



**REGULAR MEETING of the  
AIRPORT ADVISORY COMMISSION (AAC)  
December 13, 2023 3:00 PM  
6310 WILHELMINA DELCO DR., ROOM 1405  
AUSTIN, TEXAS 78752**

*Some members of the Commission may be participating via videoconference.*

Livestream of the meeting will be available at ATXN1  
<https://www.austintexas.gov/watch-atxn-live>

Audio of the meeting will be available as an alternative to attending in person. Please email Ammie Calderon at [ammie.calderon@flyaustin.com](mailto:ammie.calderon@flyaustin.com) by Noon of the day of the meeting for dial-in details.

Public comment for general communication and for specific agenda items will be allowed in-person or remotely via telephone.

In person registration is available for speakers who sign up at the meeting location prior to the meeting being called to order. Registration to speak remotely is available for speakers who have provided an email to Ammie Calderon at [ammie.calderon@flyaustin.com](mailto:ammie.calderon@flyaustin.com), no later than Noon of the day before the meeting.

**CURRENT BOARD MEMBERS**

Wendy Price Todd, Chair  
Bakari Brock, Vice-Chair  
Patrick Rose, Secretary

Raymond Young  
Jeremy Hendricks  
Jonathan Coon

Chad Ennis  
Scott Madole  
Doyle Valdez

Fang Fang  
Jeff Eller

**AGENDA**

**CALL TO ORDER**

**PUBLIC COMMUNICATION: GENERAL**

Public communication for items not on the agenda.

The first 5 registered speakers will each be allowed a three minute allotment to address the Airport Advisory Commission on an item that is not posted on the agenda. Please see further instructions on registration above.

Public communication for items included in the agenda as a Discussion/Action item.

Registered speakers will each be allowed a three minute allotment to address the Airport Advisory

Commission on an item that is posted as a Discussion/Action item, but may not address the Airport Advisory Commission on an item posted as a Briefing. Please see further instructions on registration above.

### **APPROVAL OF MINUTES**

1. Approve the minutes of the AAC regular meeting on November 8, 2023

### **STAFF BRIEFINGS**

2. October 2023 Financial Results presented by Rajeev Thomas, Deputy Chief, Finance
3. Air Service Update provided by Jamy Kazanoff, AUS Air Service Development
4. Journey with AUS (AUS AEDP/Capital Improvement Program) Active Projects Update provided by Lyn Estabrook, Deputy Chief Development Officer, Planning and Development
5. Briefing on the Small and Minority Business Resources Department (SMBR) goal-setting process presented by Edward Campos, SMBR Director, and Felecia Shaw, Acting Assistant Director
6. Introduction to Ramp Control and Efforts Towards Implementation presented by Loren Lintner, Acting Deputy Chief of Operations

### **DISCUSSION/ACTION ITEMS**

7. Authorize negotiation and execution of three contracts for Aviation information technology consultant services with the The JW Group, Inc., Barich, Inc., and AECOM Technical Services, Inc., or one of the other qualified offerors, each for up to seven years for total contract amounts not to exceed \$31,500,000, divided among the contractors. [Note: This solicitation was reviewed for subcontracting opportunities in accordance with City Code Chapter 2- 9B (Minority Owned and Women Owned Business Enterprise Procurement Program). For the services required for this solicitation, there were insufficient subcontracting opportunities; therefore, no subcontracting goals were established].
8. Approve an amendment to a contract for the AEDP Airfield Infrastructure project with RS&H Inc. to increase the amount by \$12,700,000, for a revised total contract amount not to exceed \$20,700,000. [Note: This Contract will be awarded in compliance with 49 CFR Part 26 DBE Procurement Program by Meeting goals with 6.15% DBE participation].
9. Approve a resolution finding that the use of the Construction Manager at Risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for the Concourse B and Tunnel System project as part of the Airport Expansion and Development Program. (Note: MBE/WBE goals will be established prior to issuance of this solicitation).

10. Approve a resolution finding the use of the Construction Manager at Risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for the West Parking Garage-Lot B Project as part of the Airport Expansion and Development Program. (Note: MBE/WBE goals will be established prior to issuance of this solicitation).

## **DISCUSSION ITEMS**

11. Review City Council action at the November 9, 2023 meeting – [Item 13] Authorize negotiation and execution of two contracts for generator maintenance, repair, and rental with Clifford Power Systems Inc. and Aggreko Holdings Inc., d/b/a Aggreko LLC, each for up to 62 months, for total contract amounts not to exceed \$3,250,000, divided between the contractors. [Note: This procurement was reviewed for subcontracting opportunities in accordance with City Code Chapter 2-9B (Minority Owned and Women Owned Business Enterprise Procurement Program). For the services required for this procurement, there were no subcontracting opportunities; therefore, no subcontracting goals were established]. *Approved on consent.*
12. Review City Council action at the November 9, 2023 meeting – [Item 55] Approve a resolution regarding operations at the Austin-Bergstrom International Airport and urging the Federal Aviation Administration to take immediate action to improve the safety of travelers. *Approved on consent.*
13. Review City Council action at the November 30, 2023 meeting – [Item 49] Approve a resolution finding the use of the construction manager at risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for the utility infrastructure project as part of the Airport Expansion and Development Program (Note: MBE/WBE goals will be established prior to issuance of this solicitation). *Approved on consent.*

## **WORKING GROUP UPDATES**

14. Update from the Acceleration Working Group
15. Update from the Opportunity Working Group

## **FUTURE AGENDA ITEMS**

## **NEXT REGULAR MEETING**

The next regular meeting of the AAC is currently scheduled for Wednesday, January 10, 2024.

## **ADJOURNMENT**

The City of Austin is committed to compliance with the Americans with Disabilities Act. Reasonable modifications and equal access to communications will be provided upon request. Meeting locations are

planned with wheelchair access. If requiring Sign Language Interpreters or alternative formats, please give notice at least 2 days before the meeting date. Please call Ammie Calderon, Aviation Department, at (512) 530-6605 for additional information; TTY users route through Relay Texas at 711.

For more information on the Airport Advisory Commission, please contact Tracy Thompson at [tracy.thompson@flyaustin.com](mailto:tracy.thompson@flyaustin.com).





# **AIRPORT ADVISORY COMMISSION**

## **ITEM 1 - APPROVAL OF MINUTES**

November 8, 2023 Regular Meeting



**AIRPORT ADVISORY COMMISSION (AAC)  
REGULAR MEETING  
MINUTES  
NOVEMBER 8, 2023**

The Airport Advisory Commission convened in a regular meeting on November 8, 2023 at 6310 Wilhelmina Delco Dr. Room 1405 Austin, Texas.

**Chair Wendy Todd called the regular meeting to order at 3:03 p.m.**

**Commissioners in Attendance:**

Wendy Price Todd, Chair      Fang Fang  
Patrick Rose, Secretary      Jeff Eller  
Chad Ennis  
Scott Madole  
Doyle Valdez

**Commissioners in Attendance Remotely:**

Jonathan Coon  
Jeremy Hendricks  
Raymond Young

**Commissioners Absent:**

Bakari Brock

**PUBLIC COMMUNICATION: GENERAL**

Andy Saenz, Public Affairs Director – Flint Hills Resources

**APPROVAL OF MINUTES**

1. Approve the minutes of the regular AAC meeting on October 11, 2023.

The minutes from the meeting of October 11, 2023 were approved on Commissioner

Valdez's motion and Commissioner Rose seconds on a 10-0-0-1. Commissioner Brock was absent at this vote.

### **STAFF BRIEFINGS**

2. September 2023 Financial Results presented by Rajeev Thomas, Deputy Chief, Finance.
3. Air Service Update provided by Jamy Kazanoff, AUS Air Service Development.
4. Journey with AUS (AUS AEDP/Capital Improvement Program) Active Projects Update provided by Lyn Estabrook, Division Manager, Planning and Development.

### **DISCUSSION/ACTION ITEMS**

5. Discussion and possible action on a recommendation by the Airport Advisory Commission supporting requests made by U.S. Congressman Lloyd Doggett to the Federal Aviation Administration in a letter dated October 16, 2023 and information sharing between the City of Austin Department of Aviation and Federal Aviation Administration, Transportation Safety Administration and Customs and Border Protection.

A motion to approve was made by Commissioner Rose; Commissioner Fang Fang seconded. Motion passed on a 10-0-0-1 vote. Commissioner Brock was absent at this vote.

6. Authorize negotiation and execution of three contracts for Aviation information technology consultant services with the The JW Group, Inc., Barich, Inc., and AECOM Technical Services, Inc., or one of the other qualified offerors, each for up to seven years for total contract amounts not to exceed \$31,500,000, divided among the contractors. [Note: This solicitation was reviewed for subcontracting opportunities in accordance with City Code Chapter 2- 9B (Minority Owned and Women Owned Business Enterprise Procurement Program). For the services required for this solicitation, there were insufficient subcontracting opportunities; therefore, no subcontracting goals were established].

A motion to postpone was made by Commissioner Fang Fang; Commissioner Todd seconded. Motion passed on a 9-1-0-1 vote. Commissioner Ennis opposed and Commissioner Brock was absent at this vote.

7. Approve a resolution finding the use of the construction manager at risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for Utility

Infrastructure Project as part of the Airport Expansion and Development Program (Note: MBE/WBE goals will be established prior to issuance of this solicitation).

A motion to approve was made by Commissioner Eller; Commissioner Valdez seconded. Motion passed on a 10-0-0-1 vote. Commissioner Brock was absent at this vote.

8. Authorize funding for the Section 481 Service Fee Agreement with U.S. Customs and Border Protection (CBP) for the reimbursement of CBP costs for additional and/or expanded services outside of CBP's normal operating hours at Austin-Bergstrom International Airport, for an additional five years in an amount not to exceed \$1,500,000.

A motion to approve was made by Commissioner Eller; Commissioner Rose seconded. Motion passed on a 10-0-0-1 vote. Commissioner Brock was absent at this vote.

### **DISCUSSION ITEMS**

9. Discussion related to the recent reporting about interest in renaming Austin-Bergstrom International Airport and the process described by current City Code for renaming a public facility.
10. Review City Council action at the October 19, 2023 meeting – [Item 77] Authorize negotiation and execution of a contract for facility management and labor services for the South Terminal at the Austin-Bergstrom International Airport with ClearedDirect LLC, for the term of November 1, 2023, through December 31, 2025, in an amount not to exceed \$9,009,375. *Approved on consent.*

### **WORKING GROUP UPDATES**

11. Update from the Acceleration Working Group
12. Update from the Opportunity Working Group

### **FUTURE AGENDA ITEMS**

- Update on Ramp Safety
- Information on how AUS handled the stressors of a record-breaking October

- Update on progress of negotiations in regards to direct flight to Asia and other non-stop international flights

### **NEXT REGULAR MEETING**

The next regular meeting of the AAC is scheduled for Wednesday, December 13, 2023.

### **ADJOURNMENT**

**Chair Wendy Price Todd adjourned the meeting at 4:15 p.m. without objection.**

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# **AIRPORT ADVISORY COMMISSION**

## **ITEM 2 – STAFF BRIEFINGS**

October 2023 Financial Results presented by  
Rajeev Thomas, Deputy Chief - Finance.



## MEMORANDUM

TO: Airport Advisory Commissioners  
FROM: Rajeev Thomas, Deputy Chief - Finance, Aviation Department  
DATE: December 13, 2023  
SUBJECT: Austin-Bergstrom International Airport (AUS) Update

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### **October 2023 Financial Results**

Passenger traffic totaled 2,040,383 in October 2023, an increase of 1.9% compared to October 2022. Average daily departures have increased from 261 in October 2022 to 282 in October 2023, an increase of 21 daily departures or 7.9%.

Table #1	FY 2024 October	FY 2023 October	Variance Fav (Unfav)
Enplanements	1,013,699	996,719	1.7%
Landing Weights	1,257,517,250	1,179,149,900	6.6%
Cargo Tonnage	11,863	13,443	(11.8%)
Operating Revenue	\$28,578,806	\$24,024,005	\$4,554,801
Airport OPEX	\$10,847,965	\$7,878,888	(\$2,969,077)
Total Requirements	\$17,640,053	\$13,793,842	(\$3,846,211)
Net Income Before Federal Relief	\$10,938,753	\$10,230,163	\$708,590
Federal Relief Reimbursement	\$0	\$722,959	(\$722,959)
Net Income After Federal Relief	\$10,938,753	\$10,953,122	(\$14,369)

Table #1 illustrates October 2023's enplanements totaled 1,013,699, 1.7% higher than October 2022. Landing weights totaled 1.3 billion pounds in October 2023 representing an increase of 6.6% compared to October 2022. Cargo volume totaled 11,863 tons in October 2023 representing a decrease of 11.8% compared to October 2022. The decline in cargo volume is the result of year over year declines in tonnage carried from major cargo carriers.

October 2023 operating revenue totals \$28.6M, an increase of 19.0% or \$4.6M compared to October 2022. The increase in operating revenue results from new airline rates for FY24 effective October 1<sup>st</sup> and increased passenger traffic resulting from special events in the month (ACL and Formula 1). October 2023 operating revenue is composed of 43.9% airline revenue, 54.4% non-airline revenue, and 1.7% interest income.

Airport operating expenses totaled \$10.8M for the month, an increase of 37.7% or \$3.0M compared to October 2022. The increase in operating expenses results from higher personnel costs from increased headcount and wage adjustments, and contractual costs including parking services, consulting contracts, and baggage

handling system maintenance. As a result of the increase in operating revenues, AUS reported a \$10.9M surplus in October 2023 compared to a surplus of \$10.2M (before federal relief funding) in October 2022.

### **Fiscal Year 2024 Financial Results**

Table #2	FY 2024 Approved Budget - Seasonalized	FY 2024 YTD	Budget vs. YTD Variance \$ Fav (Unfav)	Budget vs. YTD Variance % Fav (Unfav)
<b>Operating Revenue</b>	\$24,909,032	\$28,578,806	\$3,669,774	14.7%
<b>Airport OPEX</b>	\$10,209,785	\$10,847,965	(\$638,181)	(6.3%)
<b>Total Requirements</b>	\$16,997,779	\$17,640,053	(\$642,274)	(3.8%)
<b>Net Income Before Debt Service</b>	\$13,029,366	\$16,056,866	\$3,027,500	23.2%
<b>Net Income Before Federal Relief</b>	\$7,911,252	\$10,938,753	\$3,027,500	38.3%
<b>Federal Relief Reimbursement</b>	\$0	\$0	\$0	0.0%
<b>Net Income After Federal Relief</b>	\$7,911,252	\$10,938,753	\$3,027,500	38.3%

Through the first month of the fiscal year, AUS delivered favorable financial performance compared to FY2024 budget on a seasonalized basis due to increased operating revenues. As presented in Table #2, FY2024 revenues exceed seasonalized budgeted revenues by 14.7% or \$3.7M. Airport operating expenses are 6.3% or \$0.6M above seasonalized budgeted expenses due to higher personnel costs from increased headcount compared to expectation. AUS reports net income of \$10.9M, which exceeds the seasonalized budget estimate by \$3.0M or 38.3%.

