

MINUTES OF THE CITY COUNCIL

CITY OF AUSTIN, TEXAS

Special Meeting

October 7, 1977

12:00 Noon

Parks and Recreation Building
1500 West Riverside Drive

Mayor McClellan opened the special meeting scheduled for 12:30 p.m. at the City Parks and Recreation Department to discuss the projected goals and objectives of the City Council.

Roll Call:

Present: Mayor McClellan, Councilmembers Cooke, Mayor Pro Tem Himmelblau, Councilmembers Mullen, Snell

Absent: Councilmembers Goodman, Trevino

CITY COUNCIL GOALS AND OBJECTIVES

Electric Rates

The Council decided to revise the electric rate structure by January of 1978. City Manager Dan Davidson stated that it would be best to implement the plan in Spring of 1978.

Government

The Council agreed to review the Charter Revision Commission's report within the next six months. Mayor McClellan felt that Spring would be the best time to bring forth Charter Revision and recommended combining a Charter Election with the School Board Election on April 1, 1978. The Council requested that a report be delivered within 60 days from October 6, 1977, on the City employees retirement age policy. The Council decided that a quarterly reporting system should be implemented on all Capital Improvement Program projects to include cash flow and construction status.

Transportation

Mr. Davidson stated that there was a need to bring before the Council a report from the Study Committee that led to the adoption of the Airport Master Plan by the Council and that the consultant needed to be present to explain the basis for the recommendations. Mayor McClellan felt that the Council should stick to the December, 1977, date for review and completion of the Airport Master Plan. In response to Mayor Pro Tem Himmelblau, Mr. Davidson indicated that he would report back to the Council within 30 to 45 days on the prospect of splitting the Urban Transportation Department. Mr. Davidson also felt that if the crosstown expressway on Enfield and 15th Streets was not going to be built, that the facility should be taken out of the Master Plan by the City Council.

Public Services (Crime)

In regard to the 5% reduction in crime in Austin over the next two years, Mr. Davidson recommended changing the 5% to "substantial reduction." He stated that his office would design a reporting mechanism to let the Council know what is happening on a periodic basis. After this report is submitted, the Council could then measure the results. Councilmember Mullen recommended including a section stipulating that the response time for police calls should be 5 minutes or less on 90% of all emergency calls.

Planning

Councilmember Mullen recommended re-wording the first sentence of this section to read: "To review and/or revise those ordinances recommended to the City Master Plan beginning October, 1977, to be completed by October, 1978." A section was also included which provided for review of the septic tank and package treatment plant ordinance. The Council also decided to prepare a Central Business District Plan by June of 1978. Councilmember Mullen recommended inclusion of a section which provided that Waller Creek, Congress Avenue, Sixth Street and Shoal Creek should be developed with funding sources identified. The Council also decided to review and adopt the Lake Austin Master Plan by February, 1978. In regard to a long-range comprehensive annexation plan, the Council directed that a report be submitted to the Council in March of 1978 with adoption in May of 1978. The Council decided that priority schedules for improvements based on need and fiscal capability should be recommended to the Council by June of 1978 and included in the C.I.P.

Intergovernmental Relations

The Council decided to establish cooperative ventures and regularly scheduled meetings with all local political subdivisions during the next two years. The County Commissioners Court and Austin Independent School District were cited as examples. The Council also decided that the City and the University of Texas should develop cooperative ventures to include parks and transportation planning and special activity centers. It was decided that the City and Bergstrom Air Force Base officials should meet periodically to discuss mutual concerns and cooperative planning needs, beginning November, 1977.

Human Services

The Council deleted from the goals and objectives outline the provision for emergency psychiatric care at Brackenridge Hospital and determined that such services should be provided by Travis County Commissioners Court and Mental Health/Mental Retardation.

In conclusion, Mr. Davidson stated that he felt a Master Calendar should be designed for implementation of the goals and objectives and indicated that his office would do that immediately. He also felt that quarterly reports were in order.

Mayor Pro Tem Himmelblau moved that the Council adopt the proposed City Council Goals and Objectives, 1977-1979 as attached. (Attachment follows). The motion, seconded by Councilmember Mullen, carried by the following vote:

Ayes: Mayor McClellan, Mayor Pro Tem Himmelblau, Councilmembers Mullen, Snell

Noes: None

Absent: Councilmembers Goodman, Trevino

Not in Council Chamber when roll was called: Councilmember Cooke

ADJOURNMENT

The Council then adjourned at 1:37 p.m.

