



CENTRAL HEALTH

CommUnityCare | Sendero

FISCAL YEAR 2023 PROPOSED BUDGET

Community Conversations | August 2022



HEALTHCARE EQUITY PLAN

(Equity-focused Service Delivery Strategic Plan)

HEALTHCARE EQUITY PLAN

VOICE OF THE COMMUNITY

Understand the perspectives of patients, providers, and community members to ensure hard-to-reach populations are included in our assessment.

COMMUNITY HEALTH NEEDS ASSESSMENT

Understand the current state of the safety-net healthcare system in Travis County, gaps, and future needs.

CAPABILITIES AND GAP ASSESSMENT

Understand Central Health's capabilities and gaps in five areas: access and capacity, data and analytics, infrastructure, system of care, care coordination, and member engagement.

HEALTHCARE EQUITY PLAN

Develop a Healthcare Equity Plan to build a comprehensive, high-functioning healthcare system to improve the health of Central Health's patients.



HEALTHCARE GAPS

MODERATE GAPS



PRIMARY CARE



WELLNESS & PREVENTION



URGENT & CONVENIENT CARE



BEHAVIORAL HEALTH

SIGNIFICANT GAPS



SPECIALTY CARE



DENTAL



HOSPITAL



POST ACUTE



PROPOSED FY2023 STRATEGIC PRIORITIES



Access and capacity

Continue eastern Travis County site expansions in Hornsby Bend, Del Valle and Colony Park
Development of multispecialty clinic at Rosewood-Zaragosa



Care coordination

Implementation of Epic electronic health record



Member engagement

Implementation of MyChart patient portal



System of care

Develop financial and operational implementation plans
Focus on affiliations with healthcare and community partners
Continue developing direct clinical practice infrastructure
Identify and support critical on-demand operational and administrative capacities



THE FISCAL YEAR 2023 BUDGET

FY 2023 PROPOSED BUDGET

UPDATED JULY 27, 2022

Based on Certified Roll for Tax Year 2022/Fiscal Year 2023

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2022 YEAR END ESTIMATE	FY 2023 PROPOSED BUDGET 07/27/2022
TAX RATE	0.111814	0.111814	0.098721
SOURCES			
Property Taxes	260,933,097	260,933,097	281,710,898
Lease Revenue	13,422,399	12,300,000	13,145,328
Tobacco Litigation Settlement	3,000,000	4,676,730	4,500,000
Other	3,000,000	3,323,270	1,500,000
Total Sources	280,355,496	281,233,097	300,856,226
USES			
Healthcare Delivery	192,705,261	172,063,536	277,819,831
Administration & Tax Collection	15,391,099	12,662,269	21,679,767
Total Uses	208,096,360	184,725,805	299,499,598
RESERVES			
Healthcare Delivery Contingency Reserve ⁽¹⁾⁽²⁾	226,521,399 *	332,391,578	333,748,206
Emergency Reserve	38,719,836	38,719,836	38,719,836