Attachments: October 2023 - AAC Financial Report



**CITY OF AUSTIN**  
**AUSTIN-BERGSTROM INTERNATIONAL AIRPORT**  
**Airport Operating Fund 5070**  
**Income Statement - For Internal Use Only**  
**Fiscal Year to Date for 1 Month(s) ended October 31, 2023**

	FY 2024	Budget		Y-T-D to Budget	
	Budget	Seasonalized 1 month(s)	Year to Date w/ Accruals	Variance Fav (Unfav)	% Variance Fav (Unfav)
<b>REVENUE</b>					
<b>AIRLINE REVENUE</b>					
Landing Fees	47,227,041	4,235,453	4,839,280	603,827	14.3%
Terminal Rental & Other Fees	91,892,750	8,019,777	7,708,848	(310,929)	(3.9%)
<b>TOTAL AIRLINE REVENUE</b>	<b>139,119,791</b>	<b>12,255,229</b>	<b>12,548,127</b>	<b>292,898</b>	<b>2.4%</b>
<b>NON-AIRLINE REVENUE</b>					
Parking	67,567,206	5,712,654	6,762,191	1,049,537	18.4%
Ground Transportation for Hire	8,940,600	710,926	1,044,019	333,093	46.9%
Rental Cars	20,911,887	2,018,033	2,365,009	346,976	17.2%
Food & Beverage	16,357,880	1,343,226	1,847,799	504,572	37.6%
Retail	6,920,612	620,490	720,787	100,298	16.2%
Advertising	4,906,850	486,062	752,729	266,667	54.9%
Other Concessions, Rentals & Fees	21,992,777	1,554,825	2,048,949	494,124	31.8%
<b>TOTAL NON-AIRLINE REVENUE</b>	<b>147,597,812</b>	<b>12,446,215</b>	<b>15,541,483</b>	<b>3,095,268</b>	<b>24.9%</b>
Interest Income	2,491,042	207,587	489,195	281,609	135.7%
<b>TOTAL REVENUE</b>	<b>289,208,645</b>	<b>24,909,032</b>	<b>28,578,806</b>	<b>3,669,774</b>	<b>14.7%</b>
<b>OPERATING REQUIREMENTS</b>					
Fac Mgmt, Ops and Airport Security	85,176,445	5,893,399	6,423,295	(529,896)	(9.0%)
Airport Planning and Development	8,161,976	535,685	496,514	39,171	7.3%
Support Services	46,218,424	2,700,384	2,553,349	147,034	5.4%
Business Services	14,238,156	1,080,317	1,374,807	(294,490)	(27.3%)
<b>TOTAL OPERATING EXPENSES</b>	<b>153,795,001</b>	<b>10,209,785</b>	<b>10,847,965</b>	<b>(638,181)</b>	<b>(6.3%)</b>
<b>Debt Service</b>					
2013 Prosperity Bank Loan	5,414,978	450,623	450,623	0	0.0%
2014 Bond Issuance	7,077,844	589,820	589,820	0	0.0%
2017 Bond Issuance	10,034,715	836,226	836,226	0	0.0%
2019 Refunding Bonds	14,366,313	1,203,230	1,203,230	0	0.0%
2019 New Money	17,724,531	1,476,625	1,476,625	0	0.0%
2022 New Money	12,016,000	561,589	561,589	0	0.0%
<b>TOTAL Net Debt Service</b>	<b>66,634,383</b>	<b>5,118,113</b>	<b>5,118,113</b>	<b>0</b>	<b>0.0%</b>
<b>OTHER REQUIREMENTS</b>					
Workers' Compensation	619,900	51,658	51,658	0	0.0%
Citywide Administrative Support	6,654,530	554,544	554,544	0	0.0%
Communications & Technology Mgmt	2,154,703	179,559	179,559	0	0.0%
Accrued Payroll	202,049	16,837	16,837	0	0.0%
Additional Retirement Contribution	3,773,716	290,286	290,286	0	0.0%
Operating Reserve	4,670,043	389,170	393,263	(4,093)	(1.1%)
CTECC	527,737	43,978	43,978	0	0.0%
Trunked Radio Allocation	457,471	38,123	38,123	0	0.0%
Public Works Capital Projects Mgmt Fund	1,268,713	105,726	105,726	0	0.0%
Compensation Adjustment	16,359	0	0	0	N/A
<b>TOTAL OTHER REQUIREMENTS</b>	<b>20,345,221</b>	<b>1,669,881</b>	<b>1,673,975</b>	<b>(4,093)</b>	<b>(0.2%)</b>
<b>TOTAL REQUIREMENTS</b>	<b>240,774,605</b>	<b>16,997,779</b>	<b>17,640,053</b>	<b>(642,274)</b>	<b>(3.8%)</b>
<b>EXCESS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER</b>					
<b>TOTAL REQUIREMENTS</b>	<b>48,434,040</b>	<b>7,911,252</b>	<b>10,938,753</b>	<b>3,027,500</b>	<b>38.3%</b>
Federal Relief Reimbursement (Parking)	0	0	0	0	N/A
Federal Relief Reimbursement (Debt Service)	0	0	0	0	N/A
<b>TOTAL FEDERAL RELIEF REIMBURSEMENT</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>N/A</b>
<b>EXCESS (DEFICIT) OF TOTAL AFTER FEDERAL RELIEF</b>	<b>48,434,040</b>	<b>7,911,252</b>	<b>10,938,753</b>	<b>3,027,500</b>	<b>38.3%</b>

Note: Columns may not add to totals shown because of rounding

**CITY OF AUSTIN  
AUSTIN-BERGSTROM INTERNATIONAL AIRPORT  
INCOME STATEMENT COMPARISON THIS YEAR VS. LAST YEAR**

	This month - This Year vs. Last Year FY23 (Oct 23) vs FY22 (Oct 22)				Fiscal YTD - This Year vs. Last Year FY23 (Oct 23 - Oct 23) vs FY22 (Oct 22 - Oct 22)			
	FY24 Oct-23	FY23 Oct-22	Fav (Unfav) \$ Variance	Fav (Unfav) % Variance	FY24 YTD Oct-23	FY23 YTD Oct-22	Fav (Unfav) \$ Variance	Fav (Unfav) % Variance
<b><u>Airline Revenue</u></b>								
Landing Fees	4,839,280	4,045,474	793,806	19.6%	4,839,280	4,045,474	793,806	19.6%
Terminal Rental & Other Fees	7,708,848	6,298,113	1,410,735	22.4%	7,708,848	6,298,113	1,410,735	22.4%
Total Airline Revenue	12,548,127	10,343,586	2,204,541	21.3%	12,548,127	10,343,586	2,204,541	21.3%
<b><u>Non-Airline Revenue</u></b>								
Parking	6,762,191	5,830,132	932,059	16.0%	6,762,191	5,830,132	932,059	16.0%
Ground Transportation for Hire	1,044,019	958,117	85,902	9.0%	1,044,019	958,117	85,902	9.0%
Rental Cars	2,365,009	2,265,470	99,540	4.4%	2,365,009	2,265,470	99,540	4.4%
Food & Beverage	1,847,799	1,603,215	244,584	15.3%	1,847,799	1,603,215	244,584	15.3%
Retail	720,787	743,944	(23,156)	(3.1%)	720,787	743,944	(23,156)	(3.1%)
Advertising	752,729	651,467	101,262	15.5%	752,729	651,467	101,262	15.5%
Other Concessions, Rentals & Fees	2,048,949	1,416,325	632,624	44.7%	2,048,949	1,416,325	632,624	44.7%
Total Non-Airline Revenue	15,541,483	13,468,669	2,072,814	15.4%	15,541,483	13,468,669	2,072,814	15.4%
Interest Income	489,195	211,750	277,446	131.0%	489,195	211,750	277,446	131.0%
<b>Total Operating Revenue</b>	<b>28,578,806</b>	<b>24,024,005</b>	<b>4,554,801</b>	<b>19.0%</b>	<b>28,578,806</b>	<b>24,024,005</b>	<b>4,554,801</b>	<b>19.0%</b>
<b><u>Operating Requirements</u></b>								
Fac Mgmt, Ops and Airport Security	6,423,295	4,576,741	(1,846,553)	(40.3%)	6,423,295	4,576,741	(1,846,553)	(40.3%)
Airport Planning and Developmen	496,514	340,813	(155,702)	(45.7%)	496,514	340,813	(155,702)	(45.7%)
Support Services	2,553,349	2,008,351	(544,999)	(27.1%)	2,553,349	2,008,351	(544,999)	(27.1%)
Business Services	1,374,807	952,983	(421,823)	(44.3%)	1,374,807	952,983	(421,823)	(44.3%)
Total Operating Expense	10,847,965	7,878,888	(2,969,077)	(37.7%)	10,847,965	7,878,888	(2,969,077)	(37.7%)
<b><u>Debt Service</u></b>								
2013 Prosperity Bank Loan	450,623	450,971	348	0.1%	450,623	450,971	348	0.1%
2014 Bond Issuance	589,820	589,820	0	0.0%	589,820	589,820	0	0.0%
2017 Bond Issuance	836,226	836,226	0	0.0%	836,226	836,226	0	0.0%
2019 Refunding Bonds	1,203,230	1,209,340	6,110	0.5%	1,203,230	1,209,340	6,110	0.5%
2019 New Money	1,476,625	1,476,021	(604)	(0.0%)	1,476,625	1,476,021	(604)	(0.0%)
2022 New Money	561,589	9,533	(552,056)	(5791.1%)	561,589	9,533	(552,056)	(5791.1%)
Total Debt Service	5,118,113	4,571,911	(546,203)	(11.9%)	5,118,113	4,571,911	(546,203)	(11.9%)
<b><u>Other Requirements</u></b>								
Workers' Compensation	51,658	38,955	(12,704)	(32.6%)	51,658	38,955	(12,704)	(32.6%)
Citywide Administrative Support	554,544	555,489	945	0.2%	554,544	555,489	945	0.2%
Communications & Technology Mgmt	179,559	144,843	(34,715)	(24.0%)	179,559	144,843	(34,715)	(24.0%)
Accrued Payroll	16,837	15,996	(842)	(5.3%)	16,837	15,996	(842)	(5.3%)
Additional Retirement Contributor	290,286	0	(290,286)	N/A	290,286	0	(290,286)	N/A
Operating Reserve	393,263	379,949	(13,314)	(3.5%)	393,263	379,949	(13,314)	(3.5%)
CTECC	43,978	38,755	(5,223)	(13.5%)	43,978	38,755	(5,223)	(13.5%)
Trunked Radio Allocation	38,123	37,730	(392)	(1.0%)	38,123	37,730	(392)	(1.0%)
Public Works Capital Projects Mgmt Fund	105,726	131,326	25,600	19.5%	105,726	131,326	25,600	19.5%
Total Other Requirements	1,673,975	1,343,043	(330,931)	(24.6%)	1,673,975	1,343,043	(330,931)	(24.6%)
<b>Total Requirements</b>	<b>17,640,053</b>	<b>13,793,842</b>	<b>(3,846,211)</b>	<b>(27.9%)</b>	<b>17,640,053</b>	<b>13,793,842</b>	<b>(3,846,211)</b>	<b>(27.9%)</b>
<b>SURPLUS (DEFICIT) OF TOTAL AVAILABLE FUNDS OVER TOTAL REQUIREMENTS</b>								
	<b>10,938,753</b>	<b>10,230,163</b>	<b>708,590</b>	<b>6.9%</b>	<b>10,938,753</b>	<b>10,230,163</b>	<b>708,590</b>	<b>6.9%</b>
Federal Relief Reimbursement (Parking)	0	(722,959)	(722,959)	(100.0%)	0	(722,959)	(722,959)	(100.0%)
Federal Relief Reimbursement (Debt Service)	0	0	0	N/A	0	0	0	N/A
Total Federal Relief	0	(722,959)	(722,959)	(100.0%)	0	(722,959)	(722,959)	(100.0%)
<b>TOTAL SURPLUS (DEFICIT) AFTER FEDERAL RELIEF</b>	<b>10,938,753</b>	<b>10,953,122</b>	<b>(14,369)</b>	<b>(0.1%)</b>	<b>\$ 10,938,753</b>	<b>\$ 10,953,122</b>	<b>\$ (14,369)</b>	<b>(0.1%)</b>

Note: Columns may not add to totals shown because of rounding



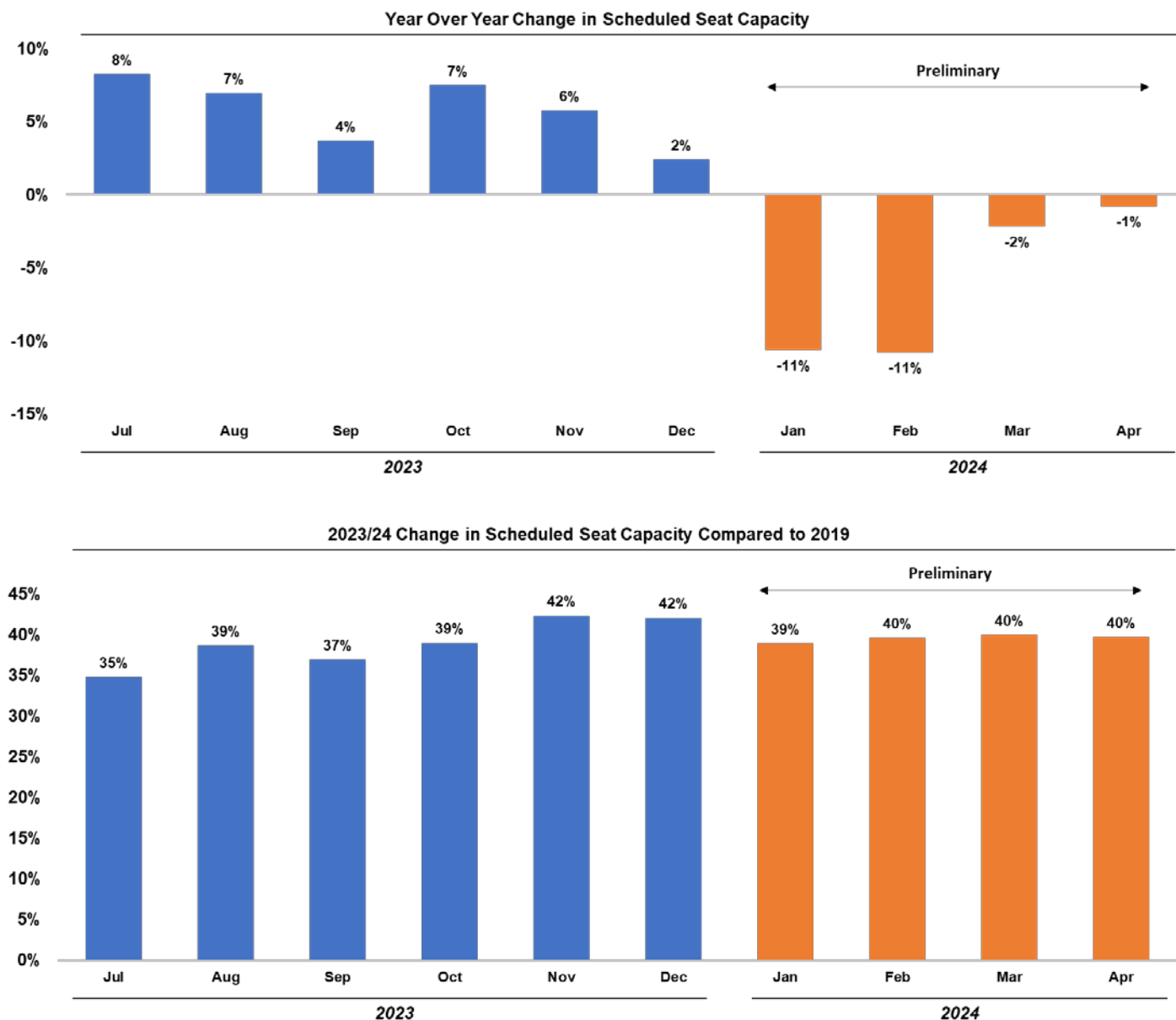
# **AIRPORT ADVISORY COMMISSION**

## **ITEM 3 – STAFF BRIEFINGS**

Air Service Update presented by Jamy Kazanoff, Air Service Development.

