

EQUITY-BASED PRESERVATION PLAN

Historic Landmark Commission briefing—September 7, 2022

Cara Bertron, Rocio Peña-Martinez, Julia Brookins, Meghan King

PRESERVATION PLAN WORKING GROUP

Michelle Benavides

Noel Bridges

Julia Brookins*

Ursula A. Carter

Mary Jo Galindo*

Jerry Garcia

Hanna Huang*

Linda Y. Jackson

Meghan King*

Jolene Kiolbassa Kevin Koch Kelechi Madubuko Brenda Malik Alyson McGee Leslie Ornelas **Emily Payne**

Rocio Peña-Martinez*

Misael Ramos*

Mary Reed* Lori Renteria Gilbert Rivera Maria Solis* Erin Waelder Brita Wallace* **Bob Ward Caroline Wright**

PRESERVATION PLAN WORKING GROUP

12 months

22 working group and drafting committee meetings1,100 hours

GOAL

Replace Austin's 1981 preservation plan with an inclusive, equity-focused, and communityoriented process and outcome



COMMUNITY-BASED PROCESS

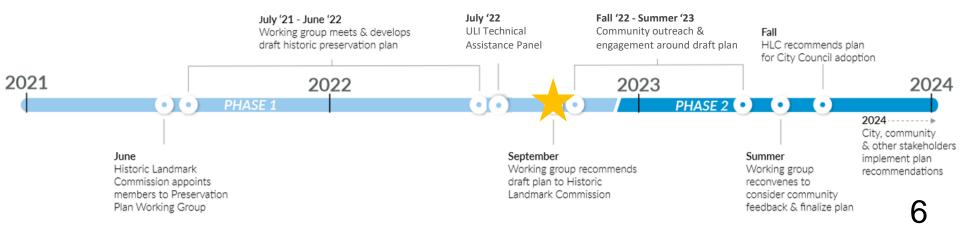
Equity-based preservation plan

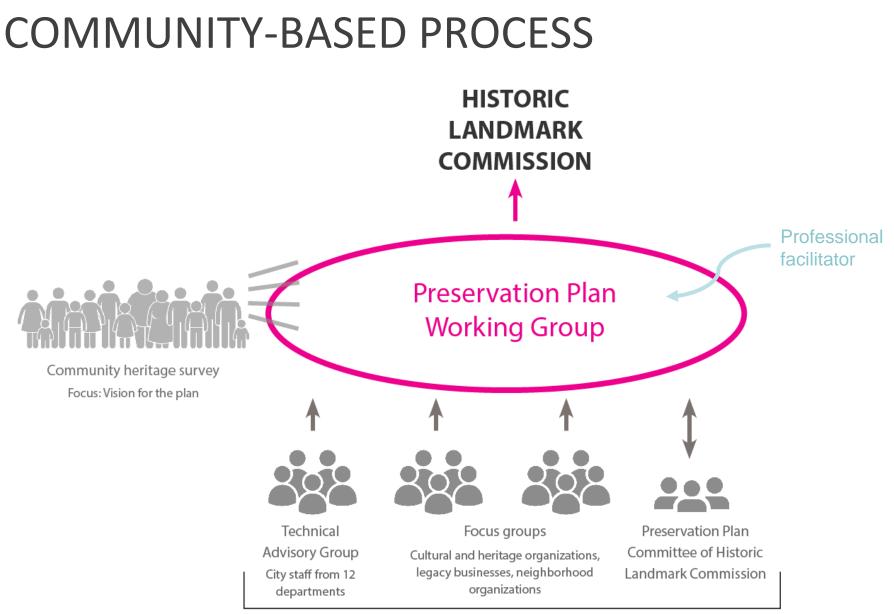
WHAT	 <u>Draft plan</u> Vision Draft recommendations 	 Engage community Refine/expand framework Timeline and metrics Partners
ENGAGEMENT	Preservation Plan Working Group, with targeted input	Grounded in broad, inclusive community engagement
WHEN	2021-22	2022-23
GOAL	Draft framework	Plan adoption