APPROVED



Mayor

ATTEST:



City Clerk

City Council Goals/Objectives, 1977, 1979
City of Austin, Texas

PRIORITY AREA: Energy Resources

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
<p>GOAL: To develop and implement a comprehensive energy policy which reflects a commitment to deliver City utilities at the most reasonable cost based on sound management and conservation of energy resources.</p> <p>Objective 1: To develop a comprehensive energy resources plan by October, 1978:</p> <ul style="list-style-type: none"> a. The plan should be based on a review of the existing construction program and its adequacy for 1995. b. Alternate fuel sources should be identified for future energy production, including solar and solid waste. c. The sale of excess energy, if any, should be considered in the plan. d. The feasibility of converting existing power production units into coal fired plants needs to be reviewed. e. Conservation programs must be designed and adopted, both in the public and private sector. <p>Objective 2: To provide energy at a reasonable cost to the consumers through practicable policies and sound management:</p> <ul style="list-style-type: none"> a. The Lovaca controversy must be settled as soon as feasible. 	X	X	Electric	Electric Utility	
		X	Electric	Electric Utility	
		X	Electric	Electric Utility	
		X	Electric, Legal, Finance	Electric Utility	
		X	Electric	Electric Utility	
	X	X	P.I.O.	Electric Utility Energy Conservation	
	X	X	Electric Finance	Electric Utility	
	X	X	Legal		Legal Consultant

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Energy Resources (Con't)

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
<p>b. The electric rate structure must be revised by January of 1978. Therefore the amount of the dollars transferred from electric revenue to the general fund should be an integral part of the rate structure revision and an examination of the Electric Department.</p> <p>c. Cost comparison studies with private utilities should be made. Meaningful cost accounting must be accomplished to permit such comparisons.</p> <p>d. Consumer services must be improved to provide timely information to the customer.</p>	X	X	<p>Finance, Electric, Legal Research & Budget</p> <p>Finance, Electric, Research & Budget</p> <p>Finance, Public Information</p>	Electric Utility	

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Effective and Responsive Government

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
<p>GOAL: To provide positive policy and leadership directions for continuing development of a flexible, effective and responsive government to the citizens of Austin.</p> <p>Objective 1: To establish a cooperative, positive leadership attitude in City Council deliberations for community and management directions.</p> <p>a. Review the Charter Revision Commission's report within 6 months.</p> <p>b. Call for a Charter election on acceptable revisions for April 1, 1978.</p> <p>c. Implement a "sunset" ordinance for boards and commissions.</p> <p>d. Implement a board/commission member selection procedure which provides fair and equal representation to all citizens.</p> <p>e. Establish a meaningful evaluation process of the City Manager.</p> <p>f. Provide sound fiscal policies to maintain the favorable credit rating of the City, including a good ending balance and sound tax base.</p> <p>Objective 2: To assure an aggressive affirmative action program providing opportunities for employment to all citizens.</p> <p>a. Minorities, women and veterans should be recruited for City employment.</p>	X				
	X				
	X				
	X		City Clerk Legal		
	X		City Clerk		
	X		City Clerk		
	X	X	Finance, Tax Assessor Research & Budget		
	X				
	X	X	Personnel - All Depts.		

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Effective and Responsive Government (Con't)

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
<p>b. Handicapped individuals should be recruited and assisted through City training programs for employment opportunities.</p>		X	Personnel, Manpower		
<p>c. A flexible retirement age policy should be developed for all city employees, with a report to be delivered 60 days from October 6, 1977.</p>	X	X	Personnel Finance	Retirement Board	
<p>Objective 3: To encourage management in its continuing efforts to strengthen the City's institutional capacity to acquire and direct resources on a cost effective basis.</p>	X				
<p>a. Services, activities and facilities should be re-evaluated annually to determine cost effectiveness. Allocation of funds to departments and other services should be examined where charges are significantly more for a service, in tentative examinations should be made.</p>	X	X	Research & Budget		
<p>b. Productivity studies should be conducted, involving employees suggestions and participation where appropriate.</p>		X	Research & Budget Personnel		
<p>c. The budget process, both operating and CIP, should be evaluated to determine how citizens might be involved, formally or informally; and, how city funds are spent, from approval to actual expenditures.</p>	X	X	Research & Budget, Planning, Finance, Data Systems		
<p>d. Organizational and procedural improvements should be made to reduce "red tape" and time loss to citizens.</p>		X	All Depts.		
<p>e. A review process should be established to constantly update and/or revise ordinances.</p>	X	X	Legal, appropriate Depts.		

