

Forecast Presentation

April 13, 2022



Presentation Topics

- Budget Process
- Department Overview - Key Performance Metrics
- FY23 Department Forecast
- Residential Rates Forecast
- CIP Highlights

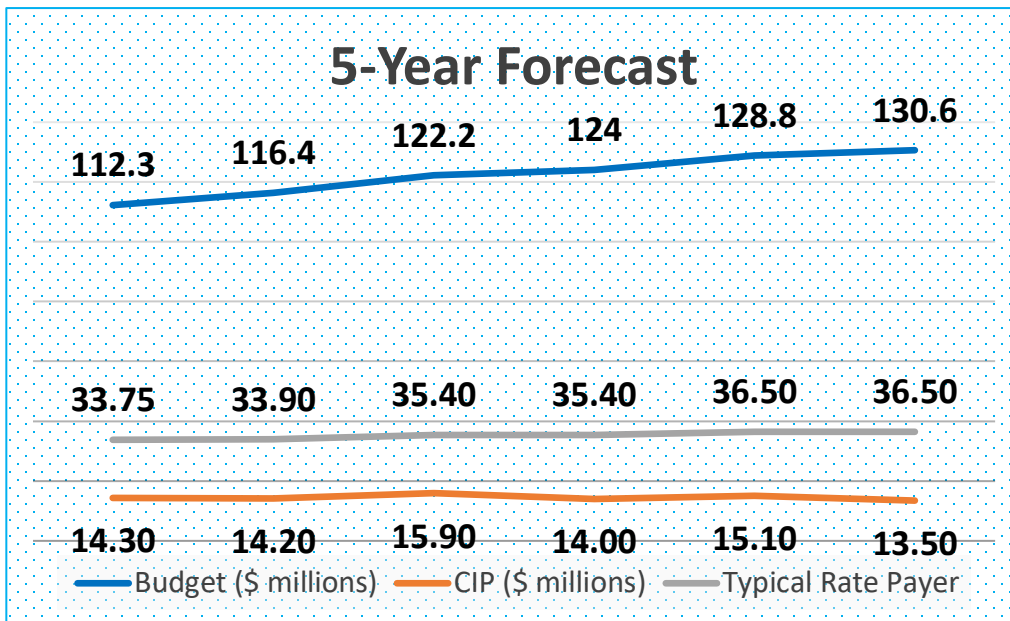
Budget Process

- January 2022 ARR Budget Kickoff
- March 2022 Financial Forecast Submitted
- May 2022 Proposed Budget(PB) Due
- July 2022 PB Presented to Council
- August 2022 Budget Readings

Department Overview

Key Performance Measure	FY19 Actuals	FY20 Actuals	FY21 Actuals	FY22 Amended	FY22 Estimated
Lost Time Injury Rate Per the Equivalent of 100 Employees	2.03	6.32	0.42	0.00	
Percent of Combined Residential Collection Services Collected On-Time	99.89	99.87	99.83	99.89	
Average Customer Satisfaction With the Quality of all Curbside and HHW Services	75	No Data	No Data	85	
Estimated Percent of Curbside Collected Materials Diverted from Landfills by ARR	37.47	40.38	41.96	41.07	
Percent of URO-Affected Properties Reporting Access to Recycling for Employees and Tenants	85	79	80	85	

Financial Forecast



* Typical Rate Payer data reflects monthly residential rate in dollars

Forecast Highlights

- ✓ 51 new positions to account for customer growth;
- ✓ \$1.35 Base Fee increase;
- ✓ \$0.15 Clean Community Fee increase;
- ✓ \$0.02/gallon increase for the smaller trash carts; \$0.04/gallon increase for 96-gallon trash carts.

Rate Development

Goal – for rates/fees to cover total Cost of Service

Components of Calculation:

Revenue Offsets

Customers

Direct and Indirect Expenses

Cost of Service Components

Direct Expenses

- ▶ Cost of equipment, fuel, vehicle maintenance and supplies
- ▶ Employee costs – Salaries, benefits, taxes, insurance

Indirect Expenses

- ▶ Internal Indirect
 - ▶ Administrative and Support Staff (Safety, HR, Finance, QA, Executive Management, Strategic Initiatives, Customer Service, Cart Maintenance, etc.)
- ▶ External Indirect
 - ▶ Corporate Purchasing, Budget, City Manager's Office, Technology, etc.

5-Year Financial Forecast

	FY22	FY23	FY24	FY25	FY26	FY27
	ESTIMATED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
BEGINNING FUND BALANCE	\$ 12.7	\$ 14.2	\$ 14.2	\$ 14.2	\$ 14.2	\$ 14.2
REVENUE & TRANSFERS IN	\$ 113.8	\$ 116.4	\$ 122.2	\$ 124.0	\$ 128.8	\$ 130.6
EXPENSES & TRANSFERS OUT	\$ 112.3	\$ 116.4	\$ 122.2	\$ 124.0	\$ 128.8	\$ 130.6
CHANGE IN FUND BALANCE	\$ 1.5	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0	\$ 0.0
ENDING FUND BALANCE	\$ 14.2	\$ 14.2	\$ 14.2	\$ 14.2	\$ 14.2	\$ 14.2
FTEs	514	521	538	548	556	565

Residential Rates

	AMENDED	FORECAST	FORECAST	FORECAST	FORECAST	FORECAST
	2022	2023	2024	2025	2026	2027
CLEAN COMMUNITY FEE						
ARR Residential	\$ 4.70	\$ 4.85	\$ 4.85	\$ 4.85	\$ 4.85	\$ 4.85
BASE FEE	\$ 18.80	\$ 18.80	\$ 19.65	\$ 19.65	\$ 20.15	\$ 20.15
CART FEES						
24-gallon Res	\$ 3.85	\$ 3.85	\$ 4.10	\$ 4.10	\$ 4.30	\$ 4.30
32-gallon Res	\$ 5.10	\$ 5.10	\$ 5.45	\$ 5.45	\$ 5.75	\$ 5.75
64-gallon Res	\$ 10.25	\$ 10.25	\$ 10.90	\$ 10.90	\$ 11.50	\$ 11.50
96-gallon Res	\$ 30.70	\$ 30.70	\$ 32.65	\$ 32.65	\$ 34.55	\$ 34.55
TYPICAL RESIDENTIAL RATEPAYER						
CCF+ Base fees + 64-gallon Res	\$ 33.75	\$ 33.90	\$ 35.40	\$ 35.40	\$ 36.50	\$ 36.50

CIP Forecast Highlights

FY 2023 Appropriation – \$14.2 million
FY 2023 Spending Plan – \$15.7 million

Projects by Category	FY23 Spending Plan
Vehicles and equipment	\$15.7 million
Landfill Improvements	\$0.0 million
Buildings and Improvements	\$0.0 million

Questions