COMMUNITY-BASED PROCESS

Equity-based preservation plan

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Targeted input on specific issues

COMMUNITY-BASED PROCESS



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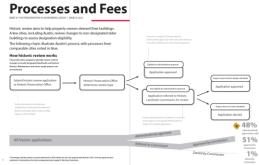
- ✓ Affordable housing advocate✓ Archaeologist
- ✓ Architect
- ✓ Attorney
- ✓ Business owner
- \checkmark City board or commission
- ✓ Community member
- ✓ Contractor
- ✓ Developer
 - Economic development organization (withdrew)
- \checkmark Educational institution
- ✓ Engineer
- ✓ Heritage organization

Heritage tourism professional (withdrew)

- \checkmark Historic property owner
- ✓ Historical commission (City, County, State)
 Landscape architect (withdrew)
- \checkmark Neighborhood association
- \checkmark Preservation organization
- ✓ Preservation consultant
- \checkmark Religious institution
- \checkmark Social justice organization
- ✓ Urban planner/planning organization





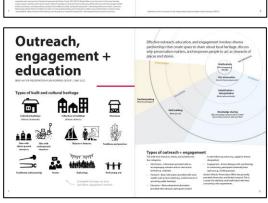




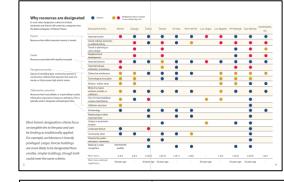
EXCLUSIVE CARLY PRESERVATION ORDINANCE AND REDVOCACY

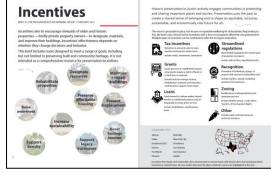
Austims City Council established the Historic Landmark Commission in 1974. Until relatively recently, the Commission prioritized preservation of architecturally grand buildings and the homes of wealthy citizens, typically white man.

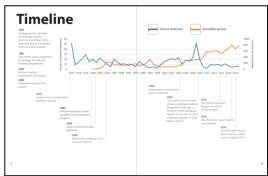
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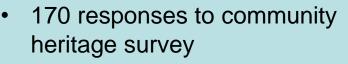








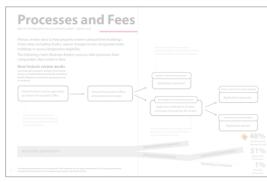
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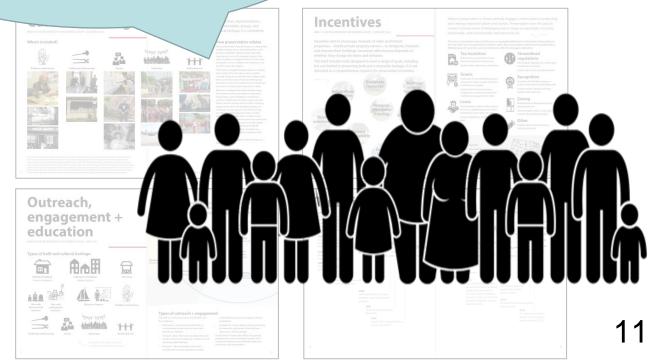


- 19 community members in 3 focus groups
- City staff from 12 departments









COMMUNITY-BASED VISION

Historic preservation in Austin actively engages communities in protecting and sharing important places and stories. Preservation uses the past to create a shared sense of belonging and to shape an equitable, inclusive, sustainable, and economically vital future for all.