## December 2023 Air Service Snapshot

AUS monthly seat comparisons, July '23 – April '24, compared to previous year (chart one) and compared to 2019 (pre-Covid) (chart two):



Highlights of recent air service announcements/developments include:

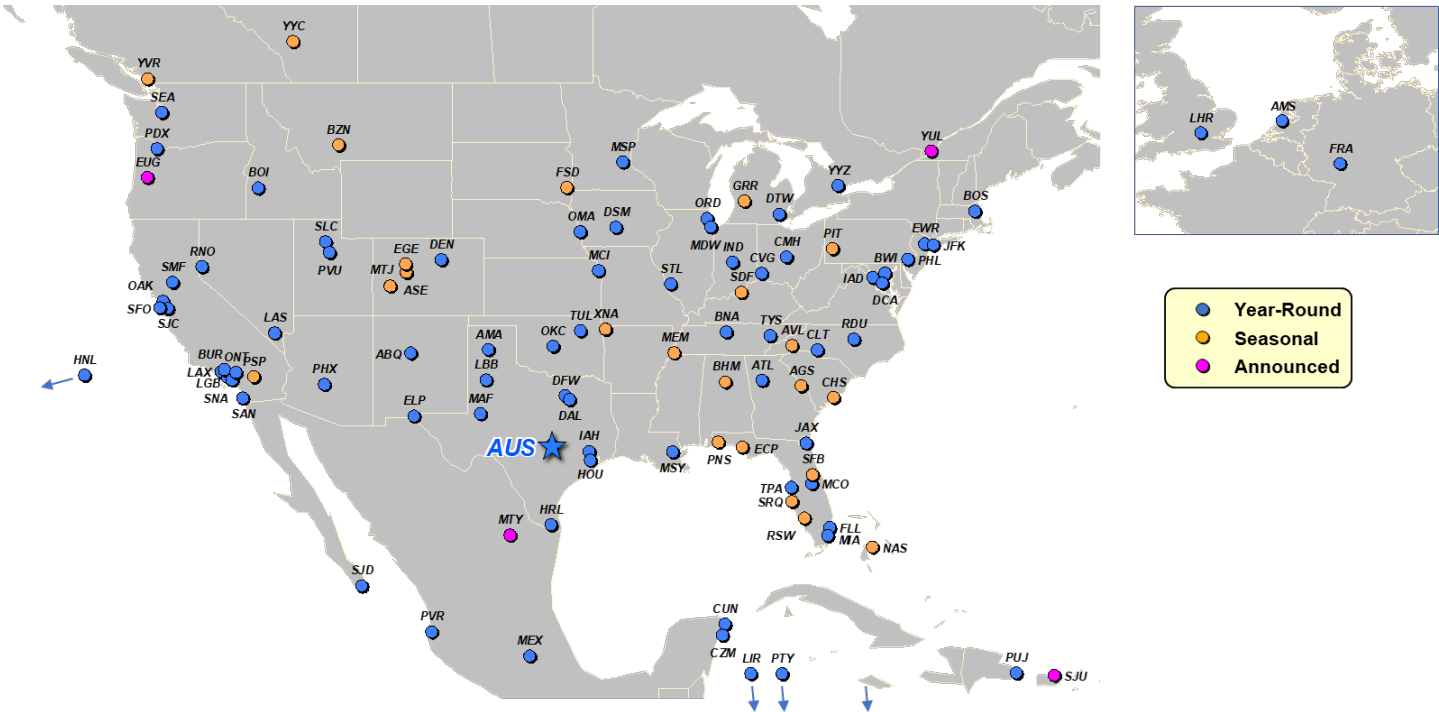
- **Aeromexico** upgauged MEX service from 99-seat E190 to 160-seat B737-800 eff. June 21 '24
- **Air Canada** will resume service to YVR on May 1 '24; will start new nonstop service to YUL eff. May 3 '24 with 4 weekly flights on A220-300 (137 seats)
- **Alaska** will resume BOI on May 16 '24 instead of April 16 '24 (currently loaded through Aug. 19 '24). Alaska announced it will buy Hawaiian Airlines, further details to reveal in the coming months.
- **Allegiant** extended schedules for May 15 '24 – Aug. 13 '24 and will serve 18 markets; new 2/Wk service to EUG starts May 31 '24
- **American** summary of 2024 service pulldown:
  - ABQ, ELP, IAD & TPA – last flight Feb. 14

- BZN – service dropped for Feb. 17 – Mar. 30, no other service filed except 3 departures in Dec/Jan '23
- CVG, JAX & MEM– service will not resume on Feb. 15 as planned (already cut Jan. 8-Feb. 14), last flight Jan. 7
- CZM – last flight Jan. 6
- EGE – last flight Feb. 10 instead of Mar. 17
- LIR – last flight April 2
- MBJ – all service dropped for March and June-August
- MCI, OKC & SMF– last flight Feb. 12
- NAS – will operate in Mar. but April-Aug. flights dropped
- PUJ – last flight Mar. 30
- PVR – last flight April 3
- RNO – will resume May 6 instead of Feb. 15 (already cut Jan. 8-Feb. 14)
- RSW – last flight Feb. 14 instead of May 5
- TUL – service will not resume on Feb. 15 as planned (already cut Nov. 4 '23 -Feb. 14 '24), last op. Nov. 3 '23
- VPS - will not operate June-Sept.
- Reductions eff. February: BNA 3x→1x; BOS 2x→1x; IND 2x→1x; LAS 2x→1x; MCO 2x→1x; MSY 3x→1x; RDU 3x→1x
- **Delta** new 1x daily nonstop service to LAS & MCO started on Oct 9 '23. DL added Sugar Bowl special scheduled flights: Dec. 29 – 31, AUS-MSY 1x daily; and two flights for the return MSY-AUS on Jan 2
- **Lufthansa** will bring back the B787-9 (294 seat) starting Jan. 15 '24 and will increase service to 5/Wk on June 5 '24 instead of Mar. 31 '24
- **Southwest** Saturday only service to SJU starts Mar 9 '24; reductions for Jan 8 '24 – Mar 6 '24: M/Th/F reduced 12x from 114x→102x, Tu/W reduced 10x from 100x→90x, Sa flat at 64x, Sun reduced 9x from 102x→93x; extended schedules for June 4 '24 – Aug. 4 '24 with YOY increase to BUR, CUN, DEN, MCO, PHX, SMF, TPA; BOS service returns; DAL, FLL & STL slightly reduced ; no VPS service in '24
- **Spirit** revised schedules for Jan 10 '24 – Feb 13 '24 and will serve FLL 1x LAS 4/Wk MCO 4/Wk (no EWR or LAX service)
- **Virgin Atlantic** last day of LHR operation is Jan. 7 '24
- **VivaAerobus** will start new MTY service for eff. Mar. 22 '24 with 4/Wk; upgauged MTY in May from 186-seat A320 to 240-seat A321 (same as March & April)
- **WestJet** will resume YYC service on Apr 28 '24
- **December '23 v December '22 (up one destination):**
  - + destinations: MEM, OMA, PIT, PSP, PTY, PVU & TYS
  - – destinations: MBJ, MTY, NAS, SDF, SFB & SRQ

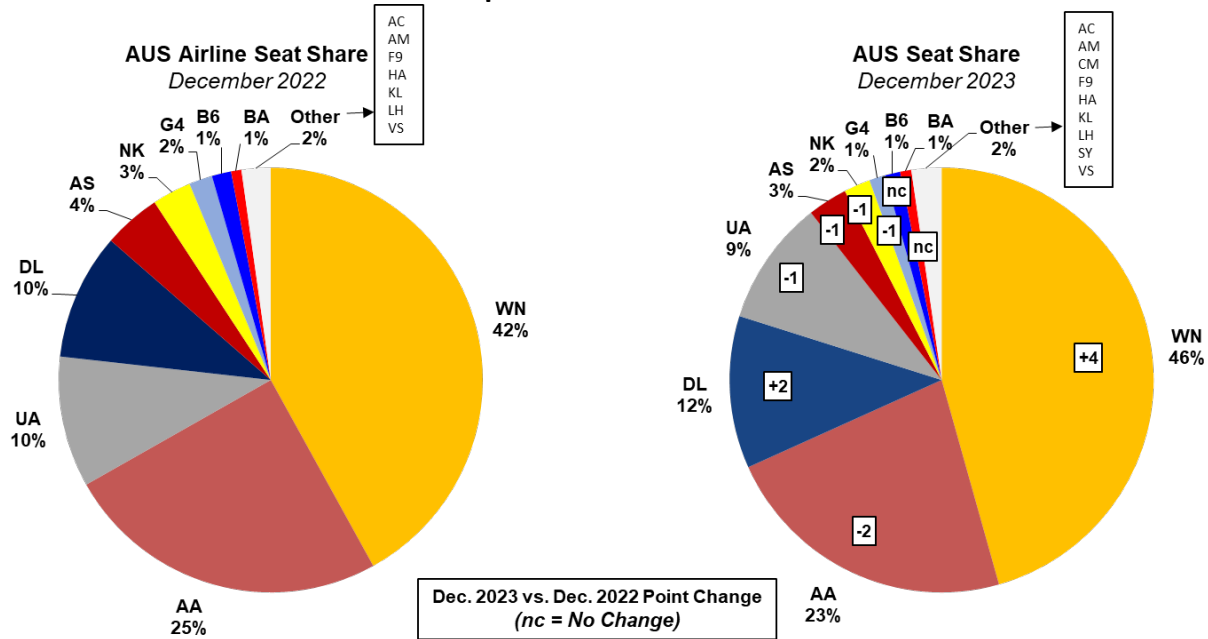
December 2023 v. 2022 air service comparison:

Average Daily	December 2022	December 2023	Change	Change %
Nonstop Destinations	76	77	+1	+1%
Carriers	16	17	+1	+6%
Nonstop Departures	254	262	+7	+3%
Nonstop Seat Departures	38,088	39,002	+914	+2%
Average Seats/Aircraft	150	149	-1	-1%

Current AUS air service:



December 2023 v. 2022 carrier seat share comparison:

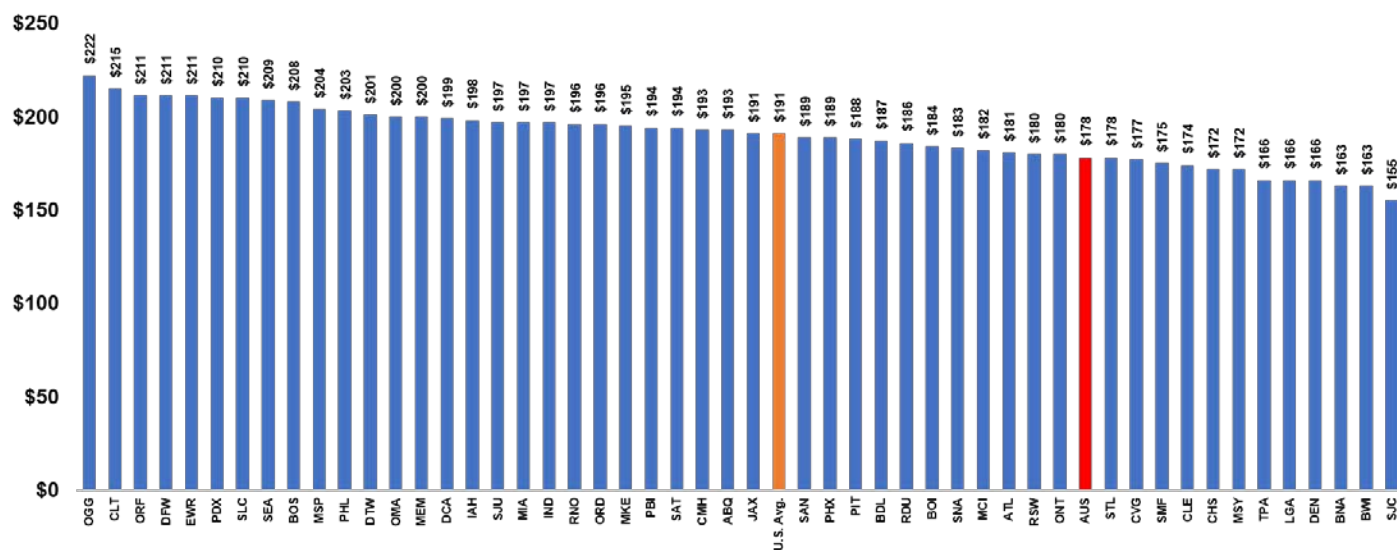


Based on U.S. DOT O&D Passenger Survey, Cirium, *FM Traffic* and ABIA statistics: 17.4% of ABIA passengers in Q2 2023 were connecting between flights at the Airport. The following is a list of the top ten domestic and international AUS connecting markets for Q2 2023:

Domestic		International	
Market	Carrier	Market	Carrier
Las Vegas (LAS) - Orlando (MCO)	Southwest	Nashville (BNA) - Cancun (CUN)	Southwest
Orlando (MCO) - San Jose (SJC)	Southwest	Chicago-Midway (MDW) - Cancun (CUN)	Southwest
Orlando (MCO) - San Diego (SAN)	Southwest	Dallas-Love (DAL) - Cancun (CUN)	Southwest
Orlando (MCO) - Oklahoma City (OKC)	Southwest	Las Vegas (LAS) - Cancun (CUN)	Southwest
Orlando (MCO) - Sacramento (SMF)	Southwest	San Jose (SJC) - Cancun (CUN)	Southwest
New Orleans (MSY) - San Diego (SAN)	Southwest	Sacramento (SMF) - Cancun (CUN)	Southwest
Dallas-Love (DAL) - Harlingen (HRL)	Southwest	Denver (DEN) - Cancun (CUN)	Southwest
Orlando (MCO) - Phoenix (PHX)	American	Dallas-Love (DAL) - Los Cabos (SJD)	Southwest
Jacksonville (JAX) - Phoenix (PHX)	American	Kansas City (MCI) - Cancun (CUN)	Southwest
Nashville (BNA) - San Diego (SAN)	Southwest	Las Vegas (LAS) - Cancun (CUN)	American

### One-Way Domestic Fares for U.S. Medium & Large Hub Airports

(Source: U.S. DOT, O&D Survey, YE Q2 2023):