— \$277,819,831
 — \$192,705,261

\$85,114,570

Increase in
Healthcare
Delivery

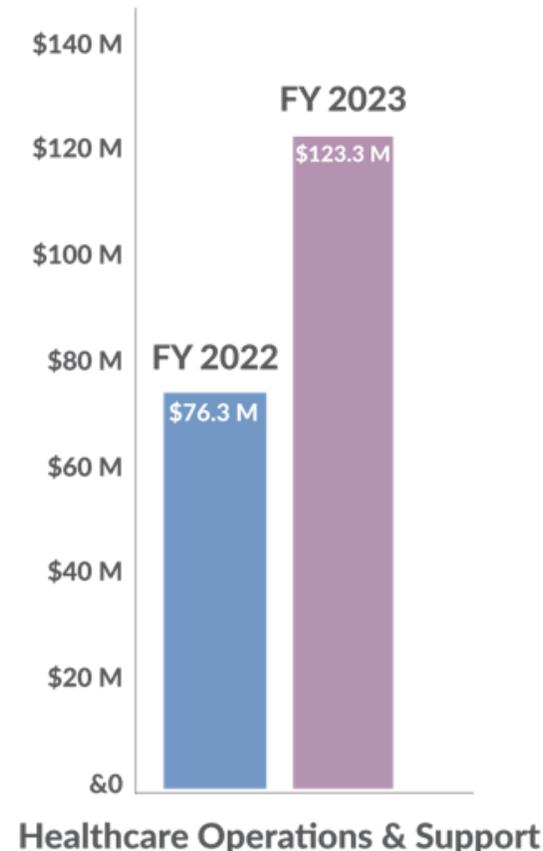
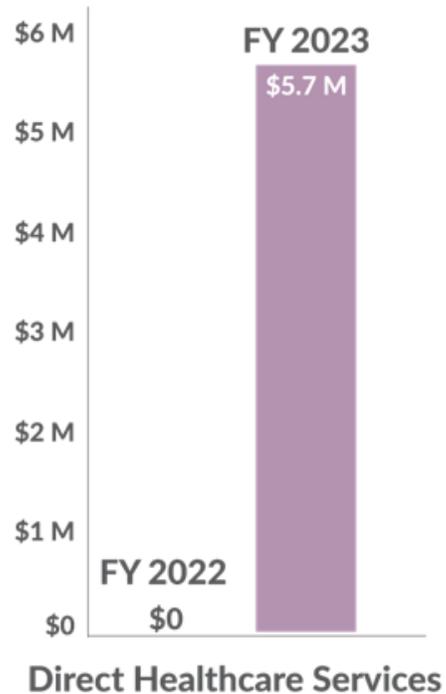
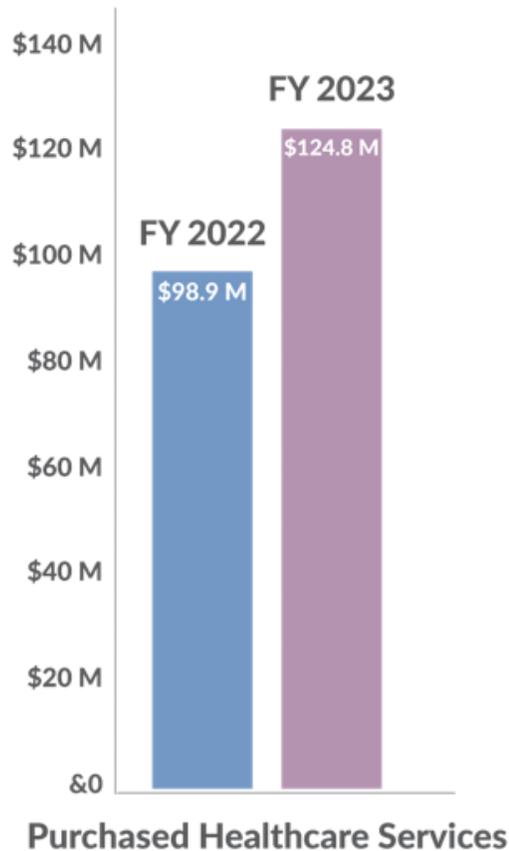
*FY 2021 Ending contingency reserve balance was \$235,884,286

(1) previously reported as an appropriated use of funds in Healthcare Delivery

(2) Healthcare Delivery Contingency and Employee Health Insurance Reserves are appropriated for FY2023