CRITERIA FOR SUCCESS

- 1. Vision: Does the plan offer a clear vision for historic preservation that can be used by stakeholders to communicate and collaborate? Do all recommendations support that vision?
- 2. Process: Has the process of developing the preservation plan been welcoming and accessible to community members with a range of viewpoints, regardless of previous preservation experience?
- 3. Education: Does the plan educate readers about the benefits of historic preservation and how preservation relates to key topics such as property rights, displacement, economic opportunities, and affordability? Does it equip community members, policymakers, and City staff to take action?
- 4. Expansion: Does the plan recognize historically underrepresented people, places, and stories? Does it expand what is considered historically significant?
- 5. Effectiveness: Are the plan's recommendations for policies, programs, and incentives grounded in good practices from around the U.S. and the world? Are they likely to result in the recognition, preservation, and/or interpretation of more historic resources?
- 6. Practicality: Does the plan balance big-picture thinking with specific, actionable, measurable recommendations that recognize legal constraints? Does the plan include a realistic strategy for regular updates?
- 7. Accessibility: Does the plan recommend ways to make historic preservation processes more accessible to community members, especially those who aren't familiar with the processes? Is the plan itself easy to understand?
- 8. Equity: Are the expected benefits of the plan's recommendations equitably distributed? Are negative impacts minimized, particularly for communities that have historically been disadvantaged by public policies?
- 9. Connection: Does the plan support affordability (as with tax incentives), economic opportunities, and environmental sustainability, particularly for historically underrepresented communities?
- 10. Support: Is the plan supported by working group members, policymakers, City departments, allied organizations, and community members?

EQUITY FRAMEWORK

Does the proposed recommendation...

1. Reinforce the plan's vision?

If Yes, does the proposed recommendation	- No / harms	0 Neutral	+ Yes / benefits
2. Respect community-based knowledge? Is it based on community-identified needs and input?			
3. Increase equitable access to information about historic preservation and equip people to take action? Is it clear to people without previous preservation experience?			
4. Recognize and honor the cultures, historic assets, traditions, and stories of historically marginalized communities in meaningful ways?			
5. Ground its reasoning and expected outcomes in good practices around equity, including racially disaggregated data?			
6. Balance big-picture thinking with specific, actionable, measurable items that recognize and redress historical inequities, both isolated and systemic?			
7. Improve access to preservation policies, programs, tools, and incentives for communities of color and low-income communities?			
8. Avoid creating financial or other burdens for communities of color and low-income people? If yes, are there opportunities to mitigate these impacts? Does it place responsibility on institutions to address historical disparities in historic preservation policies, programs, and tools?			
9. Advance affordability, economic opportunities, and environmental sustainability for everyone, and especially for communities of color? If not, are there opportunities to do so?			
10. Engage and empower historically marginalized communities to actively participate in implementation?			14

Yes / No

CREATING DRAFT RECOMMENDATIONS





- 1. Tell Austin's full history
- 2. Recognize cultural heritage
- 3. Preserve archaeological resources
- 4. Stabilize communities
- 5. Support environmental sustainability
- 6. Engage and empower communities
- 7. Support people doing the work
- 8. Engage new partners
- 9. Proactively identify important places
- 10. Follow good designation practices
- 11. Support stewardship of community assets
- 12. Be strategic with review
- 13. Protect historic resources
- 14. Implement the plan collaboratively

What we preserve

Who preserves

- 1. Tell Austin's full history
- 2. Recognize cultural heritage
- 3. Preserve archaeological resources
- 4. Stabilize communities
- 5. Support environmental sustainability









Queer History Series open call for storytellers



Strongly support iconic longstanding legacy businesses that contribute to Austin's unique character and heritage.

Economic Development Department activities like the Legacy Business Relief Grant offer a strong baseline. Ensure that legacy businesses benefit from existing and new programs by providing coordinated marketing/promotion, technical assistance, and streamlined regulation for a wide variety of legacy businesses; offering dedicated need-based funding and tax relief; and creating a "legacy business" points category for funding opportunities. Conduct focused outreach to businesses owned by people of color about opportunities and work with them and other stakeholders to identify gaps.