### List of AUS Airline Codes:

AA	American Airlines	HA	Hawaiian Airlines
AC	Air Canada	KL	KLM-Royal Dutch Airlines
AM	Aeromexico	LH	Lufthansa German Airlines
AS	Alaska Airlines	NK	Spirit Airlines
B6	JetBlue Airways	SY	Sun Country Airlines
BA	British Airways	UA	United Airlines
CM	Copa Airlines	VS	Virgin Atlantic Airways
DL	Delta Air Lines	WN	Southwest Airlines
F9	Frontier Airlines Inc.	WS	WestJet
G4	Allegiant Air		

**List of AUS Airport Codes:**

ABQ	Albuquerque, NM	MEM	Memphis, TN
AMA	Amarillo, TX	MEX	Mexico City, Mexico
AMS	Amsterdam, Netherlands	MIA	Miami, FL
ANC	Anchorage	MKE	Milwaukee, WI
ATL	Atlanta, GA	MSP	Minneapolis/St. Paul, MN
AVL	Asheville, NC	MSY	New Orleans, LA
BDL	Hartford, CT	MTY	Monterrey, Mexico
BHM	Birmingham, AL	NAS	Nassau, Bahamas
BNA	Nashville, TN	OAK	Oakland, CA
BOI	Boise, ID	OGG	Kahului – Maui, HI
BOS	Boston, MA	OKC	Oklahoma City, OK
BUR	Burbank, CA	OMA	Omaha, NE
BWI	Baltimore, MD	ONT	Ontario, CA
CHS	Charleston, SC	ORD	Chicago O'Hare, IL
CLE	Cleveland, OH	ORF	Norfolk, VA
CLT	Charlotte, NC	PBI	Palm Beach, FL
CMH	Columbus, OH	PDX	Portland, OR
CUN	Cancun, Mexico	PHL	Philadelphia, PA
CVG	Cincinnati, OH	PHX	Phoenix, AZ
CZM	Cozumel, Mexico	PIT	Pittsburgh, PA
DAL	Dallas, TX	PSP	Palm Springs, CA
DCA	Washington Reagan, DC	PUJ	Punta Cana, Dominican Rep.
DEN	Denver, CO	PTY	Panama City, Panama
DFW	Dallas/Ft. Worth, TX	PVR	Puerto Vallarta, Mexico
DSM	Des Moines, IA	PVU	Provo, UT
DTW	Detroit, MI	RDU	Raleigh-Durham, NC
ECP	Panama City, FL	RNO	Reno, NV
ELP	El Paso, TX	RSW	Ft. Myers, FL
EUG	Eugene, OR	SAF	Santa Fe, NM
EWB	Newark, NJ	SAN	San Diego, CA
FLL	Ft. Lauderdale, FL	SAT	San Antonio, TX
FRA	Frankfurt, Germany	SDF	Louisville, KY
FSD	Sioux Falls, SD	SEA	Seattle, WA
GRR	Grand Rapids, MI	SFB	Sanford, FL
HNL	Honolulu, HI	SFO	San Francisco, CA
HOU	Houston Hobby, TX	SGF	Springfield, MO
HRL	Harlingen, TX	SJC	San Jose, CA
IAD	Washington Dulles, DC	SJD	San Jose del Cabo, Mexico
IAH	Houston Intercontinental, TX	SJU	San Juan, Puerto Rico
IND	Indianapolis, IN	SLC	Salt Lake City, UT
JAX	Jacksonville, FL	SMF	Sacramento, CA
JFK	New York JFK, NY	SNA	Orange County, CA
LAS	Las Vegas, NV	SRQ	Sarasota, FL
LAX	Los Angeles, CA	STL	St. Louis, MO
LBB	Lubbock, TX	TPA	Tampa, FL
LGA	New York – LaGuardia, NY	TUL	Tulsa, OK
LGB	Long Beach, CA	TYS	Knoxville, TN



LHR	London, UK	VPS	Valparaiso, FL
LIR	Liberia, Costa Rica	XNA	Fayetteville, AR
MAF	Midland/Odessa, TX	YUL	Montreal, Canada
MBJ	Montego Bay, Jamaica	YVR	Vancouver, Canada
MCI	Kansas City, MO	YYC	Calgary, Canada
MCO	Orlando, FL	YYZ	Toronto, Canada
MDW	Chicago Midway, IL		



## **AIRPORT ADVISORY COMMISSION**

### **ITEM 4 – STAFF BRIEFINGS**

Journey with AUS AEDP/Capital Improvement Program) Active Projects Update provided by Lyn Estabrook, Division Manager, Planning and Development.

# Airport Expansion and Development Program Active Projects Update

Airport Advisory Commission, December 2023

Lyn Estabrook – Deputy Chief Development Officer



# 12-Month Procurement Schedule

Anticipated advertisements



Nov 2023 ■ AUS Central Utility Plant Relocation (Design/Build) (\$102M - \$192M)

Dec 2023 ■ Architectural and Engineering Services Rotation List (Architectural) (\$40M - \$60M)

Dec 2023 ■ AUS Building Commissioning Services (\$15M - \$30M)

Dec 2023 ■ Utility Infrastructure Campus-Wide (Design) (\$12M - \$22M)

Dec 2023 ■ West Garage - Lot B (Designer) (\$13M - \$24M)

Jan 2024 ■ Concourse B and Tunnel (Designer) (\$77M - \$140M)

Jan 2024 ■ Utility Infrastructure Campus-Wide (Construction Manager at Risk) (\$167M - \$312M)

Jan 2024 - Jan 2024 ■ West Garage - Lot B (Construction Manager at Risk) (\$172M - \$322M)

Feb 2024 ■ Concourse B and Tunnel (Construction Manager at Risk)(\$1.0B - \$1.9B)

Feb 2024 ■ Barbara Jordan Terminal Optimization Area 4 (Design) (\$14M - \$27M)

Barbara Jordan Terminal Optimization Area 4 (CMAR) (\$200M - \$375M) ■ Mar 2024

AUS Construction Material, Geotechnical, and Forensic Engineering Services (\$15M - \$30M) ■ Mar 2024

Arrivals and Departures Hall, Red Garage Demo, Roadways, and Utilities (Design) (\$41M - \$77M) ■ Mar 2024

Arrivals and Departures Hall, Red Garage Demo, Roadways, and Utilities (Construction Manager at Risk)(\$585M - \$1.1B) ■ Apr 2024

Surface Parking (Phase 1) (Construction) (\$34M - \$62M) ■ Jul 2024

LEGEND

■

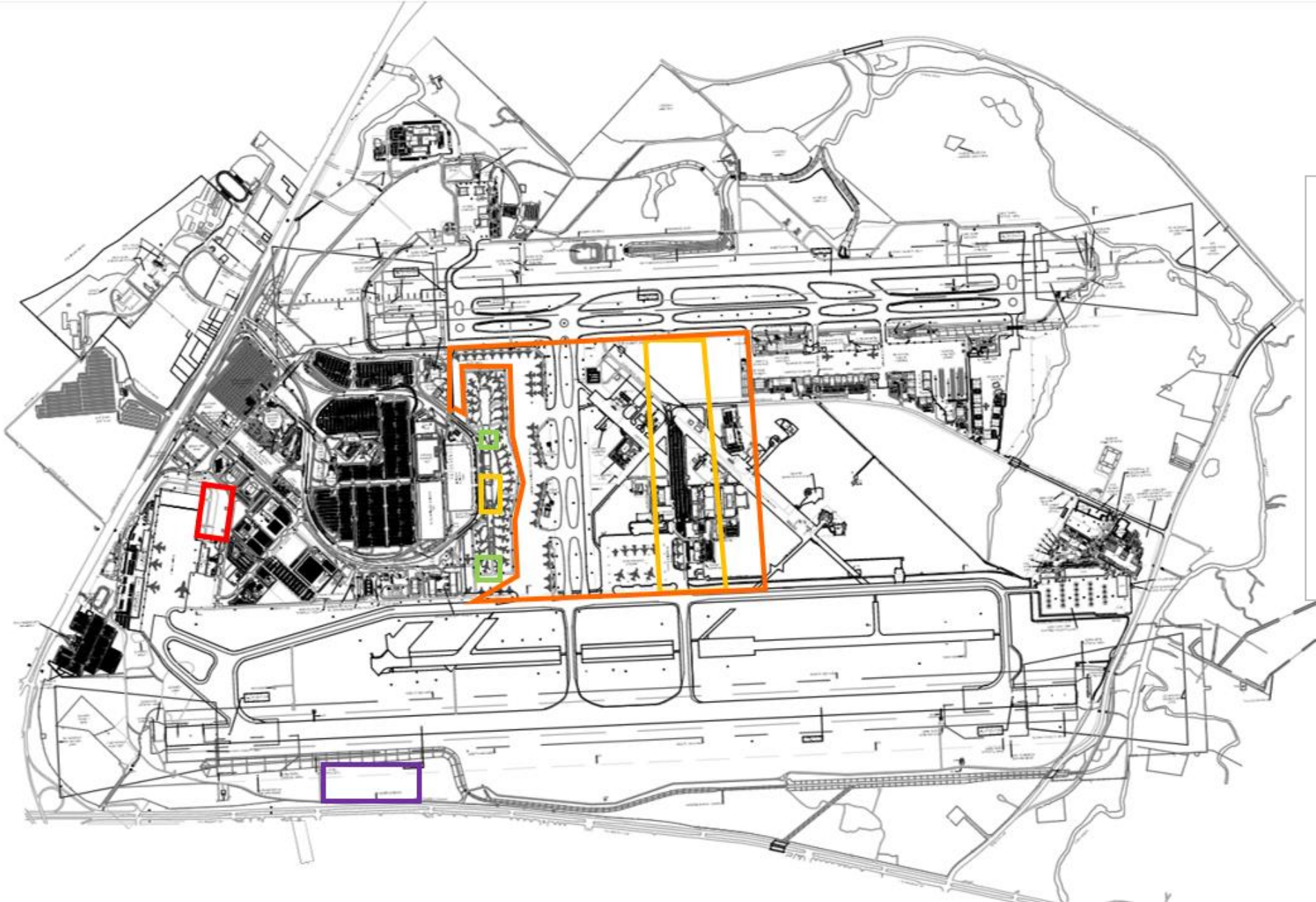
Request for Qualifications

■

Alternative Delivery Method







## LEGEND

- **AEDP Airfield Infrastructure – Midfield Taxiways**
- **AEDP Building Demolition (locations shown on slide)**
- **Cargo Development East**
- **West Gates Expansion / Gate 13**
- **Midfield Investigations & Vehicle Checkpoints**
- **Existing Terminal Baggage Handling System Upgrades**
- **AUS Fuel Facility Phase 2 (Tenant led, AUS Fuels Project)**

# Midfield Investigations and Vehicle Checkpoints

**Champion Sponsor** – Towanda Cordon  
**Project Manager** – Torrey Henson  
**Project number** – 6000.121

**Description:** This project will expand guard-shacks at two vehicle Checkpoints, Alpha and Charlie, to allow efficient and secure access to the Aircraft Operations Area. Additionally, this project includes scope to investigate the locations for midfield taxiways. Technical investigations of the airfield includes surveys, geotechnical borings, and other site investigations.

Risk	Mitigation
Checkpoints A & C Design underway. the Aircraft Operations Area must remain secure. All activities remain operational during construction phase.	Work with project teams and stakeholders prior to construction beginning. Provide alternative routes to access the Aircraft Operations Area and increase security awareness to contractors during construction phase.

**Status:** HNTB comments have been incorporated into Midfield Geotechnical Reports GDR 1 & 2 (Tunnel) locations T-1-T-30 and the final report has been provided to HNTB.

Checkpoint A and C 100% Design submitted to AUS for final review/ comment on 10/24. Plans will be submitted to COA QMD for review on 11/3.

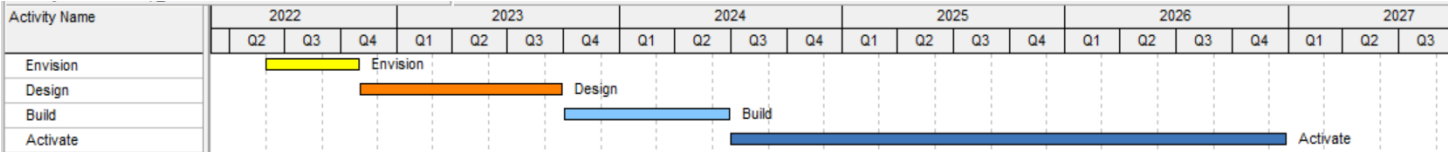


**%MWBE:**  
**Design:** 73%  
**Construction:** TBD %

**Delivery Methods:**  
**Design:** Corgan  
**Construction:** TBD

**Project Budget:**  
**Spend-To-Date:** \$2,052,669  
**Obligated:** \$3,188,436  
**Total Budget:** \$6,300,000

**Project Schedule:**





# AEDP Airfield Infrastructure- Midfield Taxiway

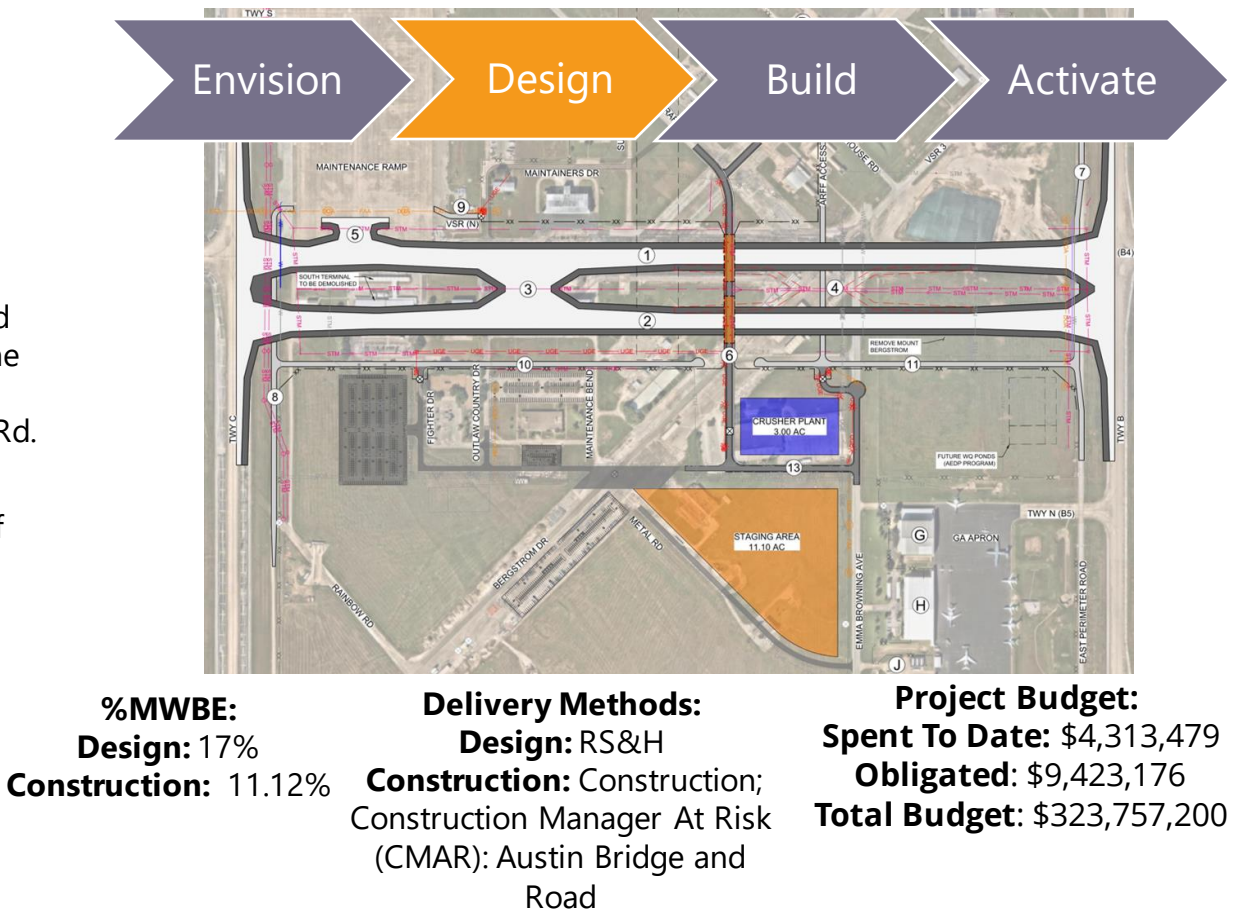
**Champion Sponsor** – Lyn Estabrook  
**Project Manager** – Ellen Brunjes-Brandt  
**Project number** – 13188.003

**Description:** Design and construct two parallel Midfield Taxiways with connectors and access to the maintenance ramp. The project includes bridges for vehicle access to the midfield, utility relocation, drainage improvements, demolition of existing pavements and infrastructure, new fencing, service roads and modifications to Emma Browning Rd.