Highlights of Significant Increases in Healthcare Delivery



\$26M increase in Purchased Healthcare Services through contracts

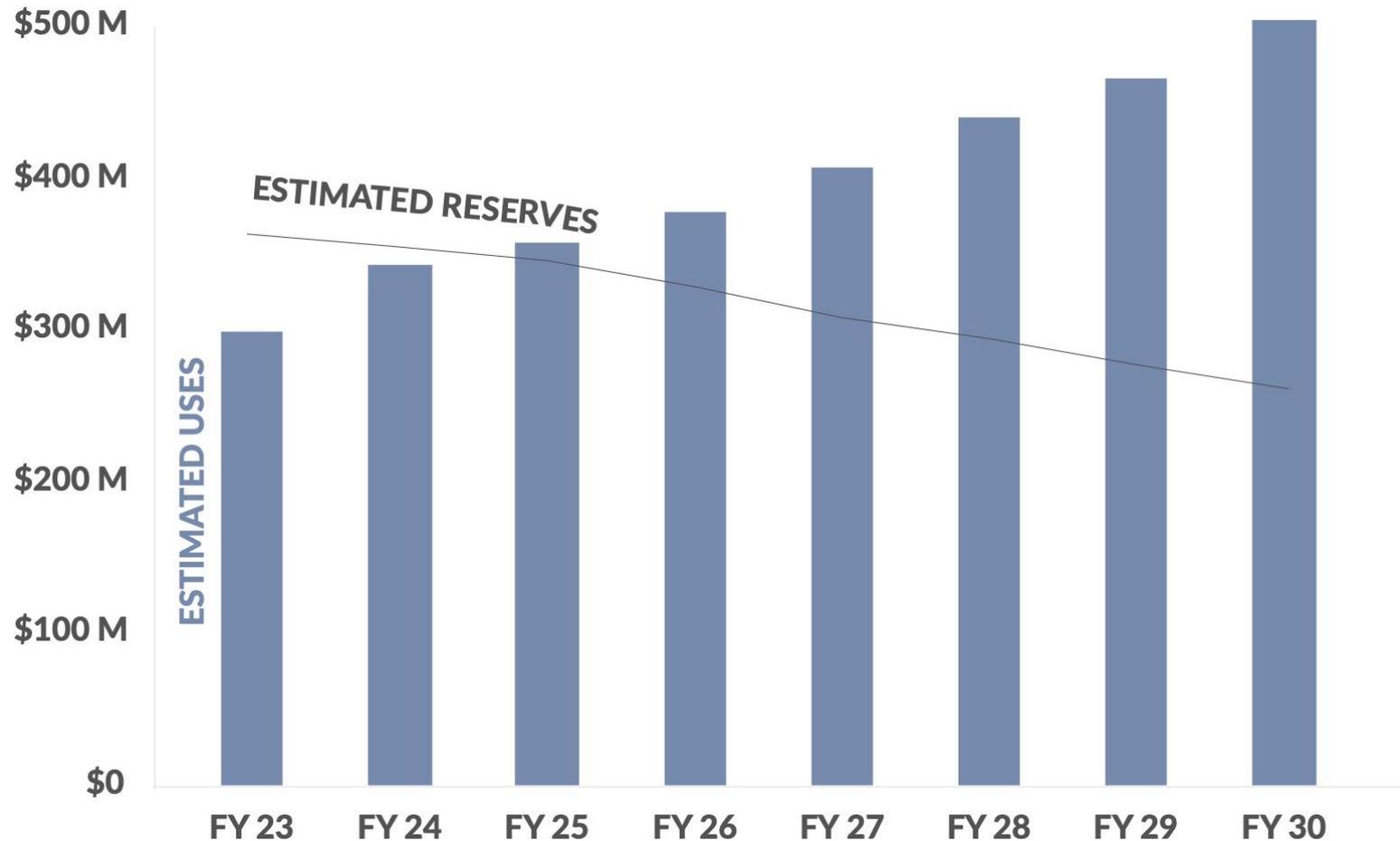
\$5.7M increase in Direct Healthcare Services

\$47M increase in Healthcare Operations & Support for projects tied to service expansion



8-Year Forecast Based on FY 2023 Proposed Tax Rate

*updated July 2022



Our reserves will ensure we continue expanding healthcare services to better meet the needs of Travis County residents with low income.



WHAT YOU CAN DO

STAY INFORMED AND INVOLVED

- **Subscribe for updates:**
 - Visit participate.centralhealth.net/fy2023 and click “subscribe.”
 - Text “budget” to (833) 382-2226.
- **Attend upcoming Board and Commissioners' Court meetings:**
 - Aug 31: Central Health Public Hearing
 - Sept. 7: Central Health Board of Managers Meeting
 - Sept. 8: Travis County Commissioners Court
 - Sept. 20: Travis County Commissioners Court





QUESTIONS | PREGUNTAS



APPENDIX

The background features a complex, abstract pattern of overlapping squares and crosses in a teal color. The shapes are arranged in a way that creates a sense of depth and movement, with some shapes appearing to be in front of others. The overall effect is a modern, geometric design.

Central Health FY 2023 Proposed Budget

Attachment B – Uses of Funds Details

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 PROPOSED BUDGET 07/27/2022
HEALTHCARE DELIVERY		
Intergovernmental transfers:		
IGT - CCC DSRIP	15,509,298	-
Total Intergovernmental Transfers	15,509,298	-
Purchased Healthcare Services		
Primary Care: Medical, Dental, & Behavioral Health	63,090,000	66,111,822
Specialty Care: including Specialty Dental	17,175,000	23,488,000
Specialty Care: Behavioral Health	1,383,856	12,000,000
Post Acute Care	2,125,000	5,450,000
Pharmacy	14,250,000	16,000,000
Community Health Care Initiatives Fund	875,000	1,750,000
Purchased Healthcare Services	98,898,856	124,799,822
Direct Healthcare Services		
Podiatry		755,400
Cardiology		838,129
Neurology		362,518
Gastroenterology		465,033
Nephrology		196,085
Pulmonology		228,364
Diagnostics and Clinical Expenses		2,832,170
Direct Healthcare Services Total	-	5,677,699
MAP Eligibility - Increase in eligibility period	2,000,000	2,000,000
Total Healthcare Services	100,898,856	132,477,521



