

January 18, 2024

Questions and Answers Report



Mayor Kirk Watson Council Member Natasha Harper-Madison, District 1 Council Member Vanessa Fuentes, District 2 Council Member José Velásquez, District 3 Council Member Josè "Chito" Vela, District 4 Council Member Ryan Alter, District 5 Council Member Mackenzie Kelly, District 6 Mayor Pro Tem Leslie Pool, District 7 Council Member Paige Ellis, District 8 Council Member Zohaib "Zo" Qadri, District 9 Council Member Alison Alter, District 10

The City Council Questions and Answers Report was derived from a need to provide City Council Members an opportunity to solicit clarifying information from City Departments as it relates to requests for council action. After a City Council Regular Meeting agenda has been published, Council Members will have the opportunity to ask questions of departments via the City Manager's Agenda Office. This process continues until 5:00 p.m. the Tuesday before the Council meeting. The final report is distributed at noon to City Council the Wednesday before the council meeting.

QUESTIONS FROM COUNCIL

Item 4:

Approve issuance of a capacity-based incentive to Pathways at Chalmers Court West, LP, for the installation of solar electric systems on their facilities located at 1600 East 3rd Street, Buildings 1, 2, and 3, Austin, Texas, 78702, in an amount not to exceed \$251,140.

COUNCIL MEMBER ALISON ALTER'S OFFICE

1) Please detail how much of the 200 MW customer-sited solar capacity called for in the 2020 AE Resource, Generation and Climate Protection Plan is in operation or in the works to date.

We have 127MW in operation as of Jan 1^{st} , 2024. We typically have an additional 2 to 7 MW in the works at any given time. For example, for this cycle, there was about 3MW of Commercial Solar that is currently operational but just missed the cut off for this reporting.

Item 10:

Approve an ordinance amending the Fiscal Year 2023-2024 Economic Development Department Cultural Arts Fund (Ordinance No. 20230816-008) to increase appropriations by \$1,848,920 for creative arts purposes.

COUNCIL MEMBER ALISON ALTER'S OFFICE

1) Please provide additional information regarding how the \$1,848,920 be spent. Will there be an additional award process or additional money added to existing programs?

This RCA is capturing the actual Hotel Occupancy Tax amount collected through September 30, 2023 that the City received in excess of the approved budget for FY24. When the annual City Budget was approved in August of 2023, the City had not yet received actual Hotel Occupancy Tax receipts for August and September (the last two months of the fiscal year). The actual receipts collected through September 30, 2023 were higher than the approved budget, so this action is to amend the approved budget with the actual amounts received.

At this time, there have been no decisions made on expenditure amounts for remaining programs to be administered in FY24.

Item 14:

Authorize negotiation and execution of a contract for a comprehensive review of homelessness strategies, programs, and services with McKinsey & Company, Inc. Washington D.C., in an amount not to exceed \$2,000,000.

COUNCIL MEMBER JOSE "CHITO" VELA'S OFFICE

1) How will the City ensure that McKinsey's review builds on recent action plans, reports, and audit recommendations to address homelessness system wide including the 2018 Action Plan to End Homelessness, the 2020 Barbara Poppe Report, Public-Private Partnership Task Force to End Homelessness recommendations, the Summit to Address Unsheltered Homelessness Report, and the 2021 City Auditor report on Homelessness Spending?

Per the Scope of Work, McKinsey is required to assess existing studies, reports, databases, etc. The City of Austin will provide McKinsey with all relevant materials and ensure they are included in this comprehensive review.

2) What is the rationale for only reviewing the strategies of Healthier Austin Partners when previous reviews/reports have included more partners?

The scope of work requires McKinsey to assess the extent to which the Healthier Austin Partners' homeless strategies are aligned with the broader regional systems-approach, which ensures initiatives from other groups/entities are considered as part of this review.

3) What is McKinsey's expertise and history of success in reviewing homeless strategies and providing recommendations?

