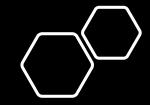




# Collective Sex Crimes Response Model (CSCRM) Project



**Austin Police Department** 



## Introduction & Background

The Austin Police Department's (APD) Sex Crimes Unit (SCU) has experienced many challenges in the last decade, including:

- 2017: Systemic issues in its DNA lab that ultimately led to its closure;
- **2018:** The withdrawal of APD from the Austin/Travis County Sexual Assault Response and Resource Team (A/TC SARRT);
- 2018: An investigative report that highlighted APD's improper use of Exceptional Clearance in the closure of sexual assault cases;
- 2018 & 2020: Two class-action lawsuits filed against the city for the improper handling of sexual assault investigations (Smith v COA, Senko v COA); and
- **2022:** Over 100 recommendations for change on the way sexual assaults reported to APD are investigated and processed per a comprehensive, multi-year assessment conducted by the Police Executive Research Forum (PERF).

### Timeline



## Project Framework

#### **Objectives:**

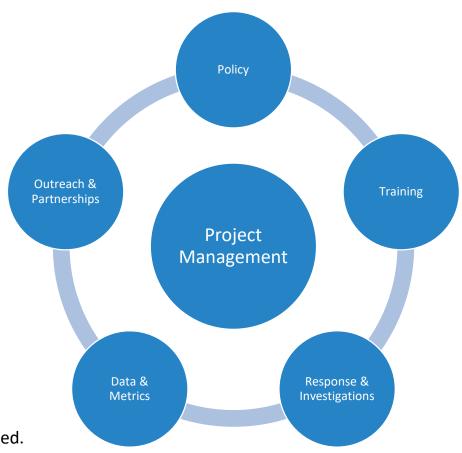
- Establish a model that will result in systemic and lasting change
- Strengthen trust and transparency through a collective and collaborative approach
- Engage community advocates and subject matter experts (SMEs).
- · Align expertise with the work at hand
- Ensure checks and balances are built into the project

#### Scope:

- PERF report recommendations 103 items
- Survivor lawsuit settlement 16 items

#### **Workgroup Model:**

- 119 items of scope have been assigned to six Workgroups (WGs)
- Each WG is led by two co-chairs (one APD individual and one non-APD individual).
- RACI Model used to define who is Responsible, Accountable, Consulted, and Informed.



# Project Members & Community Partners

- Engagement with community advocates and partners is a priority.
- Project Team includes 44 members:
  - APD Sworn (7 members)
  - APD Civilian (16 members)
  - Community Advocates & Partners (21 members)
    - Asian Family Support Services of Austin (AFSSA)
    - Austin/Travis County Sexual Assault Response and Resource Team (SARRT)
    - CASA of Travis County (CASA)
    - Independent Subject Matter Experts (Ind.)
    - SAFE Alliance (SAFE)
    - Texas Advocacy Project (TAP)
    - Texas Legal Services Center (TLSC)
    - Travis County District Attorney's Office (TCDAO)
    - University of Texas Austin (UT)