**Other Notes:** This project will provide connectivity between the east and west side of the airport when the existing midfield taxiways are removed to build a second concourse.

Risk	Mitigation
Relocation of Austin Energy Service Line to South Terminal to enable Bridge construction.	Early Submission of Electrical Service 9/22/23

- Status:**
- Preliminary Design Phase – Complete
  - 30% Design Phase - Complete
  - 60% Design ongoing
    - Design Package 1: December 25, 2023
    - Design Package 2: January 22, 2024
  - RCA to increase Design and Construction Phase services from \$8M to \$20.7M on December 14, 2023
  - RCA for additional construction authority – March 2024



**%MWBE:**

**Design:** 17%

**Construction:** 11.12%

**Delivery Methods:**

**Design:** RS&H

**Construction:** Construction; Construction Manager At Risk (CMAR): Austin Bridge and Road

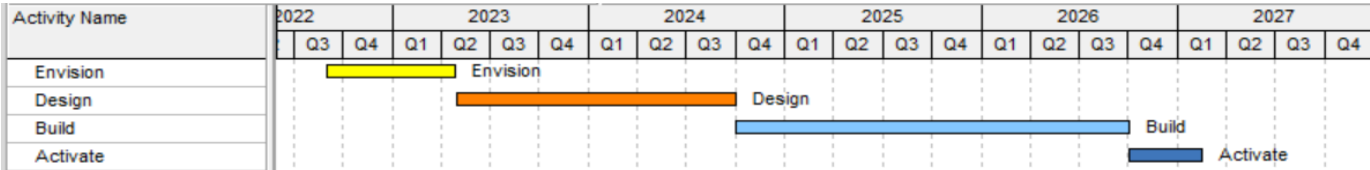
**Project Budget:**

**Spent To Date:** \$4,313,479

**Obligated:** \$9,423,176

**Total Budget:** \$323,757,200

Project Schedule:



# AEDP Building Demolition

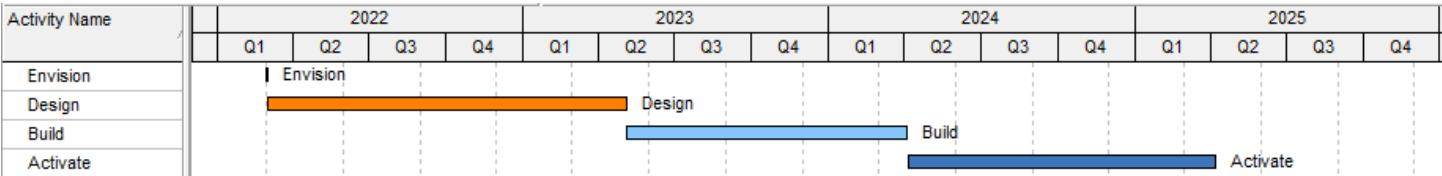
**Champion Sponsor** – Lyn Estabrook  
**Project Manager** – Ellen Brunjes-Brandt  
**Project number** – 13189.012

**Description:** Demolish 39 Buildings on South Campus that are a safety hazard, an original Airforce infrastructure, no longer serve operational need for the Department of Aviation and make way for future development. The work includes removal of the facilities to slab level and disconnection of utilities throughout the site.

Risk	Mitigation
Coordination of Water Utility Disconnection	Allow 2 weeks of Coordination
Coordinate Circulation Pattern Reconfiguration	Work with ORAT Team and ST on Plan

- Status:**
- 5-1-23 NTP Construction
  - Phase 1A Complete
  - Phase 1B Complete
  - Phase 2 Complete
  - Phase 3 Building Demolition Oct-Dec
  - Punchlist- ongoing

**Project Schedule:**



**%MWBE:**  
**Design:** 15.8%  
**Construction:** 26.87%

**Delivery Methods:**  
**Design:** Corgan  
**Construction:** Low Bid – STR Contractors

**Project Budget:**  
**Spend-To-Date:** \$1,491,679  
**Obligated:** \$5,296,398  
**Total Budget:** \$9,608,000



# Barbara Jordan Terminal Optimization West Gate Expansion

**Champion Sponsor**– Ghizlane Badawi  
**Project Manager** – Robert Mercado  
**Project number** – 13184.014

**Description:** The main expansion project will add new 3 Gates to the west end of the Barbara Jordan Terminal (BJT) and replace 12 aging boarding gates. This project will provide infrastructure needed for passenger growth, comfort, health and safety.

Risk	Mitigation
Coordination issues with Operations that affect construction timing and schedule.	Constant communication and notification among all stakeholders on aviation activities and project needs.

%MWBE:

Design: 17%

Construction: 11.12%

Delivery Methods:

Design: Page Architects  
(Rotation List A/E Prof Services)

Construction: Hensel Phelps  
(CMR Selection)

Project Budget:

Spent-To-Date: \$20,028,589

Obligated: \$137,012,510

Total Project Cost : \$164,399,584

- Status:**
- Construction enabling work is underway at Gates and BJT Concourse.
  - Temporary Gate 34 is now open for use.
  - Temporary Gate 36 available for use about December 6.

## Project Schedule:

Activity Name		2021					2022					2023					2024					2025					2026					2027				
	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4							
Envision		<div></div>					Envision																													
Design							<div></div>					Design																								
Build												<div></div>					Build																			
Activate																	<div></div>					Activate														



# AUS Cargo Development East

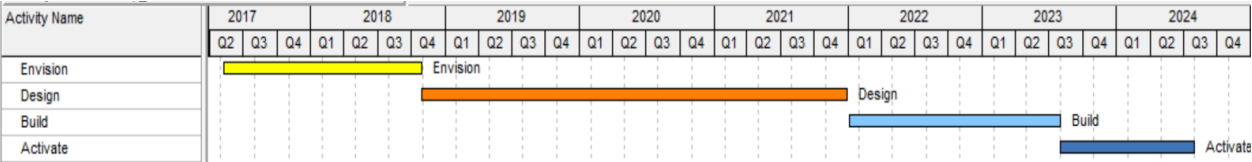
**Champion Sponsor** – Mookie Patel  
**Project Manager** – Robert Mercado  
**Project number** – 13189.026

**Description:** A 90,000 SF facility for operators/tenants with room to expand to 99,000 SF. Includes employee parking, truck staging, drainage infrastructure, 3 aircraft parking positions.

Risk	Mitigation
Schedule delays due to installation of permanent power from Austin Energy.	Discussions with Austin Energy management to help with approvals for the work to proceed.

- Status:**
- Phase 1: Work on Airside Complete.
  - Phase 2: Dry-in of shell building complete.
  - Installation of MEP scopes underway.
  - Substantial Completion estimate late-December 2023.

## Project Schedule:



**%MWBE:**  
**Design:** 15.8%  
**Construction:** 1.13%  
**Anticipated Construction:** 7.36%

**Delivery Methods:**  
**Design:** Atkins  
**Construction:** JE Dunn & Flintco

**Project Budget:**  
**Spend-To-Date:** \$29,443,337  
**Obligated:** \$31,738,412  
**Total Budget:** \$32,874,000

# Barbara Jordan Terminal Optimization Gate 13 Renovation

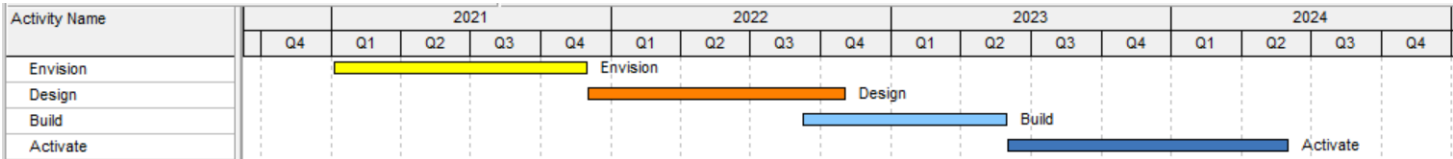
**Champion Sponsor** – Ghizlane Badawi  
**Project Manager** – Robert Mercado  
**Project number** – 13184.014

**Description:** The renovation of existing Gate 13 in the east end of the Barbara Jordan Terminal (BJT) to allow for more efficient bus operation and ground loading of planes on the Apron. Scope includes the installation of two escalators and a central stairway.

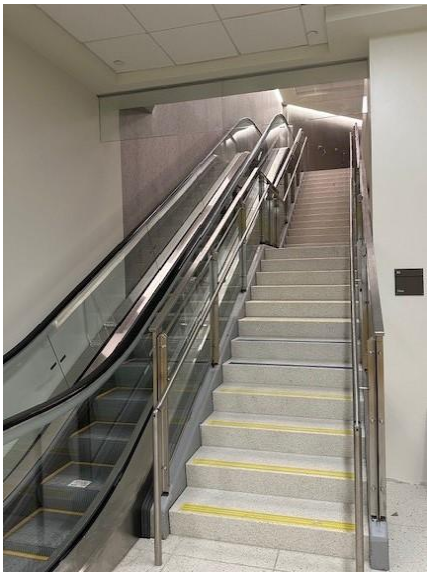
Risk	Mitigation
Security issues related to the exterior doors that exit onto the Apron Level.	Maintaining communication with aviation security on all issues affecting door access and security cameras.

- Status:**
- Gate 13 interior & exterior is Substantially Complete.
  - Escalators testing and approval underway.
  - Punchlist items being completed.

## Project Schedule:



**%MWBE**  
**Design:** 3.15%  
*Design Anticipated:* 20.46%  
**Construction:** 2.23%  
*Construction Anticipated:* 22.33%



**Delivery Methods:**  
**Design:** Page Architects (RL)  
**Construction:** Alpha Bldg. (RL JOC)

**Project Budget:**  
**Spend-To-Date:** \$3,554,988  
**Obligated:** \$3,946,803  
**Total Budget:** \$4,000,000



# AUS Fuel Facility Upgrade Package 2

**Sponsor – Tenant Project** - Airline Fuel Consortium  
**AUS Project Manager** – David Smythe-Macaulay  
**Project number** – F7003.08

**Description:** Project is led by tenant AUS Fuels (Airline Fuel Consortium). Design and build a new Jet A fuel storage facility with two underground transfer lines connecting to the existing facility.

Risk	Mitigation
FAA required monitoring of telecommunications installations alongside FAA cables. FAA process may delay completion.	Request FAA assign someone to monitor installation immediately after the agreement is executed.

- Status:**
- Permanent power is now available to facility.
  - Started renovations to the Metropolis & HWY 183 intersection.
  - Continue building concrete dike walls around tanks.
  - Continuing to fabricate and install piping and pumps.
  - Continue with site grading and roads.
  - Complete Vehicle Service Road.
  - Project early completion is anticipated for February 2024.
  - Summer Community Meeting series summary report available online – [SpeakUpAustin.org/AUSFuel](https://SpeakUpAustin.org/AUSFuel)

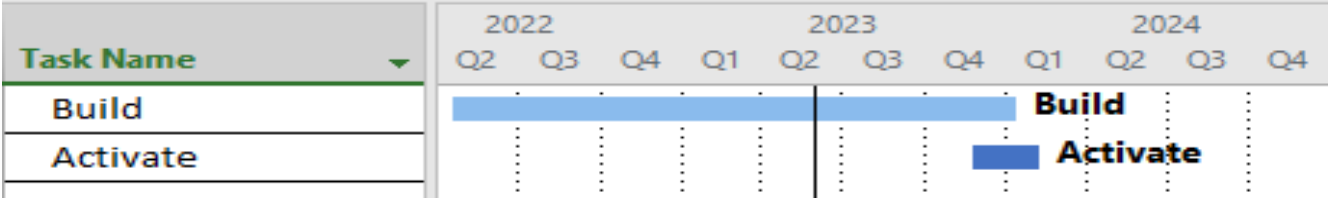


**%MWBE**  
**Goal:** 6.6%  
*Participation to Date:* 4.60%  
*Anticipated Participation:* 5.10%

**Delivery Methods:**  
**Design-Build Contractor:**  
Burns & McDonnell

**Project Budget:** ~\$64M

**Project Schedule:**



# Existing Terminal Centralized Baggage Handling System Upgrades

**Sponsor** – Brian Long  
**AUS Project Manager** – Rohini Kumarage  
**Project number** – 5415.112

**Description:** Design build a new centralized baggage handling system (BHS) to increase screening capacity, address existing operational concerns, and upgrade to 30 Million Annual Passengers processed. Rebased line scope for Design of infill and bump out per AUS executive team and airlines in December 2022.

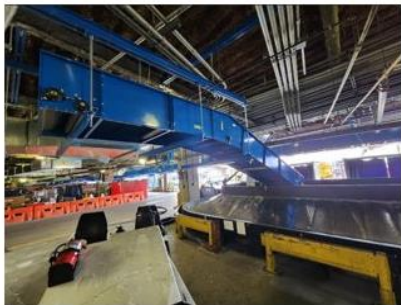
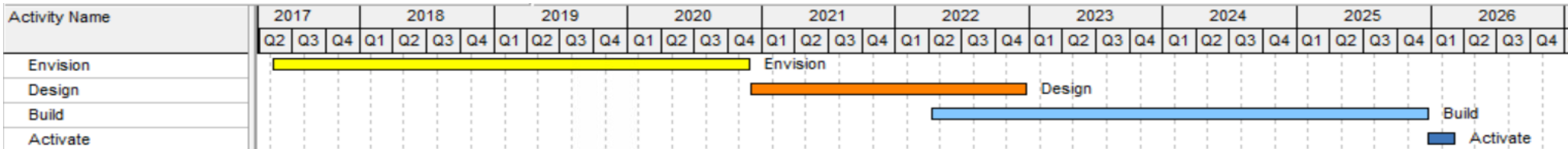
Risk	Mitigation
Construction material shortage and lead/delivery times. Schedule extension due to redefined scope at the West Infill scope, may add 12 months.	Ordering all equipment and materials early, tracking material pricing and procurement/delivery times. Ensured Phase 1 not impacted. West Infill release of 30% design to finalize the end product.