McKinsey has extensive experience completing projects on topics related to human and social services, including homelessness, behavioral and mental health services, physical and chronic health condition services, and public benefits. Their recent engagements related to homelessness and affordable housing focused on assessing funding streams, complex and overlapping programs, aligning priorities across stakeholder groups, and developing strategic plans and road maps. Recent clients include nonprofits in Denver and San Francisco. McKinsey has also worked and published original research on homelessness challenges in major U.S. cities including Los Angeles, San Francisco, Seattle, and Austin.

For additional background on recent McKinsey work on homelessness in the United States, please see the following published research:

- Los Angeles: https://www.mckinsey.com/industries/public-sector/our-insights/homelessness-in-los-angeles-a-unique-crisis-demanding-new-solutions
- San Francisco: https://www.mckinsey.com/industries/public-sector/our-insights/the-ongoing-crisis-of-homelessness-in-the-bay-area-whats-working-whats-not
- San Francisco: https://www.mckinsey.com/industries/social-sector/our-insights/homelessness-in-the-san-francisco-bay-area-the-crisis-and-a-path-forward
- Seattle: https://www.mckinsey.com/industries/public-sector/our-insights/why-does-prosperous-king-county-have-a-homelessness-crisis
- Seattle: https://www.mckinsey.com/featured-insights/future-of-cities/the-economics-of-homelessness-in-seattle-and-king-county
- Austin: https://www.mckinsey.com/featured-insights/sustainable-inclusive-growth/future-of-america/uniquely-austin-stewarding-growth-in-americas-boomtown

COUNCIL MEMBER MACKENZIE KELLY'S OFFICE

1) What specific homelessness strategies, programs, and services will be included in the comprehensive review with McKinsey & Company, Inc.?

Please see the attached Scope of Work for Homeless Comprehensive Review.

2) Can you explain why McKinsey & Company, Inc. was chosen for this review? McKinsey has extensive experience completing projects on topics related to human and social services, including homelessness, behavioral and mental health services, physical and chronic health condition services, and public benefits. Their recent engagements related to homelessness and affordable housing focused on assessing funding streams, complex and overlapping programs, aligning priorities across stakeholder groups, and developing strategic plans and road maps. Recent clients include nonprofits in Denver and San Francisco. McKinsey has also worked and published original research on homelessness challenges in major U.S. cities including Los Angeles, San Francisco, Seattle, and Austin.

For additional background on recent McKinsey work on homelessness in the United States, please see the following published research:

- Los Angeles: https://www.mckinsey.com/industries/public-sector/our-insights/homelessness-in-los-angeles-a-unique-crisis-demanding-new-solutions
- San Francisco: https://www.mckinsey.com/industries/public-sector/our-insights/the-ongoing-crisis-of-homelessness-in-the-bay-area-whats-working-whats-not
- San Francisco: https://www.mckinsey.com/industries/social-sector/our-insights/homelessness-in-the-san-francisco-bay-area-the-crisis-and-a-path-forward
- Seattle: https://www.mckinsey.com/industries/public-sector/our-insights/why-does-prosperous-king-county-have-a-homelessness-crisis
- Seattle: https://www.mckinsey.com/featured-insights/future-of-cities/the-economics-of-homelessness-in-seattle-and-king-county

Austin: https://www.mckinsey.com/featured-insights/sustainable-inclusive-growth/future-of-america/uniquely-austin-stewarding-growth-in-americas-boomtown

3) What criteria were used to determine the amount not exceeding \$2,000,000 for the McKinsey & Company, Inc. contract?

The contract amount was determined during negotiations with the contractor, based on the scope of work to be performed.

4) Are any performance metrics or benchmarks established for McKinsey & Company, Inc. as part of this contract?

Please see the attached Scope of Work for Homeless Comprehensive Review.

- 5) How long is the contract period for the comprehensive review of homelessness strategies?

 Per Exhibit A Standard Terms and Conditions in the Draft Contract backup document, the contract shall continue in effect until all obligations are performed in accordance with the contract.
- 6) Will the review include an assessment of the effectiveness of current homelessness programs and services?

Yes, the review will include an assessment of the effectiveness of current homelessness programs and services. Please see the attached Scope of Work for Homeless Comprehensive Review.