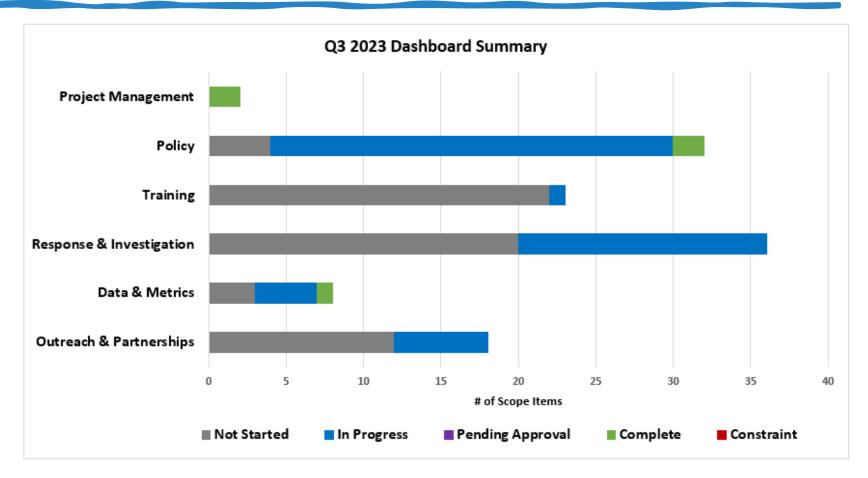
## Accomplishments

- Project framework has been established and initiated. APD and Non-APD members have come together. Everyone is at the table.
- We believe the model is unprecedented and will be highlighted as a national best practice.
- Quarterly communication expectations have been established and a joint working group between the Commission for Women and Public Safety Commission has been formed.
- The project team remains committed to making meaningful and long-lasting change while strengthening trust and transparency with all stakeholders.
- 49%+ of Scope is in progress and/or complete.

## **Dashboard Status**

#### **Timeline Summary:**

- Q4 2022: PERF report published
- Q1 2023: Project setup and initiation
- Q2 2023: WGs meeting and work began
- Q3 2023: Budget deadlines were prioritized



<sup>\*</sup>Note: APD has initiated and/or implemented many of the items listed as Not Started. The status depicted above is explicit to the multi-disciplinary Workgroup reviewing and confirming each item independently.

## **Issues & Risks**

#### **Financial & Budgetary Processing:**

- Improvements can be made in the awareness, communication, and processing of financial and budgetary matters. This will result in...
  - Adequate time for requirements gathering and planning efforts
  - Better alignment of budget dollars to the scope of work
  - Decisions being made with clarity and consensus across the project team

#### Team & Time:

- This is a large project that takes time to implement correctly, systemically, and collaboratively.
- A tremendous amount of the work is occurring on a volunteer basis by individuals and/or local agency partners.
- APD and Non-APD team member bandwidth is limited and not without constraints.
- Team turnover is anticipated, and the model has been designed to handle such.

#### **Investment:**

Future investment is anticipated to support adequate staffing, enhancements in training, and improvements to the APD website.

## Priorities & Next Steps

- Ensure on-going APD leadership and Sworn participation, support, and visibility.
- Finalize the Training proposal for enhancement requests and approval.
- Identify project budgetary needs and establish timeline estimates to completion for improved expectation setting.
- Provide quarterly status updates to the Commission for Women and Public Safety Commission.
- Continue to build trust, transparency, and repair across the team and with the community. Process is just as important as the product.

## Financial / Budgetary Context

• Per the Settlement Agreement and Release associated with the survivor class action lawsuits (Smith v COA, Senko v COA):

In addition, as approved in its January 27, 2022 vote, the **Austin City Council** has already allocated and/or has committed to allocate \$4,415,638 of monetary expenditures towards improving the City of Austin's response to sexual assaults and has voted to implement the policies and procedures as outlined in Appendix A.

## Historic Spend

	Fiscal Year							
Description	2019		2020		2021	2022	2023	Total
Third Party Contracts								
Consultant for CSCRM Project							\$ 75,000	\$ 75,000
Annual Case Review							\$ 100,000	\$ 100,000
Incremental Audit							\$ 237,500	\$ 237,500
SA Public Awareness Campaign							\$	\$ 60,000
Survivor Survey							\$ 12,000	\$ 12,000
Sub-Total								\$ 484,500
Staffing								
Creation of Sex Crimes Cold Case Unit		\$	658,216					\$ 658,216
Sergeant for SCU		\$	274,644					\$ 274,644
Detectives for SCU		\$	509,220	\$	278,320			\$ 787,540
VS for Crisis Unit		\$	192,392	\$	183,958	\$ 89,231		\$ 465,581
VS for DV/Crisis Unit				\$	91,979			\$ 91,979
VS for Academy				\$	91,979			\$ 91,979
VS for SCU				\$	271,579			\$ 271,579
Business Process Consultant							\$ 121,848	\$ 121,848
Crime Analyst							\$ 95,000	\$ 95,000
VS for Cold Case Unit							\$ 63,568	\$ 63,568
A/TC SARRT & CTCAHT Coordinator							\$ 119,692	\$ 119,692
SAFE							\$ 175,000	\$ 175,000
Sub-Total								\$ 3,216,626
SA Training								
EMDR Training		\$	50,000					\$ 50,000
Academy				\$	1,946			\$ 1,946
Patrol Officers							\$ 185,520	\$ 185,520
SCU Detective Boot Camp							\$ 21,000	\$ 21,000
SCU Detectives							\$ 74,408	\$ 74,408
Sub-Total Sub-Total								\$ 332,874
Equipment								
Laptops				\$	18,737			\$ 18,737
Tripod Stands							\$ 2,000	\$ 2,000
Vehicles							\$ 325,000	\$ 325,000
Sub-Total Sub-Total								\$ 345,737
Other								
Soft Interview Rooms	\$ 24,709	\$	4,601					\$ 29,310
Victim Notification Policy Updates		\$	3,999	\$	3,999			\$ 7,998
VS Financial Assistance Fund				\$	15,000	\$ 10,000	\$ 5,000	\$ 30,000
Sub-Total								\$ 67,308
Grand Total	\$ 24,709	\$	1,693,072	\$	957,497	\$ 99,231	\$ 1,672,536	\$ 4,447,045

