

Presentation Topics

- Clean Community Fee Overview
 - Clean Community Fee Residential Cost of Services
- Curbside Collection Services Overview
 - Curbside Services Cost of Service
 - Curbside Collection Customers
 - Trash Cart Distribution
- FY20 Proposed Budget
 - Budget by Strategic Outcome
 - Proposed Rate Changes
 - Fund Summary
 - Top 10 Budgeted Expense Categories

Clean Community Fee Purpose

- Clean Community Fee is established by ordinance to provide litter and nuisance abatement, street cleaning, household hazardous waste disposal, and the implementation and enforcement of the URO
- Billed to all residential and commercial customers in the city including apartment complexes and other multi-family customers
- Clean Community Customer Count (as of June 2019)
 - Residential 401,502 customers
 - Commercial 25,291 customers

Clean Community Services

Camiaa	Residential	Commercial
Service		
Street Sweeping		
Dead Animal Collection		
Litter Control		A II
Landfill Closure and Post Closure		Ą
Bulk/Illegal Dumping Collection	4=	A II
Zero Waste Pgm Development		4=
Brownfields Remediation		Ą I
Recycling Economic Development	4=	A II
Household Hazardous Waste	A I	
Business Outreach and Enforcement		

FY20 Clean Community Fee Cost of Service-RESIDENTIAL

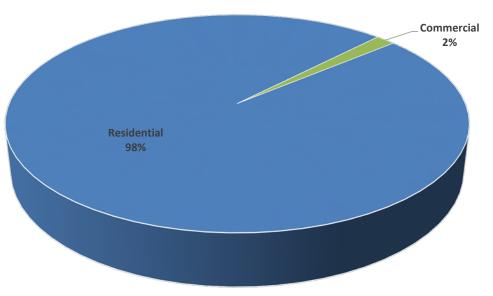
Service Provided	Direct Annual Expenses	Indirect Annual Expenses	Total Annual Cost of Service	Co Res	ge Monthly ost Per idential stomer*
		(\$ in millions)		Cus	tomer
Citywide Street Sweeping and Dead					
Animal Collection	\$2.9	\$2.6	\$5.5	\$	1.05
Recycling and Reuse Drop Off Center	\$2.9	\$1.4	\$4.3	\$	0.85
Citywide Litter Control	\$3.2	\$2.3	\$5.5	\$	1.07
Landfill Closure and Post Closure	\$1.0	\$1.8	\$2.8	\$	0.53
Citywide Bulk Collection	\$0.3	\$0.3	\$0.6	\$	0.12
Zero Waste Program Development	\$1.4	\$0.6	\$2.0	\$	0.39
Brownfields Remediation	\$0.3	\$0.2	\$0.5	\$	0.10
Clean Community Cost of Service	\$12.1	\$9.1	\$21.2	\$	4.11
Other Offsetting Revenue		\$0.3		\$	0.07
Net Cost of Clean Community Services					4.05

^{*}Amounts may not add due to rounding

Curbside Collection Services

- Supported by Trash Cart Fees
 - Trash Collection
 - Residential 208,130 (as of June 2019)
 - Commercial 3,400 (as of June 2019)





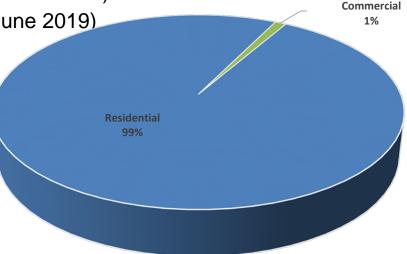
Curbside Collection Trash Cart Size Distribution Residential

Trash Cart Size	Jan 2015	Jan 2016	Jan 2017	Jan 2018	Jan 2019
24 gallon	3%	5%	7%	8%	9%
32 gallon	21%	22%	22%	23%	24%
64 gallon	62%	60%	59%	57%	56%
96 gallon	13%	13%	12%	12%	12%

	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Trash Cart Size	Projected	Projected	Projected	Projected	Projected
24 gallon	9%	10%	10%	11%	11%
32 gallon	24%	26%	26%	27%	27%
64 gallon	55%	53%	52%	52%	51%
96 gallon	12%	11%	11%	11%	10%

Curbside Collection Services

- Supported by Base Customer Fee
 - Recycling Collection
 - Yard Trimming and Organics Collection
 - Brush Collection and Processing
 - Bulk Collection
 - Residential 201,861 (as of June 2019)
 - Commercial 2,131 (as of June 2019).