7) Are there any specific deliverables outlined in the contract, and if so, what are they?

Please see the attached Scope of Work for Homeless Comprehensive Review.

- 8) How will the community be involved or consulted in the homelessness review? This is an internal review of various public sector entities' programs, policies, and funding. Detailed findings from the review will be shared with stakeholders.
- 9) Can you provide information on this comprehensive review's expected outcomes or goals?

 HSO will use the findings from the comprehensive review to ensure better coordination between the City and the partners. Additionally, the review's findings will inform future strategic direction, funding decisions, program delivery, and policy recommendations.
- 10) What steps will be taken to ensure transparency and accountability in the negotiation and execution of the contract with McKinsey & Company, Inc.?

The draft contract and scope of work are attached to the item to ensure transparency and accountability.

11) Are there any potential risks or challenges anticipated in implementing the recommendations resulting from the comprehensive review?

Risks and challenges regarding implementation will be assessed when the comprehensive review is completed and recommendations have been made.

12) How will the findings of this review be used to inform future decision-making and policy development related to homelessness?

HSO will use the findings from the comprehensive review to ensure better coordination between the City and the partners. Additionally, the review's findings will inform future strategic direction, funding decisions, program delivery, and policy recommendations.

13) Will regular updates or progress reports be provided to the public and relevant stakeholders during the review?

HSO will provide regular updates at the Public Health Committee meeting. A final report will be provided to the full City Council.

14) Are any other organizations or entities collaborating with McKinsey & Company, Inc. for this comprehensive review?

The scope of work requires McKinsey to assess the extent to which the Healthier Austin Partners' homeless strategies are aligned with the broader regional systems-approach. This includes Central Health, Integral Care, and Travis County.

15) How will the impact on marginalized or vulnerable populations be considered in the review of homelessness strategies?

Each partner to this contract has services, programs, and initiatives for marginalized and vulnerable populations. Those services, programs, and initiatives will be included in this review.

- 16) How would this review be different from previous audits of homelessness programs?

 The other reviews and/or audits were done for City of Austin programs and services only.
- 17) How will the review take previous audits and reviews into account?

Per the Scope of Work, McKinsey is required to assess existing studies, reports, databases, etc. The City of Austin will provide McKinsey with all relevant materials and ensure this comprehensive review builds on previous audits.

Item 15:

Authorize an amendment to the Local Mobility ADA Sidewalk & Ramp Improvements Group 28 Indefinite Delivery/Indefinite Quantity City Wide construction contract with Muniz Concrete & Contracting, Inc., to increase the amount by \$3,750,000 for a revised total contract amount not to exceed \$18,750,000.

COUNCIL MEMBER PAIGE ELLIS' OFFICE

- Please provide a list of any projects in District 8 anticipated to be funded with this contract.
 - Barton Springs Road and Stratford Drive (Zilker Park gaps)
 - Bannockburn Drive and Lochnivar Street (Safe Routes to School Project near Covington Middle School)

Item 27:

Authorize negotiation and execution of an interlocal agreement with Central Health for a comprehensive review of Central Health's homelessness strategies, programs, and services by McKinsey & Company, Inc. Washington D.C. Related to Item #14.

COUNCIL MEMBER MACKENZIE KELLY'S OFFICE

1) What specific aspects of Central Health's homelessness strategies, programs, and services will be included in the comprehensive review by McKinsey & Company, Inc.?

For this comprehensive review, each partner will be responsible for submitting information regarding their specific strategies, programs, and services. The strategies, programs, and services will include a wide range of service lines related to homelessness, including but not limited to homelessness prevention; jail and shelter diversion; physical, behavioral, and mental health; emergency shelter; rapid rehousing; supportive services attached to housing; public space management; wrap-around services; case management; permanent supportive housing; and other key elements of a holistic approach.

2) How was Central Health chosen as a partner for this review, and what criteria were considered in negotiating the interlocal agreement?

Following a meeting hosted by Mayor Watson, the leaders of Central Health, Integral Care, Travis County, the City of Austin, and Dell Medical School at UT Austin agreed to launch a comprehensive review of their respective and collective homeless services. Each partner plays a pivotal role providing and or funding services to individuals experiencing homelessness.