City Council Goals/Objectives, 1977/1979
 City of Austin, Texas

PRIORITY AREA: Effective and Responsive Government (Con't)

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
f. A management reporting system on employment characteristics within the department, property owned/leased/sold, and other activities should be developed for monthly or quarterly reports to City Council.		X	Research & Budget, Personnel, Finance Property Management		
g. Examination of property values, rates of property value accelerations, letter notification on tax increases, and comparative studies should be part of the effort to strengthen a sound tax base.		X	Tax	Tax Equalization Board	
h. An evaluation process for department directors, professionals and executives should be reviewed.		X			
i. Cost accounting and zero based budgeting should be given serious consideration for implementation.		X	Research & Budget, Finance		
j. A quarterly reporting system should be implemented on all C.I.P. projects to include cash flow and construction status.					

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Transportation

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
GOAL: To provide an effective mass transit program and road system for the citizens of Austin.	X				
Objective 1: To determine the feasibility of a "no fare or reduced fare" bus system by July, 1978.	X	X	Research & Budget Urban Transportation	U.T. Commission	
Objective 2: To develop a long-range time-phased transportation plan by May, 1978.	X	X	Urban Transportation	U.T. Commission Planning	Austin Transportation Study Committee
a. Review the transportation needs related to the completion of MoPac and Loop 360.		X	Urban Transportation	Planning	
b. A long-range time phase schedule for meeting any identified need should be developed.		X	Urban Transportation	Planning	
c. Alternate modes of mass transit should be investigated to determine how best to meet changing energy conditions.		X	Urban Transportation	Planning	
d. Review how transportation needs of annexed area are addressed.		X	Urban Transportation Research & Budget	Planning	
e. Provide for an adequate and well maintained road/street system.	X		Public Works Engineering Urban Transportation	Planning	
f. Coordinate the movement of utility lines in streets to prevent continued tearing up of street.		X	Public Works		

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Transportation (con't.)

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
Objective 3: To review and complete the Airport Master Plan by December 1977. a. The Airport Master Plan should be reviewed for any needed changes. b. Efforts should proceed for implementing the adopted plan.	X	X	Airport	Master Plan Advisory Committee	Consultants
	X	X	Airport	Planning	
	X	X	Airport	Planning	

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Economic Development

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
GOAL: To establish an economic development policy which would provide broader business and employment opportunities in Austin.	X				Chamber of Commerce Mexican-American Chamber
Objective 1: To develop by Sept. 1978 an economic policy for the continued vibrance of the economic health of Austin.	X	X			
a. The policy should identify the City's role in providing incentives for attracting new industry.	X	X	Planning Tax		Chambers
b. The policy should identify the neighborhood areas of high unemployment and under employment.		X	Planning Human Resources		T.E.C.
c. The policy should solicit the cooperation of the private sector in meeting equal employment responsibilities.	X	X		Human Relations	Chambers
d. The policy should identify the tourism role in the City.	X	X	Planning Auditorium		Chambers
e. The role of the City and private business in the revitalization of the Central Business District.		X	Planning		Downtown Committee
f. A task force should be established to study the problems of unemployment and underemployment.	X				
g. The need for a convention center should be studied as part of the economic policy development process.	X	X	Planning Research and Budget		Chambers, Other interest ed groups.