Base Customers

Curbside Collection Customers

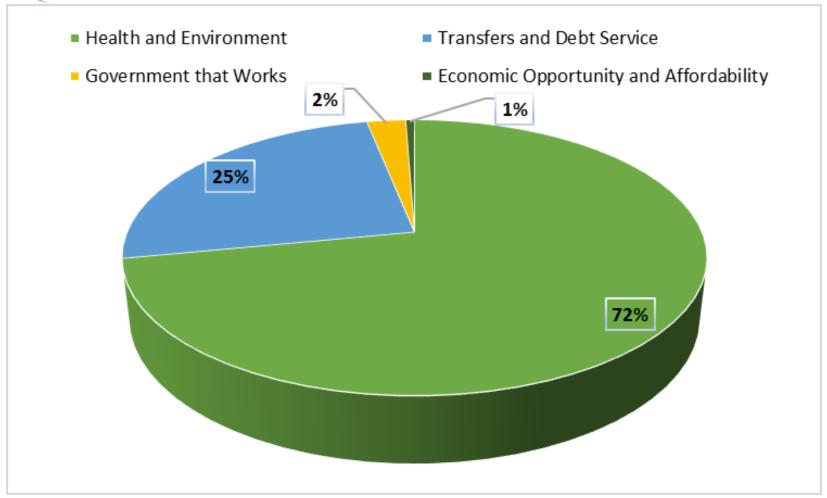
	Jan 2015	Jan 2016	Jan 2017	Jan 2018	Jan 2019
Residential Base	189,834	190,594	192,716	197,598	200,067
Commercial Base	2,458	2,435	2,356	2,233	2,100
Organics Customers	~14,000	~14,000	~14,000	~52,000	~90,000

	FY 20	020	FY 20	021	FY 2	2022	FY 20	23	FY 2	.024
	Proje	cted	Proje	cted	Projected		rojected Projected		Projected	
		Total		Total		Total		Total		Total
	Growth	Cust.	Growth	Cust.	Growth	Cust.	Growth	Cust.	Growth	Cust.
Residential Base	3,441	203,508	5,028	208,536	3,170	211,706	3,218	214,924	2,708	217,632
Commercial Base	(105)	1,995	(100)	1,895	(95)	1,800	(90)	1,710	(86)	1,624
Organics Customers	61,508	203,508	5,028	208,536	3,170	211,706	3,218	214,924	2,708	217,632

FY20 Curbside Collection Cost of Service

Service Provided	Direct Annual Expenses	Indirect Annual Expenses (\$ in millions)	Total Annual Cost of Service	Mon Per R	verage thly Cost esidential stomer
Residential Recycling	\$12.9	\$9.1	\$22.1	\$	8.94
Composting Collection	\$6.9	\$7.4	\$14.3	\$	5.78
Brush Collection	\$1.8	\$1.8	\$3.6	\$	1.45
Bulk Collection	\$3.1	\$2.4	\$5.5	\$	2.23
Brush Processing	\$0.9	\$0.6	\$1.5	\$	0.60
Base Curbside Collection COS	\$25.6	\$21.3	\$46.9	\$	19.00
Other Offsetting Revenue		\$3.2		\$	1.31
Net Cost of Ba	\$	17.69			
Trash Collection Cost of Service	\$15.6	\$13.8	\$29.4	\$	11.52
Other Offsetting Revenue	\$	0.21			
Net Cost of Cu	\$	11.31			