DRAFT RECOMMENDATIONS What we preserve 3 Preserve archaeological resources Round Rock Dunstan Wilbarger Bend 20Driftwood

Stabilize communities

- Retain more older buildings and encourage ADUs through flexible zoning and a streamlined development review process
- Support low- and moderate-income property owners, especially seniors and families who want to stay in an inherited property





Support environmental sustainability



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- 6. Engage and empower communities
- 7. Support people doing the work
- 8. Engage new partners



Who preserves

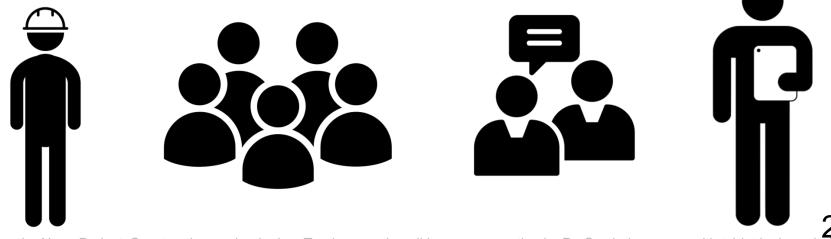
Engage and empower communities





Support people doing the work

- Highlight local craftspeople and career pathways
- Ensure that commissioners, community ambassadors, and City staff have access to regular trainings and resources
- Reduce participation barriers to City boards and commissions



Images from the Noun Project: Construction worker by IconTrack, group by mikicon, conversation by ProSymbols, person with tablet by irene hoffman





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- 9. Proactively identify important places
- 10. Follow good designation practices
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How we preserve

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Proactively identify important places



Laura Esparza, Interviewed by Gloria Espitia on October 18, 2012. Esparza was born in 1958 to one of the founding families of San Antonio. She studied community arts development and theater while in college in the Pacific Northwest and eventually moved to Austin to become the Division Manager that oversaw the MACC and several cultural facilities. While she was not intimately involved in the design

of the MACC facility, she evolved the dance rehearsal studio into the Black Sox Theater, and developed the Latino Arts Residency Program.

³hoto: Laura Esparza, Todo Austin, July 13, 2013

Read Laura Esparza's oral history transcript.

.isten to the full interview:



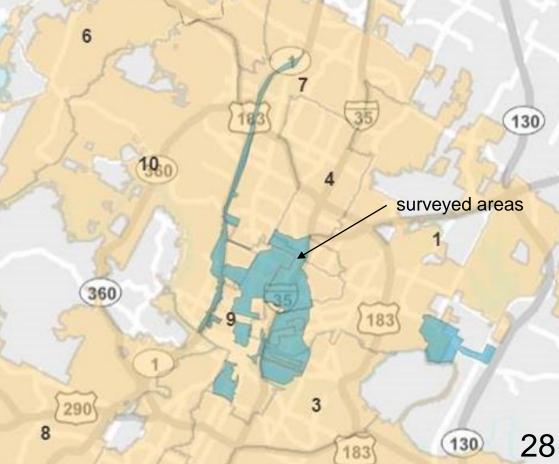


Image: Austin History Center (left)

10 Follow good designation practices

- Keep the bar high for historic landmark designation--while creating better pathways to recognize properties that tell important stories but are not architecturally significant
- Reinforce historic preservation and displacement prevention goals with a timelimited incentive for newly designated historic landmarks and districts
- Allow scattered resources joined by a significant theme to be designated together



Support stewardship of community assets

- Provide people with clear information about preservation and rehabilitation when they need it
- Ensure preservation incentives support preservation and rehabilitation in an effective and equitable way
- Explore how a Transfer of Development Rights (TDR) program could support preservation of smaller-scale historic buildings