## **Future Spend**

- The CSCRM Project team is actively assessing future spending needs to implement the PERF recommendations and terms of settlement from the survivor lawsuit.
- Additional funding requests are anticipated. Potential examples include:
  - Third-Party Contracts: Project Management, Survivor Survey, Public Awareness Campaign, Resource Center Assessment, CSCRM Team Training
  - Staffing: Retired Detectives, Sex Crimes Resource Officers, Inspections Detective
  - **Sexual Assault Training:** Cadet/Academy, SCU Investigations, Simulations, Annual Recurring Training

## Appendix

\*Note: APD has initiated and/or implemented many of the items listed as Not Started. The status depicted below is explicit to the multi-disciplinary Workgroup reviewing and confirming each item independently.

Scope Source:	Workgroup:	Item:	Status:
PERF	Policy	4.1 APD should ensure all sex crime-related calls for service are designated high priority (priority level 0 or 1),	In Progress
		regardless of when the incident occurred. This will prioritize the needs of victims due to the sensitive nature of the	
		crime. (pp. 50)	
PERF	Policy	4.2 If APD is unable to treat all sex crime-related calls as high priority, supervisors should limit the number of sexual	In Progress
		assault calls for service they are downgrading in priority level. (pp. 51)	
PERF	Response & Investigation	4.3 SCU detectives should be assigned to work day and evening shifts seven days a week, at a minimum. (pp. 54)	In Progress
PERF	Response & Investigation	4.4 Detectives should respond to the scene, the hospital, and/or the victim's location for felony sexual assaults. (pp.	In Progress
		58)	
PERF	Policy	4.5 Sergeants should assign cases to the detective who responded to the crime scene, the hospital, or the victim's	In Progress
		location when feasible. (pp. 58)	
PERF	Response & Investigation	4.6 Detectives should evaluate the victim for impairment, including impairment from drugs or alcohol, when	In Progress
		determining the timeframe for a formal interview. (pp. 64)	
PERF	Policy	4.7 Detectives must make and document at least three attempts to contact the victim. (pp. 65)	In Progress
PERF	Outreach & Partnerships	4.8 APD should evaluate the effectiveness of the city's current transportation voucher system, as well as ensure it is	Not Started
		being properly utilized and that SCU and VSD have adequate funding to provide victims with travel assistance to and	
		from interviews with detectives, counselors, and the TCDAO. (pp. 65)	
PERF	Policy	4.9 Detectives should be flexible about where they interview victims. (pp. 66)	In Progress
PERF	Response & Investigation	4.10 Detectives and VSD counselors must try to identify the reasons for a victim being reluctant to proceed, such as	In Progress
		feeling unsafe or pressure from family or friends. The detective should work with the victim to address impediments	
		and keep the victim involved with the investigation. (pp. 68)	
PERF	Outreach & Partnerships	4.11 VSD should work with advocacy groups to create a one-page handout about available services. (pp. 68)	Not Started
PERF	Response & Investigation	4.12 APD should reward patrol officers, detectives, and counselors who demonstrate an exceptional victim-centered	In Progress
		approach to sexual assault victims. (pp. 69)	
PERF	Response & Investigation	4.13 Detectives should make every effort to interview suspects before suspending or closing a case except in cases	In Progress
		where a suspect interview might jeopardize the safety of the victim. (pp. 72)	
PERF	Response & Investigation	4.14 Detectives should document all computer checks in the case file. (pp. 72)	In Progress
PERF	Policy	4.15 SCU supervisors must ensure computer checks of suspects, witnesses, and the victim are documented correctly.	In Progress
		(pp. 72)	
PERF	Policy	4.16 APD officers and detectives must ensure victims are aware they are entitled to a SAFE if the sexual assault is	In Progress
		reported within 120 hours of the assault. (pp. 75)	