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Public Services

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
GOAL 1: To control crime and provide effective and responsive police service to the community.	X	X	Police		
GOAL 2: To provide the community with a balanced fire prevention and fire suppression program.	X	X	Fire		
Objective 1: To reduce the per capita crime rate in the City of Austin substantially within the next 2 years.	X	X	Police		
a. New education programs should be planned which directly involve adults and school children in police efforts in crime prevention.		X	Police		AISD
b. Administrative initiatives should thoroughly consider scheduling police walking on a beat and/or in ways which provide more direct contact with citizens in the neighborhood. These initiatives should include "team policing."		X	Police		
c. Social programs should be available to assist police with non-related criminal offenders.	X	X	Human Resources Research and Budget		
d. Response time for police calls should be 5 minutes or less on 90% of all emergency calls.		X			
Objective 2: To develop a broad based fire prevention program by <u>June, 1978</u> .	X	X	Fire Planning	Planning	
a. Efforts should be made to survey the fire prevention needs in newly annexed areas.		X	Planning		
b. A fire prevention program should be developed which would involve citizens and provide incentives for fire prevention efforts in buildings and residences.		X	Fire Building Inspection		

City Council Goals/Objectives, 1977/1979
 City of Austin, Texas

PRIORITY AREA: Comprehensive Planning

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
<p>GOAL 1: To protect Austin's environment from degradation and improve the quality of the total environment for citizens of Austin.</p> <p>Objective 1: To begin review and/or revising those ordinances recommended in the City's Master Plan by October, 1977 and complete in October, 1978.</p> <ul style="list-style-type: none"> a. The zoning ordinance b. The subdivision ordinance c. Review all ordinances which regulate land development. d. Develop incentives in ordinances to clean up visual pollution in business areas. e. Review septic tank and package treatment plant ordinances. 	<p>X</p> <p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>ERM Planning</p> <p>Planning</p> <p>Planning</p> <p>Planning</p> <p>Planning</p> <p>Planning</p> <p>Planning</p>	<p>Environmental Planning</p> <p>Planning Commission</p> <p>Planning Commission</p> <p>Planning Commission</p> <p>Planning Commission</p> <p>Planning Commission</p> <p>Planning Commission</p>	
<p>Objective 2: To prepare a Central Business District Plan for the revitalization of the downtown through mutual efforts to public and private sectors in June, 1978.</p> <ul style="list-style-type: none"> a. The plan should stress ways to attract people into the CBD. b. New transportation and parking modes should be explored. c. Living accommodations should be considered as part of a plan for revitalizing the area. 	<p>X</p>	<p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p> <p>X</p>	<p>Health Water & Wastewater</p> <p>Planning</p> <p>Planning</p> <p>Planning Urban Transportation</p> <p>Planning</p>	<p>Planning Comm. Environmental Board</p> <p>Planning Comm.</p> <p>Planning Comm.</p> <p>Planning Comm. UT Commission</p>	

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Comprehensive Planning (cont.)

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
d. Waller Creek, Congress Avenue, Sixth Street and Shoal Creek should be developed with funding sources identified.		X	PARD Planning Research & Budget	PARD Board Planning Comm.	
Objective 3: To review and adopt the Lake Austin Master Plan by February, 1978.	X	X	Planning	Planning Environmental Board	
a. Determine the controls necessary to achieve Goal.	X	X	ERM Planning	Planning Environmental Board	
b. Determine approach to implementing Plan and its effect on property owners.	X	X	Planning ERM	Planning Environmental Board	
Objective 4: To develop a long-range comprehensive annexation plan which is balanced fiscally and in provision of services. (Report to City Council in March, 1978 with adoption in May, 1978.)	X	X	Planning Research & Budget Legal	Planning Commission	
a. The plan should suggest ways to maintain services in older areas as new areas are annexed, and should resolve tensions between preventing development of bedroom communities, revitalization of downtown area, and limited expansion of housing in City.		X	Legal	Planning Commission	
b. Feasibility studies should be conducted to determine the City's fiscal integrity in meeting the new needs in annexed areas.		X	Research & Budget		

City of General Objectives, 1977/1989
 City of Austin, Texas

PRIORITY AREA: Comprehensive Planning (GRP)

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
Objective 5: Economic initiatives should be designed and made an integral part of every component in the Master Plan.	X	X	Planning Research & Budget	Planning Commission	
Objective 6: Develop criteria which would allow zoning of all back in areas where feasible and with the consent of property owners.	XX	XX	Planning	Planning Commission	
GOAL 2: To conserve and improve the housing and physical resources in residential neighborhoods.	XX				
Objective 1: To develop a city-wide community development district physical needs plan by February 1, 1978.		X	Planning Engineering	Planning Urban Transportation	
a. Public facilities on a district by district basis should be reviewed to determine the physical improvements needed.		X	Public Works Water and Wastewater Parks and Recreation Electric Urban Transportation	Parks and Recreation Electric Utility	
b. Flood control mapping and planning should be continued.		X	Engineering		
c. Priority schedules for improvements based on need and fiscal capability, should be recommended to Council by June, 1978. (Included in GRP).		X	Research and Budget Planning	Planning	

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Comprehensive Planning (cont.)

