

# Austin Energy Monthly Performance Dashboard

September 19, 2016





## Monthly Performance Dashboard

 Austin Energy's Monthly Performance Dashboard communicates the utility's performance across a broad array of key operational metrics linked to our strategic plan

 Performance is measured against targets and goals established by policy, industry best practices and management expectations

 Intent is to publicly present the progress of Austin Energy in becoming a Best Managed Utility and to improve accountability and transparency



### Strategic Plan's Mission, Vision and Values

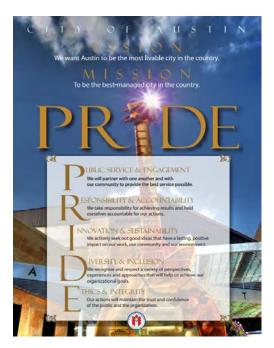
#### **MISSION**

To safely deliver clean, affordable, reliable energy and excellent customer service

#### **VISION**

Drive customer value in energy services with innovative technology and environmental leadership

#### **VALUES**





## Austin Energy's Strategic Goals

**<u>Financial Health</u>**: Long-term financial resiliency that ensures cost recovery, provides market competitiveness, delivers operational excellence and creates value for customers and the Austin community

<u>Customer Collaboration</u>: New heights in customer satisfaction through increased collaboration, varied and high quality services, programs, and delivery methods and competitive pricing that strengthen customer loyalty

**Environment:** Minimized environmental footprint throughout Austin Energy's value chain

**Employee Engagement:** Employees are safe, healthy and engaged, and equipped with tools and training to effectively perform their work

**Business Excellence:** Best Managed Utility culture where customer needs are thoroughly and efficiently achieved through optimal use of resources

<u>Grid Modernization</u>: Innovative two-way grid utilizing customer and company infrastructure to deliver superior reliability and customer experience at the lowest reasonable cost





Standard and Poor's

ACTUAL

**Bond Rating** 

### Monthly Performance Dashboard

## AUSTIN ENERGY MONTHLY PERFORMANCE DASHBOARD A report highlighting key Austin Energy metrics for July FY 2016 FINANCIAL HEALTH

Current

AA-

Target

AA

PRIOR YEAR

Prior Year

Target

## | Budget Based Revenues and Expenses | Fiscal Year to July 2016 | Power Supply Revenue | Operating Revenue | Power Supply Expense | Operating Expense | State | State

BUDGET

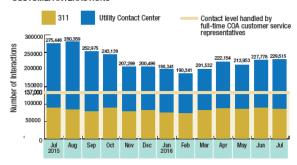
Days Cash on Hand	191	≥ 150	131
Debt Service Coverage Ratio	3.1	≥ 2.0	3.8
Debt to Equity Ratio	44.2%	≤ 50.0%	45.7%
(In Millions)	Actual	Target	Prior Year
Working Capital	\$340	\$68	\$223
Emergency Reserve	\$91	\$91	\$91
Contingency Reserve	\$62	\$91	\$17
Repair and Replacement Reserve	\$0	\$76	\$0
Rate Stabilization Reserve	\$0	\$107	\$0
TOTALS	\$493	\$433	\$331

Actual

#### **CUSTOMER COLLABORATION**

#### City of Austin Utility Contact Center and 311

#### CUSTOMER INTERACTIONS



#### SERVICE LEVEL

Our service level goal is to have 90 percent of all calls answered within 90 seconds.

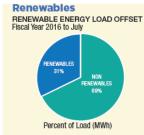
Month	Jul 2015	Aug	Sep	0ct	Nov	Dec	Jan 2016	Feb	Mer	Apr	May	Jun	Jul
Utility Contact Center (%)	71	58	32	25	35	71	65	39	43	43	36	49	21
311 (%)	82	89	94	81	88	93	93	90	88	74	82	82	86

#### **Active Accounts Receivable**

GREATER THAN 30 DAYS AS PERCENT OF MONTHLY BILLED REVENUE

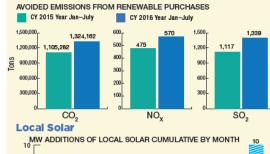


#### **ENVIRONMENT AND ENERGY EFFICIENCY**



Austin Energy's approved Resource, Generation and Climate Protection Plan sets goals and benchmarks for the utility, including offsetting 55 percent of its customer load with renewable energy by 2025, 200 MW of local solar by 2025 and reducing greenhouse gas emissions to 20 percent below 2005 levels.

austinenergy.com/go/renewablepower









## Monthly Performance Dashboard

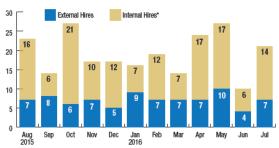
#### **EMPLOYEE ENGAGEMENT** Listening to the **Gallup Survey Workforce Survey EMPLOYEE** OVERALL SATISFACTION ENGAGEMENT Austin Energy 3.66 Austin Energy 70% Goal 80% 4.00 This chart will be updated with yearly results This chart will be updated semiannually.

#### **Safety Incidents**

	FY to July 2016	Previous FY through July 2015	Industry Comparison	Target
Recordable Incident Rate*	2.03	3.28	2.40	0
Lost Time Incident Rate*	0.39	0.55	0.70	0

\*per 100 employees

#### Austin Energy Hiring Total Hires — External: 84 | Internal: 145

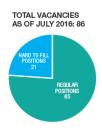


\*Each internal hire results in a subsequent vacancy.

#### **Vacancles**

AVERAGE VACANCIES AND DAYS VACANT PER MONTH

	May	Jun	Jul	Goal
Vacancy Rate per Month (%)	6.8	5.3	5.1	≤6.0
Average Days Vacant	139	121	106	≤120



#### **BUSINESS EXCELLENCE** Commercial Availability Monthly Seasonal Commercial Commercial Generation Source Availability Goal Availability July 2016 (%) (June-Sept.) (%) Decker Steam Units 64.93 95.00 Sand Hill Combined Cycle 100.00 95.00 Fayette 92.22 97.00 South Texas Project 100.00 100.00 **Start Success** July 2016 (%) Goal (%) Simple Cycle 99.5 Start Success The Competitive Market POWER SUPPLY ADJUSTMENT COST COMPONENTS Twelve Months ending July 2016 Difference between Load Zone and Power Supply: +\$47M Rilateral and Owned Assets **Capital Improvement Budget** Fiscal Year to July 2016 BUDGET SPEND PLAN PERCENT OF (In Millions) SPEND PLAN MET - 57.0% \$228.60 150 \$97.66 **Budget Spend** Budget Spend Plan Plan Balance