3) Can you provide details on the scope of work outlined in the interlocal agreement between the city and Central Health for the McKinsey & Company review?

Draft scopes of work are uploaded to the Council agenda with each Item. See Exhibit A.

4) Are any financial considerations or commitments involved in the interlocal agreement with Central Health for the comprehensive review?

Central Health will reimburse the City in an amount not to exceed \$400,000 for the comprehensive review.

5) What measures are in place to ensure collaboration and coordination between the city and Central Health during the review process?

For the duration of the review process, McKinsey and HSO will convene a working group with representation from all partners. This working group will ensure collaboration and coordination between all partners.

6) Will Central Health be responsible for any specific deliverables or actions as part of the comprehensive review, and if so, what are they?

The specific deliverables for all partners are included in the scope of work.

7) How will the review findings with Central Health be integrated into the city's decision-making processes and policies related to homelessness?

HSO will use the findings from the comprehensive review to ensure better coordination between the City and the partners. Additionally, the review's findings will inform future strategic direction, funding decisions, program delivery, and policy recommendations.

8) Are any timelines or milestones specified in the interlocal agreement for the comprehensive review, and how will progress be monitored?

Timelines for the review are included in the scope of work. Progress will be monitored by HSO and the working group comprised of representatives from all partners.

9) How will the community be engaged or consulted in the review process with Central Health, and what mechanisms are in place for feedback?

This is an internal review of various public sector entities' programs, policies, and funding. Detailed findings from the review will be shared with stakeholders.

10) What steps will be taken to ensure transparency and accountability in the negotiation and execution of the interlocal agreement with Central Health?

In the spirit of transparency and accountability, staff provided the draft ILA and scope of work with each partner. Any substantial deviation from these drafts will be communicated with Council.

Item 28:

Authorize negotiation and execution of an interlocal agreement with Integral Care for a comprehensive review of Integral Care's homelessness strategies, programs, and services by McKinsey & Company, Inc. Washington D.C. Related to Item #14.

COUNCIL MEMBER MACKENZIE KELLY'S OFFICE

1) What specific elements of Integral Care's homelessness strategies, programs, and services will be subject to the comprehensive review by McKinsey & Company, Inc.?

For this comprehensive review, each partner will be responsible for submitting information regarding their specific strategies, programs, and services. The strategies, programs, and services will include a wide range of service lines related to homelessness, including but not limited to homelessness prevention; jail and shelter diversion; physical, behavioral, and mental health; emergency shelter; rapid rehousing; supportive services attached to housing; public space management; wrap-around services; case management; permanent supportive housing; and other key elements of a holistic approach.

2) How was Integral Care selected as a partner for this review, and what criteria guided the negotiation of the interlocal agreement?

Following a meeting hosted by Mayor Watson, the leaders of Central Health, Integral Care, Travis County, the City of Austin, and Dell Medical School at UT Austin agreed to launch a comprehensive review of their respective and collective homeless services. Each partner plays a pivotal role providing and or funding services to individuals experiencing homelessness.

3) Can you provide details on the scope of work outlined in the interlocal agreement between the city and Integral Care for the McKinsey & Company review?

Draft scopes of work are uploaded to the Council agenda with each Item. See Exhibit A.

4) Are any financial commitments or considerations associated with the interlocal agreement with Integral Care for the comprehensive review?

Integral Care will reimburse the City in an amount not to exceed \$200,000 for the comprehensive review.

5) How will coordination and communication between the city and Integral Care be facilitated throughout the review?

For the duration of the review process, McKinsey and HSO will convene a working group with representation from all partners. This working group will ensure collaboration and coordination between all partners.

6) Will Integral Care be tasked with specific deliverables or actions as part of the comprehensive review, and if so, what are they?

The specific deliverables for all partners are included in the scope of work.

7) How will the outcomes of the review with Integral Care inform the city's decision-making and homelessness-related policies?