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
Objective 2: To develop an action program for the improvement and availability of low and moderate income housing.	X				
a. A housing plan should be completed by March, 1978.		X	Planning Building Inspection	Planning Comm.	Urban Renewal Agency & Board Housing Authority
b. The action program should include rehabilitation and restoration of housing.		X	Planning Building Inspection		Housing Auth. & Board, Urban Renewal
c. Incentives should be explored to offer to builders of housing for low and moderate income families.	X	X	Planning Research & Budget	Planning Comm.	
d. The Housing Authority should be actively involved in the plan.		X	Planning	Planning	Housing Auth. and Board
e. The availability of low-cost housing should be studied.		X	Planning Building Inspection	Planning	
f. The effects of City ordinances and actions on the costs of housing should be included in the plan.	X	X	Planning Building Inspection Research & Budget	Building Standards	

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Intergovernmental Relations

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
<p>GOAL: To increase Austin's participation with other local, state and national governments and organizations to the benefit of the citizens.</p> <p>Objective 1: To establish cooperative ventures and regular meeting schedules with all local political subdivisions during the next two years.</p> <p>a. The City and County need to develop joint planning efforts on a jail system, health, solid waste disposal, parks and recreation, etc.</p> <p>b. The City and AISD should jointly plan better utilization of facilities and programs.</p> <p>c. The City and UT should develop cooperative ventures to include parks and transportation planning, and special activities center.</p> <p>d. The City and Bergstrom Air Force officials should meet periodically to discuss mutual concerns and cooperative planning needs with discussions to begin in November, 1977.</p>	X				
<p>Objective 2: To develop a State relations program designed to assist the City in its legislative efforts.</p> <p>a. An aggressive program with state officials should be pursued.</p> <p>b. State reimbursement should be sought for services provided by Austin taxpayers.</p>	X	X	As appropriate to identified needs area	As appropriate	
<p>Objective 3: To determine which state and national organizations the City Council should actively participate in during the next two years.</p>	X	X			

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Human Services

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
<p>Goal: To provide a means for improving the social and health resources of the community.</p> <p>Objective 1: To complete and adopt a Social Services Master Plan by <u>April, 1978</u>.</p> <p>a. The plan should not allow for funding of duplicate services.</p> <p>b. The plan should provide a budget and planning process to assure maximum cost benefit to citizens in need of social services.</p> <p>c. Interim procedures should be established on contract for services with social agencies.</p>	X	X	Human Services Research & Budget	Social Planning Committee	
		X	Research & Budget	Social Planning Committee	
		X	Human Services Research & Budget	Social Planning Committee	
		X	Research & Budget	Social Planning Committee	
<p>Objective 2: To determine the City's role and organizational model for providing health care by <u>December, 1977</u>.</p> <p>a. Alternate methods for financing health care should be studied.</p> <p>b. The City's role and responsibility in Brackenridge Hospital should be determined as part of the plan.</p> <p>c. The City's role in medical education should be reviewed and determined as part of the plan.</p>	X	X	Brackenridge Health EMS	Health Systems Committee Brack. Board	
		X	"	"	
		X	"	"	
		X	"	"	

City Council Goals/Objectives, 1977/1979
City of Austin, Texas

PRIORITY AREA: Human Services (con't).

Goals/Objectives	Responsibility Assignment				
	City Council	City Manager	City Departments	Boards/Commissions	Other
d. Indigent care responsibilities of the City should be decided within the budget cycle.	X	X	Brackenridge Health EMS	Health Systems Committee	
e. Emergency psychiatric care should be provided	X				MEMR, Travis County Commissioners Court
Objective 3: To proceed with the full development of a high quality EMS program.	X	X	EMS	Quality Assurance Team	CTMF Medical Society
a. Emergency physicians should be actively involved in the system.		X	"	"	"
b. Adequate equipment should be provided in the development of a full paramedic capability.		X	"	"	"