



## Pension Analysis Update

AUSTIN POLICE RETIREMENT SYSTEM (APRS)  
CITY OF AUSTIN EMPLOYEES' RETIREMENT SYSTEM (COAERS)

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AUDIT AND FINANCE COMMITTEE  
JUNE 3, 2020



# Agenda

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- City Manager's FY2020 Initiative
- System Boards, Working Group, Process and Timeline
- Pension Analysis Report - Public Financial Management (PFM)
- Board Recommendations
- City Staff Recommendations
- Staff's Next Steps
- Audit and Finance Committee Discussion and Possible Action



# City Manager's FY2020 Initiative

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- Work closely with our partners at the Police and Employees' Retirement Systems to develop long-term strategies and options for ensuring their financial health
- FY2020 Budget included funding for consulting assistance
- Pension experts to assist City in identifying and evaluating options to ensure the retirement systems' long-term sustainability
  - Compare retirement benefits and contribution levels to peer cities
- Collaborative work with system's Board of Trustees and Executive Directors
- Engage multi-department City team



# Pension Analysis System Board of Trustees and Executive Director

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## APRS

- ✓ Tyler Link – Chair
- ✓ Keith Harrison (Sergeant)– Vice-Chair
- ✓ Kathie Tovo
- ✓ Thomas Hugonnett (Sergeant)
- ✓ Scott Askew (Sergeant)
- ✓ Michael Cowden (Sergeant)
- ✓ Nicholas Moore (Corporal)
- ✓ Carl Zimmerman (Lieutenant)
- ✓ Ed Van Eenoo
- ✓ Belinda Weaver
- ✓ Chelsey Wood
- ✓ Pattie Featherston – Executive Director

## COAERS

- ✓ Eyna Canales-Zarate – Chair
- ✓ Ed Van Eenoo – Vice-Chair
- ✓ Leslie Pool
- ✓ Stephanie Beach
- ✓ Frank Merriman
- ✓ Randy Spencer
- ✓ Michael Benson
- ✓ Amy Hunter
- ✓ Chris Noak
- ✓ Yuejiao Liu
- ✓ Anthony B. Ross, Sr.
- ✓ Chris Hanson – Executive Director



# Pension Analysis City Staff Team

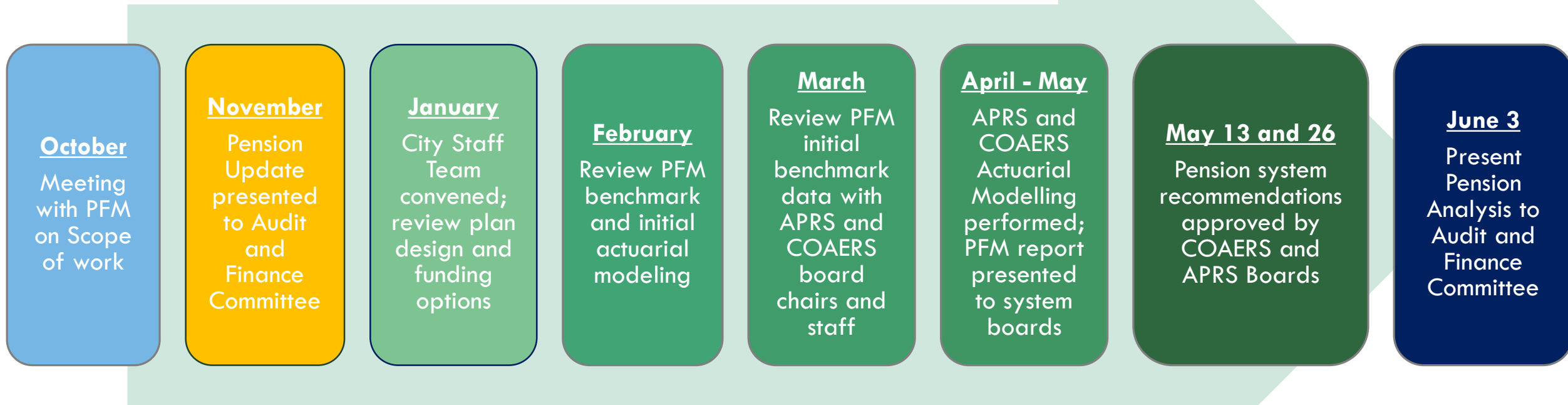
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- ✓ Austin Energy – Mark Dombroski
- ✓ Budget Office – Ed Van Eenoo, Brad Sinclair
- ✓ Financial Services – Elaine Hart
- ✓ Government Relations – Brie Franco, Ida Musgrove
- ✓ Human Resources – Joya Hayes, Karen Haywood
- ✓ Labor Relations – Deven Desai
- ✓ Law – Lee Crawford
- ✓ Police – Troy Gay
- ✓ Treasury – Belinda Weaver