HSO will use the findings from the comprehensive review to ensure better coordination between the City and the partners. Additionally, the review's findings will inform future strategic direction, funding decisions, program delivery, and policy recommendations.

8) Are timelines or milestones specified in the interlocal agreement for the comprehensive review, and how will progress be assessed?

Timelines for the review are included in the scope of work. Progress will be monitored by HSO and the working group comprised of representatives from all partners.

9) What mechanisms are in place for community engagement and feedback during the review process with Integral Care?

This is an internal review of various public sector entities' programs, policies, and funding. Detailed findings from the review will be shared with stakeholders.

10) How will transparency and accountability be ensured in the negotiation and execution of the interlocal agreement with Integral Care?

In the spirit of transparency and accountability, staff provided the draft ILA and scope of work with each partner. Any substantial deviation from these drafts will be communicated with Council.

Item 29:

Authorize negotiation and execution of an interlocal agreement with Travis County for a comprehensive review of Travis County's homelessness strategies, programs, and services by McKinsey & Company, Inc. Washington D.C. Related to Item #14.

COUNCIL MEMBER MACKENZIE KELLY'S OFFICE

1) Which components of Travis County's homelessness strategies, programs, and services will undergo the comprehensive review by McKinsey & Company, Inc.?

For this comprehensive review, each partner will be responsible for submitting information regarding their specific strategies, programs, and services. The strategies, programs, and services will include a wide range of service lines related to homelessness, including but not limited to homelessness prevention; jail and shelter diversion; physical, behavioral, and mental health; emergency shelter; rapid rehousing; supportive services attached to housing; public space management; wrap-around services; case management; permanent supportive housing; and other key elements of a holistic approach.

2) How was Travis County chosen as a partner for this review, and what criteria were considered in negotiating the interlocal agreement?

Following a meeting hosted by Mayor Watson, the leaders of Central Health, Integral Care, Travis County, the City of Austin, and Dell Medical School at UT Austin agreed to launch a comprehensive review of their respective and collective homeless services. Each partner plays a pivotal role providing and or funding services to individuals experiencing homelessness.

3) Can you provide details on the scope of work outlined in the interlocal agreement between the city and Travis County for the McKinsey & Company review?

Draft scopes of work are uploaded to the Council agenda with each Item. See Exhibit A.

4) Are any financial obligations or considerations associated with the interlocal agreement with Travis County for the comprehensive review?

Travis County will reimburse the City in an amount not to exceed \$400,000 for the comprehensive review.

5) How will collaboration and communication between the city and Travis County be managed throughout the review?

For the duration of the review process, McKinsey and HSO will convene a working group with representation from all partners. This working group will ensure collaboration and coordination between all partners.

6) Will Travis County have specific deliverables or responsibilities as part of the comprehensive review, and if so, what are they?

The specific deliverables for all partners are included in the scope of work.

7) How will the review findings with Travis County be utilized in shaping the city's decisions and homelessness-related policies?

HSO will use the findings from the comprehensive review to ensure better coordination between the City and the partners. Additionally, the review's findings will inform future strategic direction, funding decisions, program delivery, and policy recommendations.

8) Are timelines or milestones specified in the interlocal agreement for the comprehensive review, and how will progress be gauged?

Timelines for the review are included in the scope of work. Progress will be monitored by HSO and the working group comprised of representatives from all partners.

9) What mechanisms exist for community involvement and feedback during the review process with Travis County?

This is an internal review of various public sector entities' programs, policies, and funding. Detailed findings from the review will be shared with stakeholders.

10) How will transparency and accountability be upheld in the negotiation and execution of the interlocal agreement with Travis County?

In the spirit of transparency and accountability, staff provided the draft ILA and scope of work with each partner. Any substantial deviation from these drafts will be communicated with Council.

Item 36:

Approve a resolution amending Resolution No. 000302-030 to adopt Amended and Restated Articles of Incorporation for the Austin Convention Enterprises, Inc. ("ACE") to increase the number of directors serving on the ACE board from five to seven, and appoint Susana Carbajal to the ACE board of directors.

