

# Capital Delivery Services - Overview

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Bond Oversight Commission  
May 17<sup>th</sup>, 2023

James M. Snow, CCP  
Interim Director



CAPITAL DELIVERY  
SERVICES

*“Effectively and Efficiently Deliver Quality Projects with the Concept of Speed”*

# AGENDA

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- The Challenge & Responses
- Department Overview



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## Challenges:

- The City has decentralized how we deliver and support Capital Delivery projects
- Project *concepts* have been presented to Council as fully developed projects
- Current model does not provide flexibility to address large complex programs or projects
- Significant talent and materials constraints by the current economic environment

## Response:

- Interim City Manager Garza has named Capital Delivery one of the top COA priorities and is closely monitored
- Capital Delivery Services Department was created on March 24<sup>th</sup>, 2023.

## Department Priorities:

- Adopting a concept of speed in delivering quality projects
- Challenging all existing processes to find a way to execute in half of the time
- Developing and implementing a consistent approach to Capital Delivery across the City of Austin
- Providing proactive and transparent reporting on projects

Manages **City Capital Projects** through all phases of **initiation, design, construction, and inspection** to ensure they meet the **baseline scope, budget and schedule**.

Provides project services such as:

- Project Management
- **Project Scope Development**
- **Project Controls**
- **Financial Management**
- Accounts Payable
- Contract Management & Administration
- Construction Management
- Quality Assurance and Quality Control

**Sponsors:** Transportation Public Works, Airport, Austin Water, Watershed, Convention Center, Building Services, Parks, Police, Fire, EMS, Austin Resource Recover, Austin Energy, and Libraries.

### **Programs / Large Projects:**

- Airport Expansion
- Mobility Corridors
- Water Treatment Plants
- Convention Center

### **Project Types:**

- **Civil Team:** Drainage, Road Construction & Rehabilitation, Urban Trails
- **Utility Team:** Water/Wastewater Lines, Chilled Water Lines
- **Vertical Team:** Libraries, Public Safety, New Buildings and Renovations, Parks

# QUESTIONS + ANSWERS

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