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Scope Source:	Workgroup:	Item:	Status:
PERF	Response & Investigation	4.17 Time-sensitive information that could be a valuable source of evidence should be collected and preserved	In Progress
		immediately. (pp. 76)	
PERF	Policy	4.18 Patrol must document the full contact information of any witnesses found at the scene or identified by the	In Progress
		victims. (pp. 79)	
PERF	Response & Investigation	4.19 Detectives should begin interviewing witnesses as soon as practicable after being assigned the case. (pp. 79)	In Progress
PERF	Policy	4.20 SCU detectives should consult with SCU supervisors and the TCDAO to determine how to best proceed in	In Progress
		analyzing evidence that may be important to the case. (pp. 79)	
PERF	Response & Investigation	5.1 SCU supervisors should meet with detectives within 24 hours of case assignment and then meet weekly to discuss	Not Started
		case progress and needs. (pp. 81)	
PERF	Response & Investigation	5.2 APD sergeants must check the "APPROVED" box in the Versadex system after reviewing and approving the	Not Started
		outcome of the case. (pp. 82)	
PERF	Response & Investigation	5.3 APD should ensure that cases cleared by exception have met the required UCR criteria. (pp. 85)	Not Started
PERF	Response & Investigation	5.4 APD should ensure that a case is unfounded only after a thorough investigation finds that the allegation was	Not Started
		baseless or false as required by the UCR. (pp. 86)	
PERF	Response & Investigation	5.5 SCU detectives should take the time to inform victims when and why their case has been suspended. (pp. 87)	Not Started
PERF	Response & Investigation	5.6 [Duplicate 13.14] When a victim does not want to continue the investigation, VSD ISCs should contact the victim	Not Started
		30 days after a case is suspended to determine if the victim is comfortable with their decision and answer any	
		questions the victim may have. (pp. 88)	
PERF	Policy	5.7 APD should rename the "Suspended — Closed" category "Suspended — All Investigative Efforts Exhausted." (pp.	In Progress
		88)	
PERF	Data & Metrics	5.8 APD should share all case outcome data, including the total number of felony sexual assaults that are suspended,	Not Started
		with the public and advocacy groups. (pp. 88)	
PERF	Response & Investigation	5.9 SCU should ensure that sexual assault cases are classified as "closed by arrest" in accordance with the UCR	Not Started
		Program's definition. (pp. 89)	
PERF	Response & Investigation	5.10 When a victim requests to use a pseudonym, SCU detectives must ensure the victim's name is removed from all	Not Started
		files. (pp. 90)	
PERF	Response & Investigation	5.11 SCU leaders should maintain a log of cases in which the victim requests a pseudonym and check case files	Not Started
		quarterly to ensure the victims' names are redacted. (pp. 91)	
PERF	Outreach & Partnerships	6.1 SCU should initiate conversations with the TCDAO to implement vertical prosecution of felony sexual assault	Not Started
		crimes. (pp. 92)	

