





July 9, 2014

- Overview of Topics
  - FY2012-13 Performance Review
  - Residential Diversion Rate
  - FY09-FY14 Key Measures
  - FY2013-14 Amended Budget
  - FY2014-15 Proposed Budget
  - Rates and Fees
  - Unmet Needs
  - Next Steps

 Mission: To achieve Zero Waste by providing excellent customer services that promote waste reduction, increase resource recovery and support the City's sustainability efforts.

#### FY2012-13 Performance Review

- Clean Austin Program Implementation
- Mattress Recycling Project Pilot
- Initiated Landfill Methane Gas Line Repairs
- Organics Collection Pilot (added 7,900 sf residents)
- Began planning for [Re]Manufacturing Hub
- Resource Recovery Center relocation to Todd Lane
- Added household metals (ex: aluminum foil and pans) to Blue Recycling Carts
- Implemented Single Use Bag Ordinance
- Implemented URO Phase 1
- Initiated URO Phase 2 Stakeholder Meetings

### FY2012-13 Performance Review (continued)

- 39.6% Diversion Rate
- 87,380 total tons diverted from 187,000 ARR curbside collection customers
- 22.25 lbs recyclables per household per pickup
- 5.37 lbs yard waste per household per pickup
- \$1.1 million landfill disposal cost avoidance
- 85% customer satisfaction (ETC survey)

| Fiscal Year    | Residential Diversion Rate |
|----------------|----------------------------|
| FY 2008-09     | 36.10%                     |
| FY 2009-10     | 37.30%                     |
| FY 2010-11     | 38.60%                     |
| FY 2011-12     | 37.90%                     |
| FY2012-13      | 39.60%                     |
| FY 2013-14 YTD | 40.94%                     |

| Fiscal Year    | Average Pounds of Recyclables<br>Collected per Household per Pickup<br>(every 2 weeks) |
|----------------|--|
| FY 2008-09     | 21.76 pounds   |
| FY 2009-10     | 22.61 pounds   |
| FY 2010-11     | 22.20 pounds   |
| FY 2011-12     | 22.71 pounds   |
| FY2012-13      | 22.25 pounds   |
| FY 2013-14 YTD | 22.92 pounds   |

| Fiscal Year    | Average Pounds of Trash Collected per<br>Household per Pickup (weekly) |
|----------------|--|
| FY 2008-09     | 27.90 pounds   |
| FY 2009-10     | 27.99 pounds   |
| FY 2010-11     | 26.70 pounds   |
| FY 2011-12     | 27.06 pounds   |
| FY2012-13      | 25.53 pounds   |
| FY 2013-14 YTD | 25.55 pounds   |

### Fund Summary (\$ in millions)

|                      | FY 2013-14 | FY 2013-14          | FY 2015  |
|----------------------|------------|---------------------|----------|
|                      | Amended    | <b>Current Year</b> | Proposed |
|                      | Budget     | Estimate            | Budget   |
| Beginning Balance    | \$14.1     | \$13.9              | \$3.7    |
| Total Revenues       | 72.3       | 69.7                | 80.8     |
| Program Requirements | 57.5       | 56.4                | 59.7     |
| Transfers            | 17.8       | 17.8                | 18.2     |
| Other Requirements   | 5.4        | 5.7                 | 6.3      |
| Total Expenditures   | 80.7       | 79.9                | 84.2     |
| Ending Balance       | \$5.8      | \$3.7               | \$0.3    |

#### FY 2013-14 Amended Rates

| Residential Rates<br>by Trash Cart<br>Size | Per Gallon<br>Trash Cart<br>Fee | Monthly<br>Trash Cart<br>Fee | Base<br>Customer<br>Charge | Total<br>Monthly<br>Fee | % of Customer<br>Base Utilizing<br>each cart size |
|--|---------------------------------|------------------------------|----------------------------|-------------------------|---|
| 24 gallon cart                             | \$0.16                          | \$3.85                       | \$9.50                     | \$13.35                 | 2%  |
| 32 gallon cart                             | \$0.16                          | \$5.10                       | \$9.50                     | \$14.60                 | 21%   |
| 64 gallon cart                             | \$0.16                          | \$10.25                      | \$9.50                     | \$19.75                 | 63%   |
| 96 gallon cart                             | \$0.25                          | \$24.00                      | \$9.50                     | \$33.50                 | 14%   |

| Clean Community Fee |        |  |
|---------------------|--------|--|
| ARR - Residential   | \$3.55 |  |

