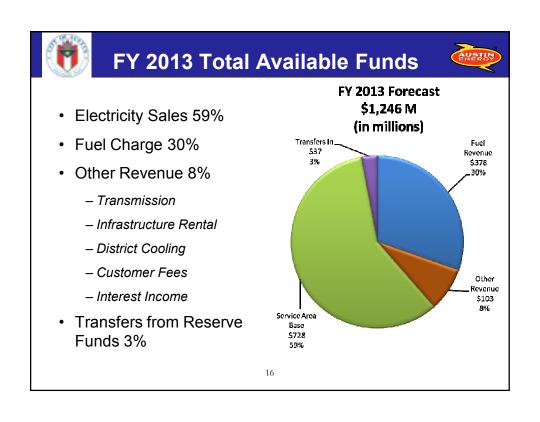
# Forecast CIP 5-year Plan



	Estima												 13-2017
\$ in Millions	2011-1	12	201	2-13	20	<u>13-14</u>	20	14-15	20	<u> 15-16</u>	201	16-17	 Γotal
Distribution	\$ !	56	\$	63	\$	61	\$	63	\$	64	\$	75	\$ 326
Distribution Substation	•	10		14		14		17		23		14	82
Transmission		22		43		65		15		15		65	203
Electric Service Delivery	8	88		120		140		95		102		154	611
Power Production	;	38		65		52		98		180		42	437
Customer Service Billing													
& Metering		4		4		4		4		4		4	20
Facilities, Technology													
& Support Services		59		31		16		10		17		17	 91
Total	\$ 18	89	\$	220	\$	212	\$	207	\$	303	\$	217	\$ 1.159

- · Projects for power supply, reliability and customer service
- \$1,159 million 5-year plan with \$220 million in FY 2013
  - Electric Service Delivery 53% of 5-year plan
  - Power Production 38% of 5-year plan & includes 200 MW expansion at Sand Hill Energy Center in FY 2015-2017







# **Fund Summary Forecast**



Fund Summary (Millions)	2011-12 Amended	2011-12 CYE *	2012-13	2013-14	2014-15	2015-16	2016-17
Beginning Balance	\$ 115	\$ 144	\$ 99	\$ 103	\$ 110	\$ 137	\$ 146
Revenue	1,139	1,147	1,210	1,236	1,313	1,404	1,456
Transfers In ***	0.00000	25	37	56	200-170	1 1000010	
Available Funds	1,139	1,172	1,246	1,293	1,313	1,404	1,456
Fuel and Purchased Power	409	409	379	379	365	401	420
Other Recoverable	70	70	95	113	135	144	150
Operating Requirements	353	353	387	385	390	415	413
Debt Service	175	175	181	186	141	155	147
GFT	105	105	105	105	105	109	116
Transfers Out to Reserves	- 2	194		8	48	23	52
Other Transfers Out	1	11	0	0	0	0	0
Transfer to CIP	77	77	68	84	60	96	90
Other Requirements	28	28	26	34	42	51	60
Total Requirements	1,217	1,217	1,241	1,286	1,286	1,395	1,449
Excess (Deficiency)	(78)	(45)	5	7	27	9	8
Ending Balance	38	99	103	110	137	146	154
Strategic Reserve Fund	141	116	79	23	70	93	146
Total full-time equivalents **	1,706	1,706	1,706	1,706	1,715	1,723	1,732

<sup>\*</sup>Budget 2012 + one month of rate increase (\$7.8M)
\*\*FTEs include 47 for EGRSO
\*\*\*Transfers in from Strategic Reserve

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# **AE Financial Forecast Ratios**



Austin Energy Financial Forecast Ratios									
	2013	2014	2015	2016	2017				
Debt Service Coverage (DSC)									
Net Income before Depreciation & GFT	\$ 322,895,493	\$ 325,654,742	\$ 381,209,050	\$ 393,691,938	\$ 414,425,877				
Debt Service	\$ 181,193,952	\$ 185,807,873	\$ 140,909,935	\$ 154,878,780	\$ 147,419,276				
Traditional Debt Service Coverage	1.78	1.75	2.71	2.54	2.81				
Debt / Equity Ratio									
Total Long-Term Debt	\$ 1,516,814,203	\$ 1,512,727,600	\$ 1,567,447,308	\$ 1,698,707,810	\$ 1,759,215,590				
Total Equity	\$ 1,577,138,655	\$ 1,576,141,820	\$ 1,634,812,180	\$ 1,670,922,207	\$ 1,709,420,038				
Debt / Equity Ratio	49%	49%	49%	50%	51%				
Annual CIP Debt Funding	69%	60%	70%	67%	58%				
Operating Funds - Days Cash on Hand									
Average Operating Fund Balance	\$ 40,086,243	\$ 25,000,000	\$ 40,000,000	\$ 55,000,000	\$ 55,000,000				
Days Operating Funds on Hand	29	17	26	33	32				
		18							