COUNCIL MEMBER ALISON ALTER'S OFFICE

1) Please provide the start and end date for the term of each ACE board member listed in Exhibit A.

Phillip Schmandt: Appointed February 20, 2020 to fill an unexpired term that expired June 2023.

Will remain as a director until Council appoints a replacement.

<u>Jolsna Thomas:</u> Appointed February 20, 2020 to fill an unexpired term ending April 9, 2020. Reappointed on April 9, 2020, for a term ending April 9, 2026.

Kimberly Olivares: Appointed August 27, 2021 to a full term ending August 27, 2027.

Lee Crawford: Appointed August 27, 2021 to a full term ending August 27, 2027.

<u>Troy Madres</u>: Appointed on September 14, 2023 to fill an unexpired term ending February 20, 2026.

<u>Susana Carbajal</u>: Pending appointment on January 18, 2024 to a full term ending January 18, 2030.

Item 38:

Authorize negotiation and execution of a Parkland Maintenance Agreement (Mueller Perimeter Parks) with Mueller Master Community Inc.

COUNCIL MEMBER PAIGE ELLIS' OFFICE

1) If the Mueller MDA states that only the "Perimeter Parks" (Northwest, Southwest, and Southeast Greenways) are to be dedicated to the City by December 2024, what does the MDA establish regarding ownership and maintenance of the remainder of Mueller's parks? Feel free to attach a copy of the current MDA.

The remainder of the parks are owned and maintained by the Property Owners Association, but also have a Public Access Easement on them. They are considered private parks open to the public. Please visit https://www.austintexas.gov/sites/default/files/files/EGRSO/MDA.pdf to view the Mueller MDA.

2) Are any Future Parkland Improvements, such as public restrooms, currently being considered for the Perimeter Parks?

Not at this time. The Mueller Parkland Agreement (PMA) does not prohibit additional investments from occurring in the perimeter parks from the POA but need to receive approval from PARD before moving forward to ensure compatibility with PARD's standards. PARD can also include additional park amenities in the future but would need to get approval from the POA if there is an expectation that the POA would absorb additional maintenance responsibilities. However, PARD could fund include additional park amenities with the assumption that PARD be responsible for maintenance of those added features.

3) Will City of Austin ownership of the Northwest Greenway facilitate conversations with TxDOT regarding the addition of a bicycle/pedestrian crossing across I-35 at this location?

PARD is open to begin those conversations, if there is a need to discuss a bicycle/pedestrian crossing with TxDOT connecting the Northwest Greenway over I-35. PARD is already involved in a collaborative effort in planning park amenities with TxDOT along other segments of the IH-35 expansion project such as a bicycle/pedestrian crossing under I-35 at Walnut Creek, Lady Bird Lake and almost every creek crossing in in south Austin.

Item 39:

Approve a resolution appointing James Scurlock to serve as City Director to the Onion Creek Metro Park District for a term ending June 1, 2027.

COUNCIL MEMBER ALISON ALTER'S OFFICE

1) Please provide a resume or other background information on Mr. James Scurlock, the proposed appointee.

Background information for proposed appointee Mr. James Scurlock is attached.

Item 41: Approve an ordinance amending the Fiscal Year 2023-2024 Austin Public Health Department Operating Budget Special Revenue Fund (Ordinance No. 20230816-008) to accept and appropriate \$1,077,639 in additional grant funds from the Centers for Disease Control and Prevention for the Strengthening U.S. Public Health Infrastructure, Workforce, and Data Systems Grant.

COUNCIL MEMBER VANESSA FUENTES' OFFICE

1) How will this grant help support Community Health Worker certification and training? How many CHWs do we currently have on staff? Please list how many are temporary positions versus full-time.

Pending



CONTRACT BETWEEN THE CITY OF AUSTIN ("City") and McKinsey & Company, Inc.("Contractor") for Homelessness Comprehensive Review

Contract Number: TBD

The City accepts the Contractor's Offer for the above requirement and enters into the following Contract. This Contract is between McKinsey & Company, Inc. having offices at Washington, DC 20036 and the City, a home-rule municipality incorporated by the State of Texas. Capitalized terms used but not defined herein have the meanings given in the Solicitation.