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Protect historic resources

- Clearly communicate requirements
- Be proactive

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• Follow through





How we preserve

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DRAFT RECOMMENDATIONS

Implement the plan collaboratively

THE SPECTRUM OF COMMUNITY ENGAGEMENT TO OWNERSHIP

Facilitating
Power

STANCE TOWARDS COMMUNITY	IGNORE	INFORM	CONSULT	INVOLVE	COLLABORATE	DEFER TO
ІМРАСТ	Marginalization	2 Preparation or Placation	Limited Voice or Tokenization	Voice	Delegated Power	Community Ownership
COMMUNITY ENGAGEMENT GOALS	Deny access to decision-making processes	Provide the community with relevant information	Gather input from the community	Ensure community needs and assets are integrated into process & inform planning	Ensure community capacity to play a leadership role in decision-making and the implementation of decisions.	Foster democratic participation and equity through community- driven decision- making; Bridge divide between community & governance
MESSAGE TO COMMUNITY	Your voice, needs & interests do not matter	We will keep you informed	We care what you think	You are making us think, (and therefore act) differently about the issue	Your leadership and expertise are critical to how we address the issue	It's time to unlock collective power and capacity for transformative solutions
ACTIVITIES	Closed door meeting Misinformation Systematic Disenfranchisement Voter suppression	Fact sheets Open Houses Presentations Billboards Videos	Public Comment Focus Groups Community Forums Surveys	Community organizing & advocacy Interactive workshops Polling Community forums Open Planning Forums with Citizen Polling	MOU's with Community-based organizations Citizen advisory committees Collaborative Data Analysis Co-Design and Co-Implementation of Solutions Collaborative Decision-Making	Community-driven planning and governance Consensus building Participatory action research Participatory budgeting Cooperative models
RESOURCE ALLOCATION RATIOS	100% Systems Admin	70-90% Systems Admin 10-30% Promotions and Publicity	60-80% Systems Admin 20-40% Consultation Activities	50-60% Systems Admin 40-50% Community Involvement	20-50% Systems Admin 50-70% Community Partners	80-100% Community partners and community-driven processes ideally generate new value and resources that can be invested in solutions

INCREASED EFFICIENCY IN DECISION-MAKING AND SOLUTIONS IMPLEMENTATION **FFFFF** EQUITY

How we preserve

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- Prioritize outreach and listening to historically marginalized communities
- Hire community
 ambassadors
- Continue consulting with
 working group

Raise awareness of historic preservation

"Grow the tent" for more in-depth engagement

Engage community to refine draft plan

Identify gaps, refine and prioritize recommendations Develop timeline, identify partners and metrics Estimate costs for priority recommendations

Plan adoption

Presentations to boards and commissions Presentation to Council Adoption by Council

Soft launch (fall 2022)

Raise awareness of historic preservation Provide the draft plan for community feedback Board and commission briefings Invite community members to help inform effective engagement Recruit community ambassadors

Outreach and engagement campaign (spring 2023)

Broad, inclusive outreach

Public meetings and presentations to community organizations Events, tours, focus groups

& more

- Prioritize outreach and listening to historically marginalized communities
- Hire community ambassadors
- Continue consulting with
 working group

Sign up for the project email list

Tell us what's important to you in the community survey (coming soon)!

Watch for the formal release of the draft this fall

www.bit.ly/ATXpresplan



Home / Equity-Based Historic Preservation Plan

Equity-Based Historic Preservation Plan

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Sign up for updates about the preservation plan!

La versión en español sigue a continuación.

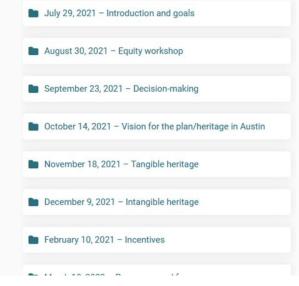
Background

The equity-based historic preservation plan (phase 1, 2021–22) will replace Austin's 1981 preservation plan with an inclusive, equity-focused, and community-oriented process and outcome. A working group composed of historic preservation professionals, stakeholders from allied fields, and community representatives is tackling pressing questions: Whose heritage is represented in designated historic properties, and what stories are missing? Who benefits from preservation policies, programs, and incentives? How can historic preservation tools be expanded to address essential issues such as sustainability, affordability, and displacement?

Phase 1 will result Continue reading









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