**%MWBE**  
**Goal:** 5.52%  
*Anticipated*  
*Participation: 10%*

**Delivery Method:**  
 Design-Build  
**Contractor:** Whiting-Turner  
**Designers:** Gensler, VTC BHS

**Project Budget:**  
**Spend-To-Date:** \$74,137,457  
**Obligated:** \$132,022,130  
**Total Budget:** \$238,000,00

## Project Schedule:



**Status:**

**Tenant/Enabling** - All Tenants have been relocated.

**Phase 1** – 100% Baggage Handling System Design Approved by TSA, Conveyor Installation is 90% in Bag Claim Ceiling, 100% in the CBIS/CBRA, and 45% in the Apron. Electrical Installation is 95% CBIS/CBRA with device terminations. Conveyor start Up and programing has commenced.

**Phase 2** –West Infill/Bump out Concept Planning redefined per AUS Exec and Airlines due to increased passenger demand. Additional funding was approved from AAC and Council. BHS CBIS /CBRA was approved by TSA. 60% design was submitted and reviewed by AUS. Permits submissions for early works site-work and demolition have been submitted and approved.

**Budget:** Phase 1 on track, Phase 2 pending 100% drawings (redesign of bump out).





**Highly Successful with over 470 attendees**



Thank You!





## **AIRPORT ADVISORY COMMISSION**

### **ITEM 5 – STAFF BRIEFINGS**

Briefing on the Small and Minority Business Resources Department (SMBR) goal-setting process presented by Edward Campos, SMBR Director, and Felecia Shaw, Acting Assistant Director



City of Austin  
Small and Minority Business Resources

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# COA Goal Setting

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December, 2023

Edward Campos, Director  
Felecia Shaw, Acting Assistant Director



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SMALL AND MINORITY  
BUSINESS RESOURCES





# Goal Setting Process

- All COA solicitations with a projected value of \$50K or greater are reviewed for project-specific goals
- Project is assigned to a Business Development Counselor for review and initial goal determination
- Supervisor and Compliance Officer sign off on determination
- Final determination sent to Procurement Specialist or Project Manager

# What Documents/Tools do we use?

- Solicitation document(s) provides project overview
- Trade Summary Sheet identifies scopes of work
  - Minimum of at least 2 scopes of work
  - Minimum total of at least 3 certified MBE/WBEs
- Percentages reflect the anticipated amount of materials/supplies/services/work involved in the project

# Trade Summary

## Commodity Codes

Value entry type: Percentages 

[Availability List](#) 

[Download XLS](#) 

Category	Code	Description	Base/Alt	%	
Goods	21016	Concrete Beams, Channels, Roof Decks, Etc., Prestr	<span>B</span>	1.420	
Goods	65834	Pipe, Concrete	<span>B</span>	1.810	
Goods	7503542	Rip Rap, Concrete	<span>B</span>	20.750	
Goods	75070	Ready-Mix Concrete	<span>B</span>	0.520	
Construction	90976	Site Work	<span>B</span>	2.440	
Non-Professional	91059	Pest Control (incl Termite Insp, Birds, Rodent)	<span>B</span>	0.010	
Construction	9122345	Headwalls, Concrete, This Work Shall Consist Of Fu	<span>B</span>	0.980	
Construction	91244	Excavation Services	<span>B</span>	18.850	
Construction	91268	Management, Construction	<span>B</span>	13.020	
Construction	9135039	Embankments, Construction Of, This Work Shall Cons	<span>B</span>	1.270	
Non-Professional	9157297	Photography, Construction	<span>B</span>	0.010	
Non-Professional	96836	Dust Control Watering	<span>B</span>	0.010	
Non-Professional	96877	Survey (Not Aerial Or Research	<span>B</span>	0.020	
Non-Professional	96814	Erosion Control Services	<span>B</span>	31.710	
Non-Professional	96815	Fence Installation And Repair	<span>B</span>	0.750	
Non-Professional	96838	Hydromulching Services	<span>B</span>	0.210	
Non-Professional	96852	Landscaping (Including Design, Fertilizing, Planting	<span>B</span>	6.220	
Total:				100 %	

# Goal Formula – Ecapris System

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$$\frac{\text{\# of Certified Vendors (Per Ethnicity) X \% of Scope}}{\text{Total Number of Vendors}}$$



# Project Specific Goal Calculation

Goal Calculation for Availability 06/06/2016

			Hisp		Afr		Asi		Ntv		MBE		WBE		Non Cert	Total		DBE	
Comm Code Desc	Comm Code	TS %	#	WtAvg	#	WtAvg	#	WtAvg	#	WtAvg	#	WtAvg	#	WtAvg	#	#		#	WtAvg
Concrete Beams, Channels, Roof Decks, etc., Prestr	21016	1.420	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	2	0.09	26	30		6	0.28
Pipe, Concrete	65834	1.810	1	0.04	3	0.13	0	0.00	1	0.04	5	0.21	3	0.13	35	43		7	0.29
RIP RAP, CONCRETE	7503542	20.750	0	0.00	1	0.58	0	0.00	0	0.00	1	0.58	0	0.00	34	36		4	2.31
Ready-Mix Concrete	75070	0.520	1	0.01	0	0.00	0	0.00	0	0.00	1	0.01	0	0.00	34	36		3	0.04
Site Work	90976	2.440	11	0.12	5	0.05	2	0.02	0	0.00	18	0.20	3	0.03	199	223		21	0.23
Pest Control (incl Termite Insp, birds, rodent)	91059	0.010	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	1	0.00	53	54		1	0.00
HEADWALLS, CONCRETE, THIS WORK SHALL CONSIST OF FU	9122345	0.980	7	0.05	2	0.01	0	0.00	1	0.01	10	0.07	3	0.02	131	146		17	0.11
Excavation Services	91244	18.850	15	0.85	6	0.34	0	0.00	1	0.06	22	1.25	4	0.23	305	333		27	1.53
MANAGEMENT, CONSTRUCTION EMBANKMENTS, CONSTRUCTION OF, THIS WORK SHALL CONS	91268	13.020	15	0.47	16	0.50	4	0.13	2	0.06	37	1.17	6	0.25	360	413		47	1.48
PHOTOGRAPHY, CONSTRUCTION	9135039	1.270	4	0.05	1	0.01	0	0.00	0	0.00	5	0.06	0	0.00	93	99		7	0.09
Dust Control Watering	9157297	0.010	4	0.00	5	0.00	2	0.00	0	0.00	11	0.00	3	0.00	106	120		16	0.00
SURVEY (NOT AERIAL OR RESEARCH	96836	0.010	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	0	0.00	5	5		0	0.00
Erosion Control Services	96877	0.020	4	0.00	0	0.00	1	0.00	1	0.00	6	0.00	9	0.00	108	126		19	0.00
Fence Installation and Repair	96814	31.710	5	1.62	2	0.65	0	0.00	0	0.00	7	2.27	4	1.29	87	98		11	3.56
Hydromulching Services	96815	0.750	4	0.03	1	0.01	0	0.00	0	0.00	5	0.04	3	0.02	95	104		6	0.04
Landscaping (including Design, Fertilizing, Planting	96838	0.210	1	0.00	2	0.01	1	0.00	0	0.00	4	0.01	4	0.01	52	60		5	0.02
	96852	6.220	9	0.19	4	0.08	2	0.04	0	0.00	15	0.31	6	0.16	279	302		22	0.45
Total:		100 %	81	3.43	48	2.37	12	0.19	6	0.17	147	6.18	55	2.23	2004	2228		219	10.43

# Why Would the City use “No Goals” on a project?

- Insufficient Scopes of Work
  - Minimum of 2 distinct scopes of work
  - Referenced project identified one scope of work
- Insufficient Availability of MBE and WBE firms
  - 3 certified MBE/WBEs
- In the best interest of the City





City of Austin

Small & Minority Business Resources Department

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# Questions?

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SMALL AND MINORITY  
BUSINESS RESOURCES





# **AIRPORT ADVISORY COMMISSION**

## **ITEM 6 – STAFF BRIEFINGS**

Introduction to Ramp Control and Efforts  
Towards Implementation presented by Loren  
Lintner, Acting Deputy Chief of Operations

# AUS Ramp Control

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Airport Advisory Commission  
December 13, 2023

Loren Lintner  
Acting Deputy Chief - Operations

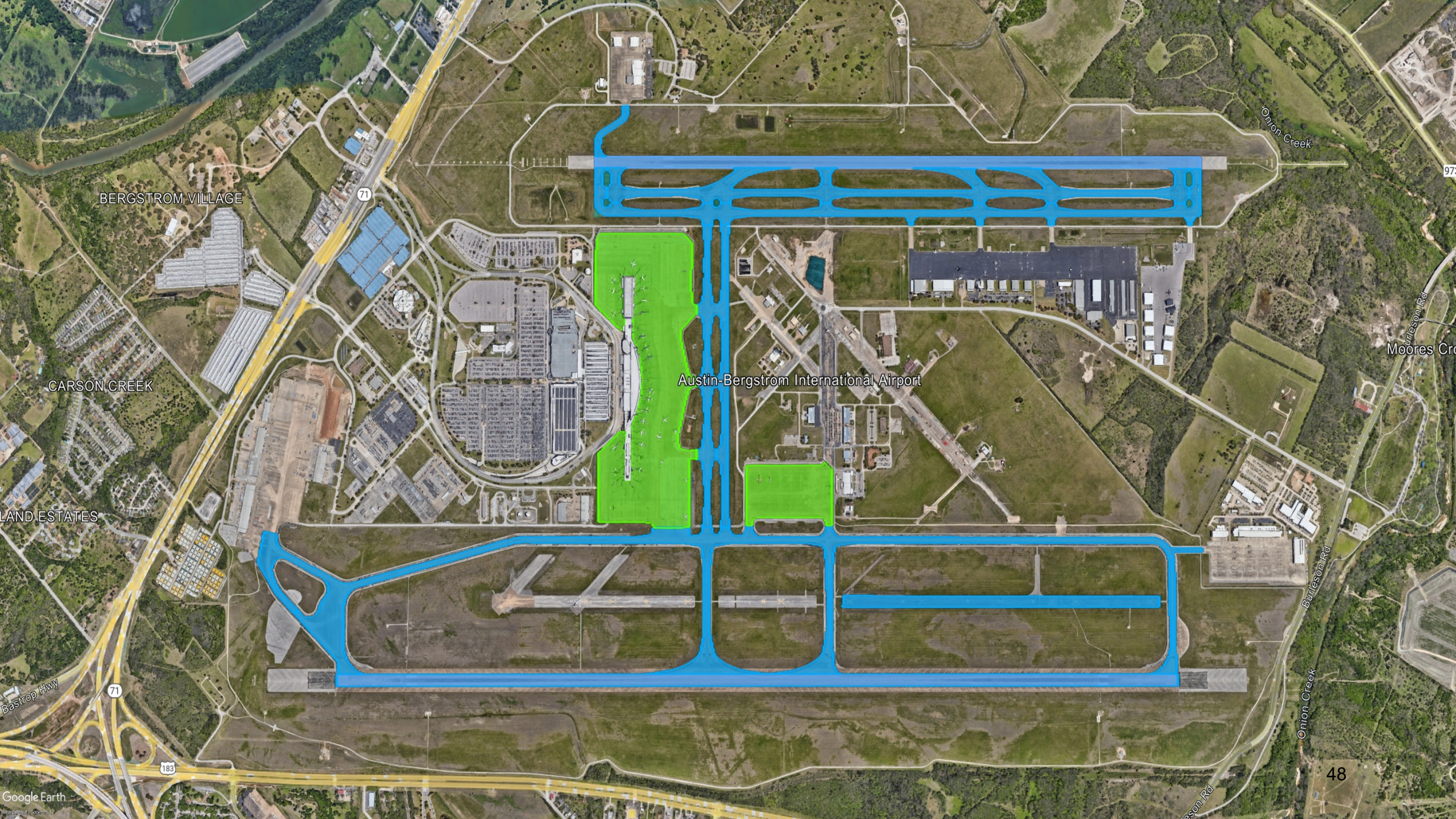


# What is Ramp Control?

- Ramp control typically refers to the management of aircraft activities that occur on the airport ramp or apron area. The **ramp is the area where aircraft are parked, loaded, unloaded, refueled, and boarded.**
- Ramp control involves coordination between ground personnel, air traffic control, and sometimes airline operations to ensure the safe and efficient movement of aircraft on the ground.