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Scope Source:	Workgroup:	Item:	Status:
PERF	Outreach & Partnerships	6.2 APD should re-establish in-person meetings with TCDAO ADAs when possible. (pp. 92)	In Progress
PERF	Response & Investigation	6.3 SCU detectives and supervisors should exhaust all investigative efforts and obtain supervisory approval before	Not Started
		staffing cases for prosecution with the TCDAO. (pp. 94)	
PERF	Response & Investigation	6.4 If the ADA declines to prosecute a case but the detective believes the case has merit, the case should not be	Not Started
		suspended or cleared until all reasonable avenues of investigation have been exhausted. (pp. 94)	
PERF	Response & Investigation	6.5 SCU detectives must document the reason cases are declined for prosecution. (pp. 94)	Not Started
PERF	Response & Investigation	6.6 SCU leaders should monitor both the culture of the unit and SCU's cases for signs of a downstream	Not Started
		orientation.(pp. 96)	
PERF	Policy	7.1 The APD Sex Crimes Unit (SCU) needs to review its investigative practices in cases with victims experiencing	In Progress
		homelessness to improve victim outreach. (pp. 102)	
PERF	Outreach & Partnerships	7.2 APD should place additional focus on partnerships with local social service groups, including community-based	Not Started
		victim services organizations, to assist in APD's response to sexual assault cases that involve victims from vulnerable	
		populations. (pp. 104)	
PERF	Data & Metrics	7.3 APD needs to continue to monitor any differential treatment of vulnerable victim populations and address issues	Not Started
		as they arise. (pp. 104)	
PERF	Training	7.4 APD must ensure all officers and detectives are familiar with the impact of drugs and alcohol in sexual assault	Not Started
		investigations. (pp. 106)	
PERF	Response & Investigation	8.1 Detectives should contact victims with updates on a regular basis and must return calls to victims in a timely	Not Started
		manner. (pp. 110)	
PERF	Policy	8.2 SCU should establish a detailed protocol for maintaining communication with victims. (pp. 110)	Not Started
PERF	Response & Investigation	8.3 Detectives transferring out of the unit should brief the detectives who are assuming investigative responsibility	Not Started
		for their cases. (pp. 111)	
PERF	Response & Investigation	8.4 Detectives who are leaving SCU should introduce victims to the detectives who are taking over their cases. (pp.	Not Started
		111)	
PERF	Policy	8.5 Detectives should approach each sexual assault case with an open mind. (pp. 112)	In Progress
PERF	Outreach & Partnerships	9.1 Detectives should regularly attend the monthly SARRT meetings alongside APD leaders. (pp. 115)	Not Started
PERF	Training	10.1 All APD members should be trained on the department's policy on responding to sexual assault cases in a	Not Started
		trauma-informed manner. (pp. 117)	
PERF	Training	10.2 APD Training Academy staff should finalize in-service training for all officers and training for new detectives and	Not Started
		new sergeants on victim-centered, trauma-informed interview and investigation techniques. (pp. 117)	

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Scope Source:	Workgroup:	ltem:	Status:
PERF	Policy	10.3 The SCU Guide for new detectives should be updated. (pp. 119)	In Progress
PERF	Training	10.4 New SCU personnel should be required to complete modules 1–4 of EVAWI training, at a minimum, as part of their onboarding process. (pp. 119)	Not Started
PERF	Training	10.5 SCU detectives must attend in-person training taught by experts on sexual assault investigations. (pp. 119)	Not Started
PERF	Training	10.6 General training for new detectives should be offered at least four times a year. (pp. 120)	Not Started
PERF	Training	10.7 APD should make completion of the detective training course a prerequisite to apply for a position in SCU. (pp. 120)	Not Started
PERF	Training	10.8 New detectives need to attend sexual assault investigation training as soon as possible, as do any detectives currently in SCU who have not already been trained. (pp. 120)	Not Started
PERF	Training	10.9 A senior detective with field training responsibilities should be required to certify that a new detective has satisfactorily completed the SCU Guide. (pp. 121)	Not Started
PERF	Training	10.10 [Duplicate 13.15] The VSD counselor assigned to the APD Training Academy should be included in onboarding any new detectives assigned to SCU. (pp. 121)	Not Started
PERF	training	10.11 New SCU sergeants should be required to attend supervisor school and/or detective training as soon as possible after they are selected, if they have not already done so. (pp. 122)	Not Started
PERF	Training	10.12 [Duplicate 13.16] The VSD counselor assigned to the APD Training Academy should be included in onboarding a new sergeant assigned to SCU. (pp. 122)	Not Started
PERF	Training	10.13 APD leaders should use the SCU Guide for new SCU sergeants.(pp. 122)	Not Started
PERF	Training	10.14 Cold case detectives should attend specialized training on investigating cold case sexual assaults. (pp. 122)	Not Started
PERF	Policy	10.15 APD should create a coding manual that includes all 25 sex crime codes used by SCU, along with the Texas Penal Code crimes that fit under the APD codes and the elements of each crime. (pp. 123)	In Progress
PERF	Training	10.16 New detectives and supervisors should be trained in National Incident-Based Reporting System (NIBRS) case clearance reporting and APD supplemental suspension codes. (pp. 123)	Not Started
PERF	Outreach & Partnerships	10.17 The Inspections/Safety Unit of the Investigations Bureau of the Professional Standards Division should conduct annual inspections of SCU. (pp. 124)	Not Started
PERF	Outreach & Partnerships	10.18 APD should partner with the TCDAO to provide detective training. (pp. 124)	Not Started
PERF	Training	10.19 APD should develop training for the entire department on identifying and preventing bias. (pp. 125)	Not Started
PERF	Response & Investigation	11.1 APD should reduce the workload on SCU detectives by reassigning the investigation of misdemeanor sexual assaults using one of the two options identified above. (pp. 130)	In Progress