# Pension Analysis Timeline



## October

Meeting with PFM on Scope of work

## November

Pension Update presented to Audit and Finance Committee

## January

City Staff Team convened; review plan design and funding options

## February

Review PFM benchmark and initial actuarial modeling

## March

Review PFM initial benchmark data with APRS and COAERS board chairs and staff

## April - May

APRS and COAERS Actuarial Modelling performed; PFM report presented to system boards

## May 13 and 26

Pension system recommendations approved by COAERS and APRS Boards

## June 3

Present Pension Analysis to Audit and Finance Committee

Research and Data Collection

Data Review and Actuarial Analysis

Present Recommendations

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# Pension Analysis Report

## Public Financial Management (PFM)

(Separate Presentation Report)



# Call to Action

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- APRS and COAERS had a combined unfunded liability of \$1.9 billion as of the most recent 12/31/2018 actuarial valuation; funding periods for APRS (Indefinite) and COAERS (32 years)
- These key pension metrics have worsened over recent years indicating an overall need to address the long-term financial sustainability of these retirement plans
- No significant easing of these long term funding challenges is expected from investment returns alone
- 87<sup>th</sup> Texas legislative session that begins January 12, 2021 provides an opportunity to make plan changes that require legislative action
- Rating agencies report concerns on City's overall unfunded actuarial liability noting metrics not in line with those of a "AAA" rated credit and comparable "AAA" cities
- PFM Pension Analysis Report (independent analysis) informs the Board and staff recommendations and Committee for policy guidance





# City of Austin Employees' Retirement System Board Recommendations

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- Enact a more flexible contribution policy to manage the system's risks and fund the unfunded actuarial accrued liability
- Amend benefit policies to ensure the system's obligations can be met for all members
- Utilize appropriate risk-sharing between the City and employees to manage the risks inherent in funding a defined benefit plan

# Austin Police Retirement System Board Recommendations

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Reaffirm commitment to achieving long-term sustainability consistent with the system's current Funding Policy

- Address funding deficiencies via discussions with the City
  - If funding period exceeds 30 years by three or more years or if the ADC (actuarially determined contribution) is more than 2% above contribution rates for two actuarial valuations.
- If contribution levels are insufficient, consider and recommend necessary contribution and/or benefit changes to members and the City
- Move to a cost sharing ratio on the combined contribution rate whereby the City pays at least 60% and police officers pay 40% or less

# Austin Police Retirement System Board Recommendations

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- Proposed contribution increases
  - City - On 10/01/2020, increase contribution rate or provide lump sum payment (optional) sufficient to secure a funding period of 30 years or less, based on 12/31/2019 actuarial valuation
  - Member - Increase by 2% on January 1, 2021 – **Requires a vote of system members**
- Benefit changes for new hires after January 1, 2022 or later
  - Contingent on favorable action by Texas Legislature on proposed plan changes
  - Benefit multiplier reduced from 3.2% to 2.5%; retirement eligibility requires age 50 with 25 years of creditable service; final average compensation based on highest 60 months salary instead of 36 months

# Austin Police Retirement System Board Recommendations

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- Using actuarial valuation data as of December 31, 2022, develop a variable contribution rate arrangement based on Actuarial Determined Contribution (ADC) required to maintain a funding period of 30 years or less
  - Maintain a cost sharing ratio with the City paying at least 60% of needed increases
  - Minimum and maximum contribution rates - when combined with the amount paid by the member to Social Security, the member rate for the system will never exceed a total of 24% of pay



# City Staff Policy Recommendations

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- Maintain a funding period of 30 years or less, at a minimum, via implementing reforms
  - Phase increases in employer and employee contributions that maintain an equitable cost-sharing ratio and reflect variations in employee benefit levels
  - Establish a lower benefit tier for new APRS members while maintaining a competitive retirement benefit compared to other large Texas cities



# City Staff Policy Recommendations

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- Maintain a funding period of 30 years or less, at a minimum, via implementing reforms
  - Implement a more adaptable, long-term funding strategy based on actuarially determined contributions (ADC) as opposed to the current fixed-rate funding approach
  - Adjust member-option benefit enhancements (e.g., service credit purchases) that lower long-term system liabilities while maintaining a competitive retirement benefit compared to other large Texas cities



# Ongoing Pension Analysis Project

## Staff Next Steps

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- Consider the financial feasibility of phased incremental increases in City contributions for APRS and COAERS beginning in FY2021
- Continue work with APRS Board on potential membership vote on member contribution increases
- Establish a Council legislative working group to provide policy direction on pension reforms for City's legislative program
- Develop legislative packet of retirement system amendments



# Audit and Finance Committee

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- Questions
- Discussion and possible action on Pension Analysis