BERGSTROM VILLAGE

71

CARSON CREEK

LAND ESTATES

Bastrop Hwy

71

183

Google Earth

Austin-Bergstrom International Airport

Onion Creek

97

Moores Cr

Burleson Rd

Onion Creek

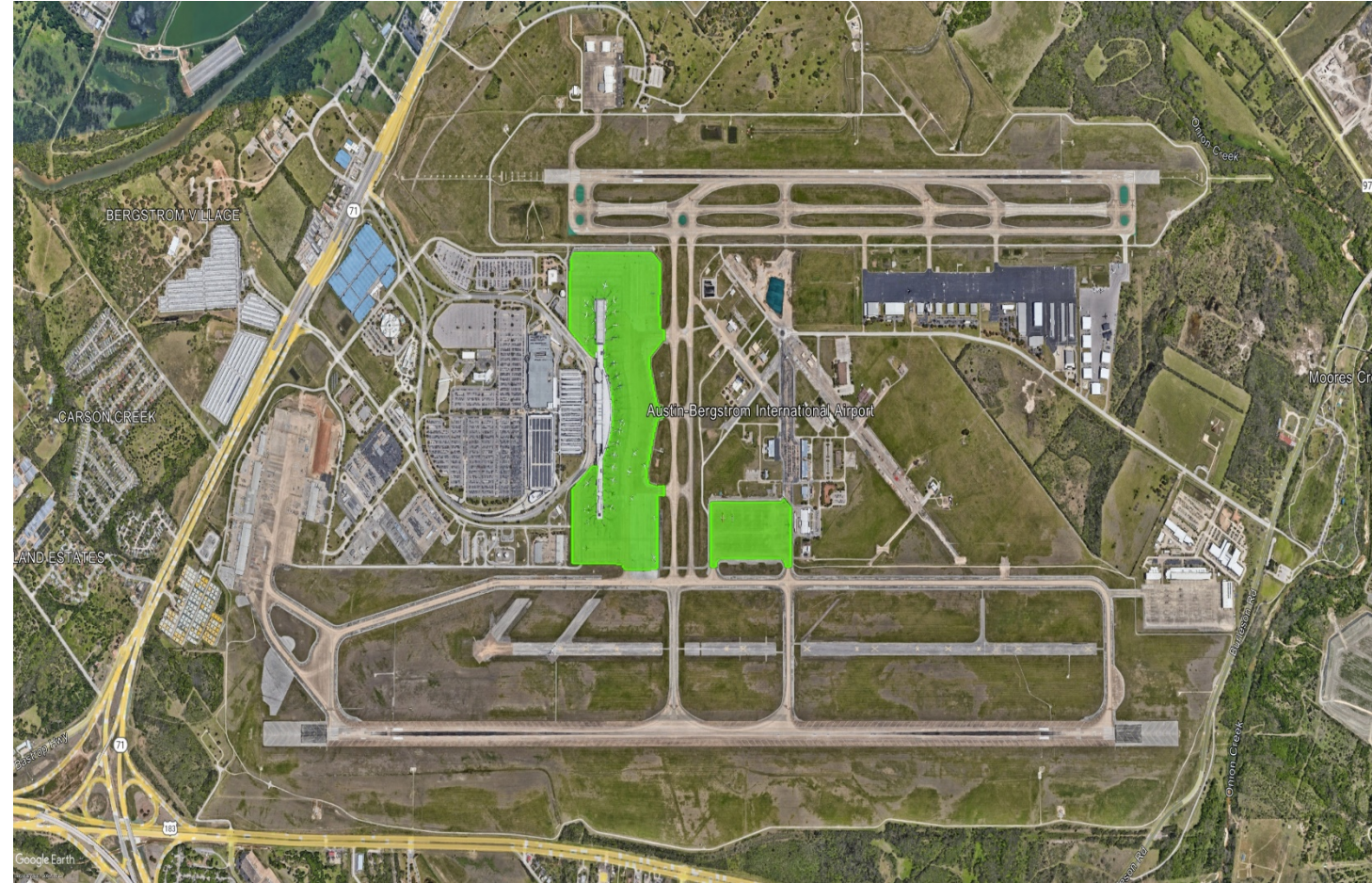
Burleson Rd

48



## Objective of Ramp Control Program

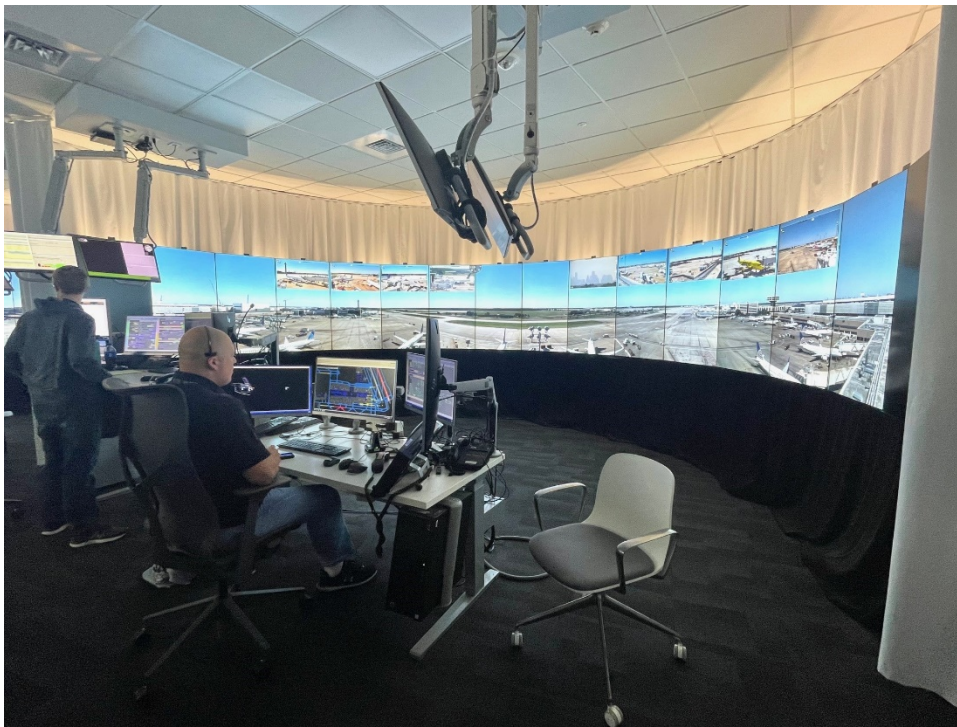
- Manage aircraft movement on the terminal apron area to ensure safe and efficient aircraft operations.
- Control aircraft pushback in Barbara Jordan Terminal and Maintenance ramp.
- Issue aircraft taxi instruction on the Terminal ramp area up to FAA movement area handover point.
- Issue safety advisories for aircraft taxiing into or out from terminal non-movement (ramp) area to ATC movement area handover point.
- Ensure efficient aircraft flow between terminal apron to FAA movement area in coordination with AUS ATC tower.





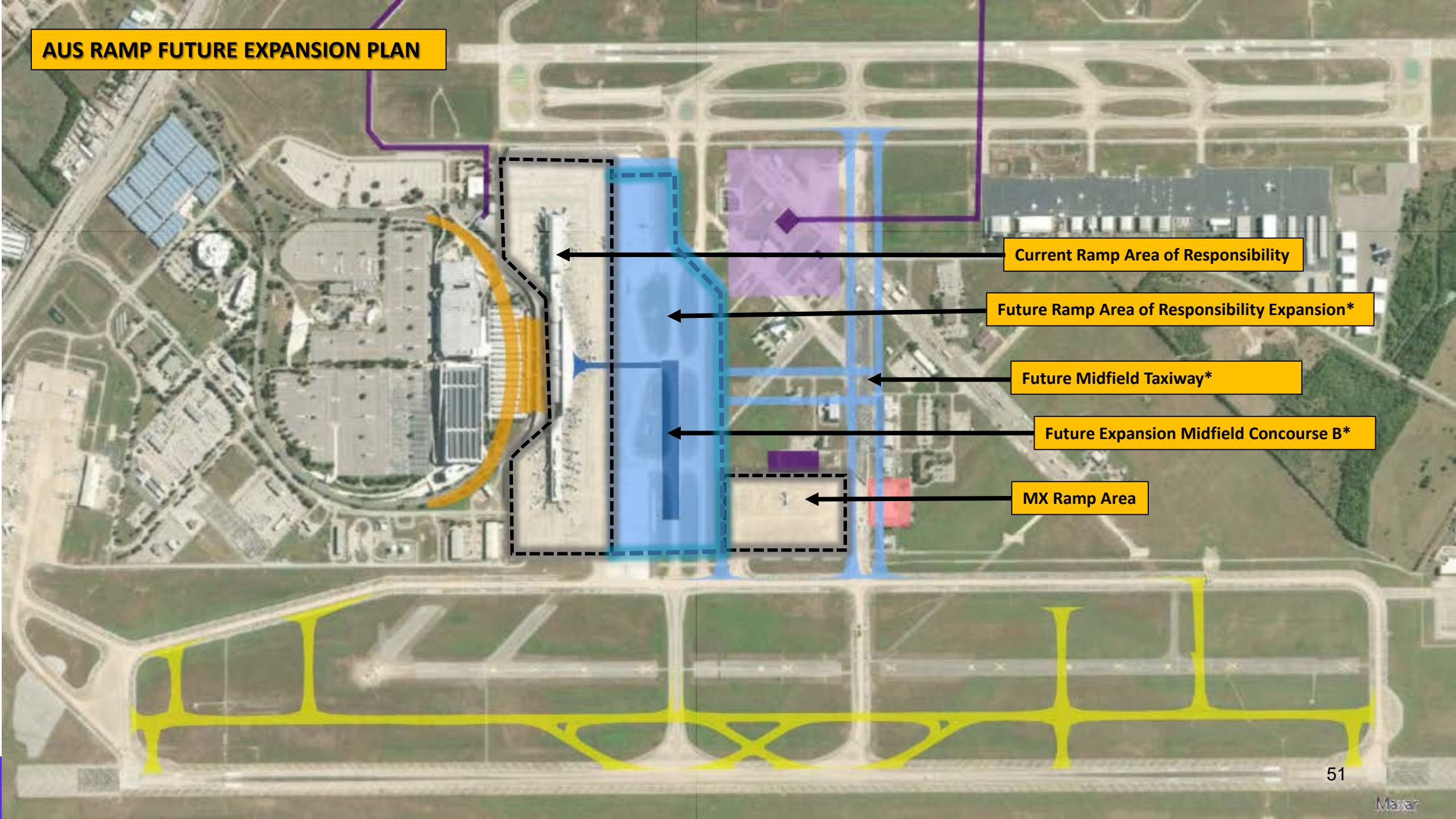
# Future

- RFP being drafted. Under final review by Staff.
- Soliciting a vendor for both Ramp Services and a Technology Solution.
- Operational 12-14 months after contract signed.





**AUS RAMP FUTURE EXPANSION PLAN**



Current Ramp Area of Responsibility

Future Ramp Area of Responsibility Expansion\*

Future Midfield Taxiway\*

Future Expansion Midfield Concourse B\*

MX Ramp Area





# Questions



Austin-Bergstrom  
International Airport





## **AIRPORT ADVISORY COMMISSION**

### **ITEM 7 – DISCUSSION AND ACTION ITEMS**

Authorize negotiation and execution of three contracts for Aviation information technology consultant services with the The JW Group, Inc., Barich, Inc., and AECOM Technical Services, Inc., or one of the other qualified offerors, each for up to seven years for total contract amounts not to exceed \$31,500,000, divided among the contractors. [Note: This solicitation was reviewed for subcontracting opportunities in accordance with City Code Chapter 2- 9B (Minority Owned and Women Owned Business Enterprise Procurement Program). For the services required for this solicitation, there were insufficient subcontracting opportunities; therefore, no subcontracting goals were established].





## Recommendation for Action

**File #:** 23-3348, **Agenda Item #:** 13.

12/14/2023

### **Posting Language**

Authorize negotiation and execution of three contracts for aviation information technology consultant services with the JW Group, Inc., Barich, Inc., and AECOM Technical Services, Inc., or one of the other qualified offerors, each for up to seven years for total contract amounts not to exceed \$31,500,000, divided among the contractors.

[Note: This solicitation was reviewed for subcontracting opportunities in accordance with City Code Chapter 2-9B (Minority Owned and Women Owned Business Enterprise Procurement Program). For the services required for this solicitation, there were insufficient subcontracting opportunities; therefore, no subcontracting goals were established].

### **Lead Department**

Financial Services Department.

### **Client Department(s)**

Department of Aviation.

### **Fiscal Note**

Funding in the amount of \$3,000,000 is available in the Capital Budget of the Department of Aviation.

Funding in the amount of \$1,500,000 is available in the Fiscal Year 2023-2024 Operating Budget of the Department of Aviation.

Funding for the remaining contract term is contingent upon available funding in future budgets.

### **Purchasing Language:**

The Financial Services Department issued a Request for Qualification Statements (RFQS) 8100 PAX4000 for these services. The solicitation was issued on March 20, 2023, and closed on May 16, 2023. Of the 16 offers received, the recommended contractors submitted the best evaluated responsive offers. A complete solicitation package, including a log of offers received, is available for viewing on the City's Financial Services website, Austin Finance Online. This information is currently found at

[http://financeonline.austintexas.gov/afo/account\\_services/solicitation/solicitation\\_details.cfm?sid=138452](http://financeonline.austintexas.gov/afo/account_services/solicitation/solicitation_details.cfm?sid=138452)  
<[https://financeonline.austintexas.gov/afo/account\\_services/solicitation/solicitation\\_details.cfm?sid=138452](https://financeonline.austintexas.gov/afo/account_services/solicitation/solicitation_details.cfm?sid=138452)>.

### **For More Information:**

Direct questions regarding this Recommendation for Council Action to the Financial Services Department - Central Procurement at: [FSDCentralProcurementRCAs@austintexas.gov](mailto:FSDCentralProcurementRCAs@austintexas.gov) or 512-974-2500. Respondents to the solicitation and their Agents should direct all questions to the Authorized Contact Person identified in the solicitation.

### **Council Committee, Boards and Commission Action:**

December 13, 2023 - To be reviewed by the Airport Advisory Commission.

**Additional Backup Information:**

These contracts will provide information technology consulting services for the Department of Aviation. The contractors will provide a broad range of services in association with the planning, design, and implementation of information technology (IT) projects identified in the Airport's Capital Improvement Program. The contract will provide project management and qualified personnel to assist in IT research for functional, performance and interface requirements, resource acquisition, revision of policies and procedures, security assessment and monitoring activities, and development of security policies.

The Austin-Bergstrom International Airport (ABIA) is currently experiencing rapid increase in passenger growth, multiple construction projects, changing business practices, and federally mandated complex cybersecurity requirements. It is necessary for an on-call consultant to assist with managing and pushing forward various IT initiatives and researching technology options that can assist with streamlining operations and reducing overall costs to ABIA's business partners. Without the consultants' knowledgeable assistance of the aviation industry, the ABIA risks being able to support business partners, traveling public, and Aviation staff.

An evaluation team with expertise in this area evaluated the offers and scored The JW Group, Inc., Barich, Inc., and AECOM Technical Services, Inc. as the best to provide these services based on firm experience and references, other references and statement of qualifications, and over all personnel and project management structure.

This request allows for the development of a contract with (a) qualified offeror(s) selected by Council. If the City is unsuccessful in negotiating a satisfactory contract with the selected offerors, negotiations will cease with that provider. Staff will return to Council so that other qualified offerors may be selected, authorizing new contract negotiations.

**Contract Details:**

<b>Contract Term</b>	<b>Length of Term</b>	<b>Contract Authorization</b>
Initial Term	5 years	\$22, 500,000
Optional Extension 1	1 year	\$4,500,000
Optional Extension 2	1 year	\$4,500,000
<b>Total</b>	<b>7 years</b>	<b>\$31,500,000</b>

**Note:** Contract Authorization amounts are based on the City's estimated annual usage.



## **AIRPORT ADVISORY COMMISSION**

### **ITEM 8 – DISCUSSION AND ACTION ITEMS**

Approve an amendment to a contract for the AEDP Airfield Infrastructure project with RS&H Inc. to increase the amount by \$12,700,000, for a revised total contract amount not to exceed \$20,700,000. [Note: This Contract will be awarded in compliance with 49 CFR Part 26 DBE Procurement Program by Meeting goals with 6.15% DBE participation].



## Recommendation for Action

**File #:** 23-3481, **Agenda Item #:** 31.

12/14/2023

### **Posting Language**

Authorize an amendment to the contract for the Airport Expansion and Development Program Airfield Infrastructure project with RS&H, Inc., to increase the amount by \$12,700,000, for a revised total contract amount not to exceed \$20,700,000.

[Note: This amendment will be executed in compliance with City Code Chapter 2-9A (Minority Owned and Women Owned Business Enterprise Procurement Program) and 49 CFR Part 26 Disadvantaged Business Enterprise Program (DBE)].

### **Lead Department**

Financial Services Department.

### **Managing Department**

Financial Services Department.

### **Fiscal Note**

Funding is available in the Capital Budget of the Department of Aviation.

### **Purchasing Language:**

Original contract was awarded through a qualifications-based selection process.

### **Prior Council Action:**

October 12, 2021 - Council approved the Construction Manager-at-risk alternative delivery procurement methodology for this project.

June 16, 2022 - Council approved a professional services agreement with RS&H, Inc. for \$8,000,000.