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Scope Source:	Workgroup:	ltem:	Status:
PERF Training		11.2 After the APD Training Academy designs the new curriculum for detective training and begins offering the new	Not Started
		training, every SCU detective must attend. (pp. 131)	
PERF	Training	11.3 SCU sergeant applicants should be required to have completed EVAWI modules 1–4 and be able to discuss victim-	Not Started
		centered concepts. Applicants with prior investigative experience should be strongly preferred. (pp. 132)	
PERF	Training	11.4 New SCU sergeants without investigative experience should be required to attend sexual assault investigation	Not Started
		training as soon as possible. (pp. 132)	
PERF	Training	11.5 New sergeants must attend supervisor training as soon as it is made available. (pp. 132)	Not Started
PERF	Response & Investigation	11.6 APD management should reevaluate the number of VSD counselors needed as the recommendations from this report are implemented. (pp. 133)	Not Started
PERF	Data & Metrics	11.7 APD should increase crime analysis capacity and consider implementing a Stratified Policing approach. (pp. 134)	In Progress
PERF	Data & Metrics	11.8 SCU needs a dedicated crime analyst to identify patterns and trends, link cases (identify repeat victims,	In Progress
		offenders, and locations), identify potential suspects, encourage data-driven practices, and assist with monitoring the	
		implementation of the recommendations in this report. (pp. 134)	
PERF	Response & Investigation	11.9 APD leadership should designate the two APD on-staff psychologists and the new Employee Welness	Not Started
		Coordinator to determine the structural support SCU detectives and VSD counselors need to address vicarious trauma,	
		employee burnout, and employee wellness, then develop an action plan to implement the necessary support. (pp. 135)	
PERF	Response & Investigation	11.10 Each SCU detective should have an assigned vehicle. (pp. 136)	In Progress
PERF	Response & Investigation		Not Started
PERF	Policy	11.12 SCU should purchase 20 BWC tripod stands. (pp. 137)	In Progress
PERF	Project Management	12.1 APD should assign a team to review every recommendation in this report and determine how each can be	Completed
		achieved. (pp. 139)	
PERF	Outreach & Partnerships	12.2 APD should review current outreach programming for marginalized/vulnerable populations to ensure efforts to	Not Started
		build trust in these communities continue. (pp. 139)	
PERF	Data & Metrics	12.3 APD should publicly report data on case clearances, closures, and suspensions for reported sexual assaults every	Not Started
		six months. This report should be published on APD's website. (pp. 139)	
PERF	Data & Metrics	12.4 APD should survey sexual assault victims at the conclusion of every investigation, regardless of the outcome.	In Progress
		(pp. 140)	
PERF	Outreach & Partnerships	12.5 APD leaders should contract community advocates to conduct a confidential annual advocate case review. (pp.	In Progress
		141)	