#### FY 2014-15 Proposed Rates

| Residential<br>Rates by Trash<br>Cart Size | Per Gallon<br>Trash Cart<br>Fee | Proposed Monthly Trash Cart Fee | Proposed Base Customer Charge | Proposed<br>Total<br>Monthly<br>Fee | Change |
|--|---------------------------------|---------------------------------|-------------------------------|-------------------------------------|--------|
| 24 gallon cart                             | \$0.16                          | \$3.85                          | \$11.35                       | \$15.20                             | \$1.85 |
| 32 gallon cart                             | \$0.16                          | \$5.10                          | \$11.35                       | \$16.45                             | \$1.85 |
| 64 gallon cart                             | \$0.16                          | \$10.25                         | \$11.35                       | \$21.60                             | \$1.85 |
| 96 gallon cart                             | \$0.30                          | \$28.80                         | \$11.35                       | \$40.15                             | \$6.65 |

| Clean Community Fee | FY14 Amended | FY15 Proposed | Change |
|---------------------|--------------|---------------|--------|
| ARR Residential     | \$3.55       | \$4.30        | \$0.75 |

#### FY 2014-15 Top 5 Cost Drivers

| Category                      | Increase Amount |
|-------------------------------|-----------------|
| Wages                         | \$950,000       |
| Fleet Maintenance and<br>Fuel | \$760,000       |
| Bad Debt Expense              | \$850,000       |
| GO Debt Service               | \$410,000       |
| Health Insurance              | \$360,000       |

#### FY 2014-15 Largest Expense Categories

| Category                  | FY2014-15<br>Proposed Budget |
|---------------------------|------------------------------|
| Wages                     | \$19.9M                      |
| GO Debt Service           | \$11.6M                      |
| Fleet Maintenance         | \$7.2M                       |
| Interdepartmental Charges | \$5.3M                       |
| Services - Reycling Costs | \$5.1M                       |

#### **FY 2014-15 Largest Service Contract Expense**

| Service (Vendor)                   | FY 2014-15<br>Proposed Budget |
|------------------------------------|-------------------------------|
| Waste Disposal (TDS)               | \$2.9M                        |
| Recycling Processing (BR)          | \$2.9M                        |
| Recycling Processing (TDS)         | \$2.2M                        |
| City Facility Trash (BFI)          | \$1.0M                        |
| Downtown Trash and Recycling (TDS) | \$0.9M                        |

#### FY 2014-15 Recycling Processing Expense

| Category                         | FY 2014-15<br>Proposed Budget |
|----------------------------------|-------------------------------|
| Recycling Processing Fees        | \$5.1M                        |
| Recycling Market Revenue         | \$3.8M                        |
| Net Recycling Processing Expense | \$1.3M                        |

Note: Current recycling processing pricing expires Sept 30, 2015. The City will begin negotiations in January 2015 for the next pricing period

#### FY 2014-15 Largest "Transfers Out" Expenses

| Category                              | FY 2014-15<br>Proposed Budget |
|---------------------------------------|-------------------------------|
| GO Debt Service                       | \$11.6M                       |
| Administrative Support                | \$2.6M                        |
| Communications and Technology Support | \$1.2M                        |
| Sustainability Fund                   | \$0.6M                        |
| Workers Compensation                  | \$0.5M                        |

- FY2014-15 Austerity in Program Expenses
  - No Program Growth
  - No new FTEs
  - Delayed Diversion Programs
    - 50% organics roll out \$8.9M
    - 100% organics roll out \$19.8M
    - Weekly recycling roll out \$24.1M
    - Delayed Recycle Right crews \$145,000
    - URO Enhanced Proactive Enforcement \$285,000

#### Next Steps

- July 9<sup>th</sup> ZWAC Budget Presentation
- July 31<sup>st</sup> Council Budget Workshop
- August 21<sup>st</sup> Council Budget Hearing
- August 28<sup>th</sup> Council Budget Hearing
- Sept. 3<sup>rd</sup> Council Budget Work Session
- Sept. 8<sup>th</sup>-10<sup>th</sup> Council Budget Readings



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http://austintexas.gov/sites/default/files/files/Trash\_and\_Recycling/MasterPlan\_Final\_12.30.pdf