### **For More Information:**

Direct questions regarding this Recommendation for Council Action to the Financial Services Department - Central Procurement at: [FSDCentralProcurementRCAs@austintexas.gov](mailto:FSDCentralProcurementRCAs@austintexas.gov) or 512-974-2500. Respondents to the solicitation and their Agents should direct all questions to the Authorized Contact Person identified in the solicitation.

### **Council Committee, Boards and Commission Action:**

December 13, 2023 - To be reviewed by the Airport Advisory Commission

June 14, 2022 - Recommended by the Airport Advisory Commission on a vote of 9-0-0-2 with Chair E. Sepulveda and Commissioner Hendricks absent.

### **Additional Backup Information:**

Austin Bergstrom International Airport is the airport of choice for Central Texas and is expected to serve more than 22 million passengers in 2023. The sustained business and population growth of Austin and Central

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Texas Region continue to fuel the increase of both domestic and international air travel resulting in a forecasted need for 20 additional gates by the year 2030. An expansion of the terminal concourse is planned to be located directly south of the existing concourse over the existing midfield taxiway area. Relocation of these taxiways is required to preserve cross airfield connectivity both during and after the development of a second concourse. Airfield planning is underway to establish the airfield layout and special constraints for the ultimate development of the midfield area in accordance with FAA design criteria.

The Airport Expansion and Development Program (AEDP) Airfield Infrastructure Project is located on Property transferred to the City of Austin from the US Government in 2002 during the conversion of Bergstrom Air Force Base to Austin Bergstrom International Airport. AEDP will establish two new parallel Airplane Design Group V (ADG) midfield taxiways to connect the east and west sides of the airfield and provide an entrance to the existing maintenance apron. The project includes design of taxiway pavement, aircraft rated bridge structures, service roads, utility relocation, drainage, security, airfield lighting, signage, and demolition of existing south campus infrastructure.

The consultant will provide project management, preliminary engineering, design, construction administration and FAA resident project representative throughout the life of the project. The consultant will also assist with FAA and stakeholder coordination including coordination of a safety risk management panel and construction safety planning.

The new taxiways and service roads will cross the airfield in an area approximately 800 feet wide by 4,000 feet long in general alignment with Taxiway J. The exact location is determined through an airport layout planning process influenced by the location of the second concourse and must be approved by the FAA for adherence to safety and separation criteria. A new airport security fence will be established along the south edge of the taxiways to restrict public access to the airfield.

Emma Browning Ave. currently provides access to the Air Traffic Control Tower (ATC) and Aircraft Rescue and Fire Fighting (ARFF) facilities but is not used by the public at the north end of the roadway. Temporary access to these facilities will be maintained throughout the project and permanent access to the service core, ATC and ARFF will be under aircraft rated bridges designed to provide safe airside access for employees utilizing the facilities.

The Principal Architect is currently tasked with conducting utility and storm water area planning that will influence the size and location of utility corridors on the south campus. The AEDP Airfield Infrastructure Project will design the south campus utilities and storm infrastructure for the capacity required by the new concourse and provide connection points as future projects come online. Austin Energy's primary service infrastructure that is no longer needed due to the removal of Air Force Base structures will be removed and the remaining primary service moved underground to accommodate the taxiways. Should AEDP changes occur or should additional grant opportunities associated with airfield infrastructure work become available, the Aviation Department will return to Council for additional services to support the project.

The AEDP Airfield Infrastructure Project is considered an enabling project for the AEDP program to prepare for the development of Concourse B and the tunnel between the two concourses. The construction of the new taxiways will enable the closure of the existing midfield taxiways while maintaining aircraft access to both ends of the runways and cross airport travel for commercial, cargo and general aviation aircraft. If the item is not approved, the delivery of the new concourse will be delayed accommodating phasing that can maintain aircraft circulation throughout each step of the delivery of the new concourse and supporting infrastructure.

Following preliminary engineering of the project, settlement for the South Terminal operation was determined and altered the approach to the Midfield Taxiway development. To finalize design, additional infrastructure and detailed construction phasing is needed to accommodate maintenance and operation of the South

Terminal until additional capacity is available in the existing Barbara Jordan Terminal.

This request provides for additional authorization to divide the design into enabling work and airfield infrastructure work packages requiring separate development permits. The enabling work includes an additional 500-space parking lot, conversion of the existing paved area into parking with revenue control, new entrance and exit roadway with street lighting and rerouting of existing utilities to facilitate construction while maintaining existing terminal operation. Addition of the South Terminal enabling work is estimated to add an additional 6 months of construction support services for RS&H, their sub consultants and resident project representative oversight.

The Department of Aviation has applied for a federal grant under the Bipartisan Infrastructure Law for reimbursement of design and construction phase service fees relating to this project.

This amendment was approved by the City's Change Control Committee. The Change Control Committee was established to comply with Council Resolution No. 20120126-048, which required the establishment of consistent criteria and process to evaluate contractual changes for all contracts administered by the Capital Contracting Office. The Change Control Committee is comprised of management-level subject matter experts.



## **M/WBE Summary**

Participation goals stated in the original approved compliance plan for the agreement was 6.15% DBE.

Participation for this amendment:

Additional authorization has been listed under the Prime Consultant. Subconsultant participation for this authorization is unknown. Prior to issuance of a notice to proceed, the Prime consultant will submit their subconsultant utilization plan that will demonstrate how they will use their approved subconsultants in accordance with the established procedures and 49 CFR Part 26.

NON DBE TOTAL – PRIME	\$12,700,000.00	100%
RS&H Inc., Austin, TX		

**Overall participation based on expenditure for the entire project as of October 30, 2023 (not including this amendment):**

**PRIME:**

27.95% Non DBE

**SUBCONSULTANTS:**

7.68% DBE

**TOTAL:**

7.68% DBE; and 27.95% Non DBE

**AUTHORIZATION HISTORY**

AMOUNT	DATE	DESCRIPTION
\$8,000,000.00	06/16/22	(Council) – Professional Engineering Services Award – RS&H, Inc.
\$66,000.00	06/16/22	Administrative Authority
\$12,700,000.00	12/14/23	Proposed (Council) Additional Authority- Additional Authorization for design changes to include South Terminal operations.
\$20,766,000.00	<i>Total Contract Authorization</i>	

**CONTRACT HISTORY**

AMOUNT	DATE	DESCRIPTION
\$2,944,561.29	12/18/20	Initial Contract – Preliminary Engineering Phase Services
\$137,834.60	01/03/23	SA#1 – Additional preliminary engineering services-additional boring locations
\$43,944.80	05/18/23	SA#2 – Additional preliminary engineering services-Gate 13 Transition Plan
4,631,783.42	08/02/23	SA#3 – Phase B engineering design services, 30%/60%
\$7,758,124.11	<i>Total Contract History</i>	



## **AIRPORT ADVISORY COMMISSION**

### **ITEM 9 – DISCUSSION AND ACTION ITEMS**

Approve a resolution finding that the use of the Construction Manager at Risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for the Concourse B and Tunnel System project as part of the Airport Expansion and Development Program. (Note: MBE/WBE goals will be established prior to issuance of this solicitation).



## Recommendation for Action

**File #: 23-3439, Agenda Item #: 16.**

**12/14/2023**

### **Posting Language**

Approve a resolution finding that the use of the construction manager at risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for the Concourse B and Tunnel System project as part of the Airport Expansion and Development Program.

(Note: MBE/WBE goals will be established prior to issuance of this solicitation).

### **Lead Department**

Financial Services Department.

### **Managing Department**

Financial Services Department.

### **Fiscal Note**

A Recommendation for Council Action with the not to exceed contract amount for each resultant contract will be presented to Council once the Construction Manager at Risk selection has been completed.

### **Purchasing Language:**

This request is for Council to authorize the use of the Construction Manager at Risk method; therefore, no solicitation has yet been initiated.

### **For More Information:**

Direct questions regarding this Recommendation for Council Action to the Financial Services Department - Central Procurement at: [FSDCentralProcurementRCAs@austintexas.gov](mailto:FSDCentralProcurementRCAs@austintexas.gov) or 512-974-2500.

### **Additional Backup Information:**

State Statute governs construction procurement for municipalities. The standard method of contracting used for construction services is competitive bidding where the contract is awarded to the lowest responsible bidder. Texas Government Code Chapter 2269 allows for methodologies alternate to low bidding method which may provide the best value to the municipality. These alternate methodologies include Competitive Sealed proposals, Construction-Manager-at-Risk (CMAR), Design-Build, and Job Order Contracting. Texas Local Government Code Section 252.022(d) allows the City to adopt and use an alternative method such as design-build under Chapter 2269 of the Texas Government Code if such a method provides a better value for the City.

The CMAR method is a project delivery method where the City will contract with an architect/engineer to perform design services and separately contract with a CMAR to perform preconstruction and construction phase services. The role of the CMAR goes beyond performing general contractor services. The CMAR is under contract early in the design process to perform key preconstruction phase services such as collaborating with the City and the design team on scope and constructability and to optimize the design and control costs and budgets, and to provide quality assurance-quality control. After design, and before the CMAR begins construction, the City will negotiate and execute a Guaranteed Maximum Price for the remainder of the work,

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including actual construction.

A CMAR firm will be selected by a City-staffed evaluation panel that will evaluate and score proposals based on published evaluation criteria to determine the highest ranked proposer. As set forth in Government Code 2269, the City of Austin will select a CMAR firm that will provide the “best value” to the City for preconstruction and construction services for the Project.

This project includes design and construction of a new midfield terminal (Concourse B) to accommodate additional airline gates needed to serve increased airline and passenger traffic. The project will also include facilities, equipment, utilities, and infrastructure to support 20 gates and airport operations. The tunnel system will include design and construction of new pedestrian, utility, and baggage-handling and utility-system-connection tunnel cells to the Barbara Jordan Terminal Interface.

The tunnel will span the distance between the two concourse facilities. Final design will be coordinated with the airlines, to ensure appropriate operational requirements are considered. The conveyance will include moving walkways in the first phase, with the potential to add an automated people mover ride system in the future.

The project also includes north and south airfield connections to support the new gates at Concourse B by constructing apron, taxiway connectors, drainage, utilities, lighting, and related airfield infrastructure to support the safe movement of aircraft on the airfield. This part of the project will be defined once Concourse B has been programmed and the initial design has begun. This project may include aircraft parking spaces surrounding the new midfield concourse to support 20 gates and infrastructure for a hydrant system may be added with agreement from the airline consortium.

The complexity of the project requires experienced design and construction teams specialized in the design and construction of airport concourses and tunnels. The CMAR approach allows for staff and airport project teams’ collaboration and the coordination needed in the building of new airport facilities on an already constrained airfield. The CMAR approach also provides the opportunity to optimize the project schedule, addressing key milestones for design and construction to achieve timely program implementation.

A CMAR project delivery is the best delivery method supporting the airport’s need to guide the design of new facilities. The CMAR approach can effectively resolve complex phasing of design and construction in an active airport and simultaneous construction events at multiple locations on the airport campus.

A delay in authorization of the methodology will result in a delay in the issuance of the solicitation and construction improvements needed to design and construct new airport facilities to meet the demands of the traveling public. The estimated construction budget for this work is \$1,680,000,000 and it is anticipated that construction will begin Spring of 2026.

The CMAR solicitation and evaluation process takes approximately five months.



## **AIRPORT ADVISORY COMMISSION**

### **ITEM 10 – DISCUSSION AND ACTION ITEMS**

Approve a resolution finding the use of the Construction Manager at Risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for the West Parking Garage-Lot B Project as part of the Airport Expansion and Development Program.  
(Note: MBE/WBE goals will be established prior to issuance of this solicitation).





## Recommendation for Action

**File #:** 23-3442, **Agenda Item #:** 19.

12/14/2023

### **Posting Language**

Approve a resolution finding that the use of the construction manager at risk method of contracting, as authorized by Subchapter F, Chapter 2269 of the Texas Government Code, is the project delivery method that provides the best value to the City for the West Parking Garage-Lot B project as part of the Airport Expansion and Development Program.

(Note: MBE/WBE goals will be established prior to issuance of this solicitation).

### **Lead Department**

Financial Services Department.

### **Managing Department**

Financial Services Department.

### **Fiscal Note**

A Recommendation for Council Action with the not to exceed contract amount for each resultant contract will be presented to Council once the Construction Manager at Risk selection has been completed.

### **Purchasing Language:**

This request is for Council to authorize the use of the Construction Manager at Risk method; therefore, no solicitation has yet been initiated.

### **For More Information:**

Direct questions regarding this Recommendation for Council Action to the Financial Services Department - Central Procurement at: [FSDCentralProcurementRCAs@austintexas.gov](mailto:FSDCentralProcurementRCAs@austintexas.gov) or 512-974-2500.

### **Additional Backup Information:**

State Statute governs construction procurement for municipalities. The standard method of contracting used for construction services is competitive bidding where the contract is awarded to the lowest responsible bidder. Texas Government Code Chapter 2269 allows for methodologies alternate to low bidding method which may provide the best value to the municipality. These alternate methodologies include Competitive Sealed proposals, Construction Manager at Risk, Design-Build, and Job Order Contracting. Texas Local Government Code Section 252.022(d) allows the City to adopt and use an alternative method such as design-build under Chapter 2269 of the Texas Government Code if such a method provides a better value for the City.

The Construction Manager at Risk (CMAR) method is a project delivery method where the City will contract with an architect/engineer to perform design services and separately contract with a CMAR to perform preconstruction and construction phase services. The role of the CMAR goes beyond performing general contractor services. The CMAR is under contract early in the design process to perform key preconstruction phase services such as collaborating with the City and the design team on scope and constructability and to optimize the design and control costs and budgets, and to provide quality assurance-quality control. After design, and before the CMAR begins construction, the City will negotiate and execute a Guaranteed Maximum

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Price for the remainder of the work, including actual construction.

A CMAR firm will be selected by a City-staffed evaluation panel that will evaluate and score proposals based on published evaluation criteria to determine the highest ranked proposer. As set forth in Government Code 2269, the City of Austin will select a CMAR firm that will provide the “best value” to the City for preconstruction and construction services for the Project.

This project provides for the planning, design and construction of a new approximately 6,500-space parking garage on Lot B. This project is necessary to replace the existing Red parking garage and other parking facilities that will be removed to construct the new Arrivals & Departure Hall preserving the customer experience and enhancing the airport’s revenue.

The complexity of the project requires experienced design and construction teams specialized in the design and construction of parking garages on an airport campus. The CMAR approach allows for staff and other airport project teams to collaborate in constructing replacement amenities in an already constrained airport.

The CMAR approach provides the opportunity to optimize the project schedule, addressing key milestones for design and construction to timely construct critical replacement parking amenities. A CMAR project delivery is the best delivery method supporting the airport’s need to guide the parking garage design. The CMAR approach can effectively resolve complex phasing of design and construction minimize impacts to parking and transportation operations in an active airport and simultaneous construction events on the airport campus.

A delay in authorization of the methodology will result in a delay in the issuance of the solicitation and construction improvements needed to timely replace passenger parking amenities. The estimated construction budget for this work is \$310,197,000 and it is anticipated that construction will begin Fall of 2026.

The CMAR solicitation and evaluation process is approximately five months.