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Scope Source:	Workgroup:	Item:	Status:
PERF	Policy	13.1 Define the role of patrol officers. (pp. 142)	In Progress
PERF	Policy	13.2 Obtain witness contact information. (pp. 142)	In Progress
PERF	Policy	13.3 Add SAFE Alliance and Brave Alliance as sexual assault forensic examination options. (pp. 142)	In Progress
PERF	Policy	13.4 SCU should merge the SOP and Ops Manual into one SOP document. (pp. 143)	In Progress
PERF	Policy	13.5 Add a mission statement to the new document. (pp. 143)	In Progress
PERF	Policy	13.6 Provide a copy of the updated SOP to all SCU detectives. (pp. 143)	Completed
PERF	Response & Investigation	13.7 Respond to all adult sexual assault felonies. (pp. 143)	In Progress
PERF	Response & Investigation	13.8 Properly identify and obtain contact information for victims, witnesses, and suspects. (pp. 143)	In Progress
PERF	Response & Investigation	13.9 Collect time-sensitive evidence immediately. (pp. 143)	In Progress
PERF	Policy	13.10 Eliminate the two-month detective/supervisor review. (pp. 143)	In Progress
PERF	Response & Investigation	13.11 Provide victims with transportation to and from the interview location. (pp. 143)	In Progress
PERF	Response & Investigation	13.12 Ensure that criminal history checks of suspects are completed. (pp. 144)	In Progress
PERF	Policy	13.13 Create policy requirements for when to review cases with the Travis County District Attorney's Office (TCDAO). (pp. 144)	In Progress
PERF	Policy	13.14 [Duplicate 5.6] When a victim does not want to continue the investigations, VSD Investigative Services Counselors (ISCs) should re-connect with the victim 30 days after the case is suspended to determine if the victim is still comfortable with the suspension and answer any questions they may have. (pp. 144)	Not Started
PERF	Policy	13.15 [Duplicate 10.10] The VSD counselor assigned to the APD Training Academy should be included in onboarding any new detectives assigned to SCU. (pp. 144)	In Progress
PERF	Policy	13.16 [Duplicate 10.12] The VSD counselor assigned to the APD Training Academy should be included in onboarding new sergeants assigned to SCU. (pp. 144)	In Progress
PERF	Policy	13.17 Update title codes for sex crimes. (pp. 145)	In Progress
PERF	Training	13.18 Train detectives on new title codes. (pp. 145)	Not Started
PERF	Project Management	14.1 APD should form a working group to oversee the implementation of the final recommendations. (pp. 146)	Completed
PERF	Outreach & Partnerships	14.2 APD, the TCDAO, Austin/Travis County Sexual Assault Response and Resource Team (SARRT), and other advocacy groups should consider the feasibility of establishing a facility similar to the Philadelphia Sexual Assault Response Center in Austin. (pp. 146)	Not Started
Lawsuit	Training	15.1 New 4 hour training on sex assault response for all patrol	In Progress
Lawsuit	Training	15.2 New boot camp training to for SCU Detectives to include EVAWI modules	Not Started
Lawsuit	Policy	15.3 New policy requiring formal statement or interview prior to case closure or presentation to prosecutor (exceptions apply)	Not Started

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Scope Source:	Workgroup:	Item:	Status:
Lawsuit	Policy	15.4 Provide notification to survivors when case is closed or suspended and ability for survivor to make formal	Not Started
		statement	
Lawsuit	Policy	15.5 Laptops to all SCU Detectives	In Progress
Lawsuit	Response & Investigation	15.6 Add victim services counselors to SCU	Not Started
Lawsuit	Data & Metrics	15.7 New Business Intelligence Consultant to work closely with SCU on data tracking and reporting	Completed
Lawsuit	Policy	15.8 Victim Services Manager to attend all Executive Team meetings	Completed
Lawsuit	Outreach & Partnerships	15.9 Utilize Public Safety Commission to review aggregated sexual assault case data	Not Started
Lawsuit	Outreach & Partnerships	15.10 Utilize Women's Commission as a forum to handle issues unique to survivors	Not Started
Lawsuit	Outreach & Partnerships	15.11 Sit down meeting with Chief Chacon for interested Plaintiffs	In Progress
Lawsuit	Outreach & Partnerships	15.12 Year-long public education campaign on educational topic related to sexual assault	In Progress
Lawsuit	Data & Metrics	15.13 Contract with outside organization to develop and implement a voluntary survey for survivors at case closure	In Progress
Lawsuit	Outreach & Partnerships	15.14 Re-engage third party evaluator for audit in 10 years	In Progress
Lawsuit	Outreach & Partnerships	15.15 Personal apologies to plaintiffs	In Progress
Lawsuit	Outreach & Partnerships	15.16 Public apology to all sx assault victims	Not Started