Proposed Budget FY20 Council Strategic Outcomes





Residential

Clean Community Fee (\$0.65) Base Customer Fee \$0.65

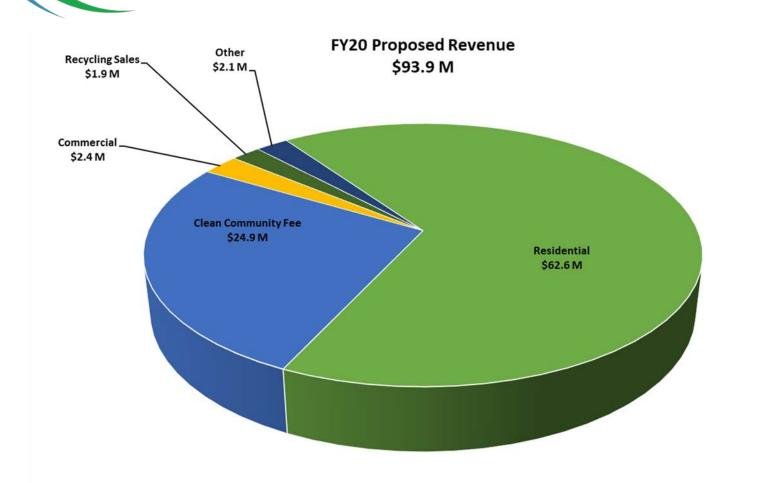
Typical Residential Customer Bill Example:

	FY19	FY20	Change
Clean Community Fee	\$4.70	\$4.05	(\$0.65)
Base Fee	\$14.05	\$14.70	\$0.65
64-Gallon Trash Cart	\$10.25	\$10.25	-
Total Bill	\$29.00	\$29.00	-

FY20 Proposed Fund Summary Snapshot

(in Millions)	2016-17	2017-18	2018-19	2018-19	2019-20
	Actual	Actual	Estimated	Amended	Proposed
Beginning Balance	\$5.7	\$12.0	\$17.2	\$14.4	\$17.8
Revenue					
Total Available Funds	\$91.9	\$93.9	\$94.6	\$93.9	\$93.9
Program Requirements					
Collection Services	\$35.5	\$37.8	\$39.9	\$39.6	\$41.1
Support Services	\$8.7	\$9.8	\$9.6	\$11.1	\$11.3
Operations Support	\$4.6	\$4.8	\$5.4	\$5.8	\$7.5
Litter Abatement	\$5.7	\$5.7	\$6.2	\$6.3	\$6.6
Waste Diversion	\$4.9	\$4.9	\$4.6	\$5.6	\$6.2
Remediation	\$1.5	\$1.6	\$1.4	\$1.6	\$1.3
Total Program Requirements	\$60.7	\$64.6	\$67.0	\$70.0	\$73.9
Other Requirements					
Total Other Requirements	\$1.8	\$1.9	\$2.2	\$2.4	\$2.6
Transfers Out					
Total Transfers Out	\$23.2	\$22.4	\$24.6	\$24.7	\$25.4
Total Requirements	\$85.8	\$88.9	\$93.9	\$97.1	\$101.9
Excess (Deficiency) of Total Available Funds Over Total Requirements	\$6.1	\$4.9	\$0.7	(\$3.2)	(\$8.1)
Adjustment to GAAP	\$0.1	\$0.2	\$0.0	\$0.0	\$0.0
Ending Balance	\$12.0	\$17.2	\$17.8	\$11.2	\$9.7
Note: Numbers may not add due to rounding.					

Proposed Revenue



Top 10 FY20 Proposed Expense Categories

Expense Category	FY20 Proposed Budget (in millions)	Percent of Total FY20 Proposed Budget
Personnel (Wages, Overtime, insurance, Taxes, etc.)	\$41.1	40%
Capital Spending – vehicles, equipment and others	\$10.6	10%
Preventative maintenance and repairs on ARR fleet	\$9.8	10%
Payment for debt financed Capital Items	\$6.1	6%
Recycling processing contracts	\$4.8	5%
Landfill disposal contract	\$4.5	4%
Citywide allocation for Controller's office, Treasury, City Manager Office, Budget Office, etc.	\$3.5	3%
Citywide allocation for CTM Support	\$1.8	2%
Billing System Support	\$1.7	2%
Replacement Cart Purchases	\$1.2	1%
TOTAL	\$85.2	84% *

^{*}Department-wide Contractuals and Commodities 16%