Central Health FY 2023 Proposed Budget

Attachment B – Uses of Funds Details

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 PROPOSED BUDGET 07/27/2022
HEALTHCARE DELIVERY		
Healthcare Operations & Support		
ACA Healthcare Premium Assistance Programs	13,319,929	14,648,261
ACA Education and Enrollment	583,000	588,000
Real Estate and Campus Redevelopment	5,303,564	3,714,777
UT land lease for teaching hospital	981,231	1,027,277
Salary and Benefits	18,866,066	25,487,440
Legal	339,000	433,000
Consulting	840,000	1,740,000
Other professional goods & services	9,244,346	8,138,035
Outreach and Education	942,274	1,428,000
Leased Facilities, Security and Maintenance	1,947,000	2,348,500
Insurance and Risk Management	142,000	250,000
Phones, Computer Equipment and Utilities	3,293,473	6,399,775
Printing, Copying, Postage and Signage	384,056	620,305
Travel, training and professional development	280,966	847,752
Other operating expenses	39,741	174,445
Health Care Capital Line of Credit	1,091,773	500,000
Debt service - principal retirement	4,060,000	4,345,000
Debt service - interest	2,092,676	1,651,744
Transfer to capital reserve	12,546,013	49,000,000
Total Healthcare Operations	76,297,107	123,342,310
UT Affiliation Agreement	-	22,000,000
Total Healthcare Delivery	192,705,261	277,819,831



Central Health FY 2023 Proposed Budget

Attachment B – Uses of Funds Details

DESCRIPTION	FY 2022 APPROVED BUDGET	FY 2023 PROPOSED BUDGET 07/27/2022
ADMINISTRATION		
Salary and Benefits	7,134,758	8,662,159
Legal	1,456,636	2,756,636
Consulting	1,341,120	1,636,520
Investment Services (Travis County)	115,000	115,000
Benefits and Payroll Administration Services	168,243	356,266
Other professional goods & services	819,787	1,156,850
Marketing and Communications	209,958	184,098
Leases, Security and Maintenance	274,250	929,200
Insurance and Risk Management	375,000	455,000
Phones, Computer Equipment and Utilities	401,716	629,573
Printing, Copying, Postage and Signage	60,745	54,725
Travel, training and professional development	370,789	439,605
Other operating expenses	492,244	156,485
Appraisal District Svcs	1,179,284	1,155,350
Tax Collection Expense	991,569	992,300
Cash held for self insured employee health benefits	-	2,000,000
Total Administration & Tax Collection	15,391,099	21,679,767
TOTAL USES	208,096,360	299,499,598



BUDGET CALENDAR

- ✓ May 11 Central Health Strategic Planning Committee Meeting
(FY 2023 Strategic Priorities)
- ✓ May 25 Central Health Board of Managers
(FY 2023 Central Health Long Term Forecast)
- ✓ June 15 Central Health Board of Managers Meeting
(FY 2023 Central Health Capital Planning and Property Tax Exemptions)
- ✓ June 9-23 Community Conversations
(Central Health Equity Focused Service Delivery Strategic Plan)
- ✓ July 27 Central Health Board of Managers Meeting
(FY2023 Central Health Proposed Budget)
- Aug 1-19 Community Conversations
(FY2023 Proposed Budget)

*Tenative



BUDGET CALENDAR

- Aug 10 Central Health Budget & Finance Committee Meeting
(FY2023 Central Health Proposed Budget)
- Aug 24 Central Health Board of Managers Meeting
(FY2023 Central Health Proposed Budget and vote on maximum tax rate)
- Aug 30* Travis County Commissioners Court
(FY2023 Central Health Proposed Budget and tax rate)
- Aug 31 Central Health Public Hearing
(FY2023 Central Health Proposed Budget and tax rate)
- Sept. 7 Central Health Board of Managers Meeting
(FY2023 Central Health Budget and Tax Rate Adopted; CCC Budget Approval)
- Sept. 20* Travis County Commissioners Court
(FY2023 Central Health Budget and Tax Rate Adopted)

*Tenative