1.1 This Contract is composed of the following documents in order of precedence:

- 1.1.1 This Document
- 1.1.2 Standard Terms and Conditions attached as Exhibit A
- 1.1.3 Supplemental Terms and Conditions for Federally Funded Contracts attached as Exhibit B
- 1.1.4 Scope of Work dated December 18, 2023, and attached as Exhibit C

1.2 Compensation.

Contractor shall be paid a total Not-to-Exceed amount of \$2,000,000 for all work and deliverables described in the Scope of Work, Exhibit C.

- 1.3 <u>Designation of Key Personnel.</u> The City and the Contractor resolve to keep the same key personnel assigned to this engagement throughout its term. In the event that it becomes necessary for the Contractor to replace any key personnel, the replacement will be an individual having equivalent experience and competence in executing projects such as the one described herein. Additionally, the Contractor shall promptly notify the City and obtain approval for the replacement. Such approval shall not be unreasonably withheld.
- 1.4 Invoices. The City's preference is to have invoices emailed to David.Gray@austintexas.gov

This Contract (including any Exhibits and referenced Documents) constitutes the entire agreement of the parties regarding the subject matter of this Contract and supersedes all prior agreements and understandings, whether

written or oral, relating to such subject matter. This Contract may be altered, amended, or modified only by a written instrument signed by the duly authorized representatives of both parties.

By signing this contract, Contractor hereby certifies the following are true and will ensure the following will remain true throughout the term of this Contract:

- 1. That its firm and its principals are not currently suspended or debarred from bidding on any Federal, State, or City of Austin Contracts.
- 2. That it has not in any way directly or indirectly:
 - a. Colluded, conspired, or agreed with any other person, firm, or corporation, as to the amount of this contract or the terms or conditions of this contract.
 - b. paid or agreed to pay any other person, firm, or corporation any money or anything of value in return for assistance in procuring or attempting to procure a contract or in return for establishing the prices in the contract.
- 3. That it has not received any compensation or a promise of compensation for participating in the preparation or development of the underlying Contract documents.
- 4. In accordance with Chapter 176 of the Texas Local Government Code, that the Offeror:
 - does not have an employment or other business relationship with any local government officer of the City or a family member of that officer that results in the officer or family member receiving taxable income;
 - b. has not given a local government officer of the City one or more gifts, other than gifts of food, lodging, transportation, or entertainment accepted as a guest, that have an aggregate value of more than \$100 in the twelve month period preceding the date the officer becomes aware of the execution of the Contract or that City is considering doing business with the Offeror; and
 - c. does not have a family relationship with a local government officer of the City in the third degree of consanguinity or the second degree of affinity.
- 5. Pursuant to City Council Resolution No. 20191114-056, that its firm and its principals are not currently and will not during the term of the Contract engage in practicing LGBTQ+ conversion therapy; referring persons to a healthcare provider or other person or organization for LGBTQ+ conversion therapy; or Contracting with another entity to conduct LGBTQ+ conversion therapy. If the City determines in its sole discretion that Contractor has during the term of this Contract engaged in any such practices, the City may terminate this Contract without penalty to the City.
- 6. Pursuant to Texas Government Code §2271.002, Contractor verifies that it does not boycott Israel and will not boycott Israel during the term of this contract.
- 7. Pursuant to Texas Government Code Chapter 2275, Contractor verifies that if it will have remote or direct access to communication infrastructure systems, cybersecurity systems, the electric grid, hazardous waste treatment systems, or water treatment facilities as a result of this contract, that it is not owned by or the majority of stock or other ownership interest of Contractor is not held or controlled by:
 - a. individuals who are citizens of China, Iran, North Korea, Russia, or a Governor-designated country; or

- b. a company or other entity, including a governmental entity, that is owned or controlled by citizens of or is directly controlled by the government of China, Iran, North Korea, Russia, or a Governor-designated country; or
- c. headquartered in China, Iran, North Korea, Russia, or a Governor-designated country.
- 8. Pursuant to Texas Government Code Chapter 2274, Contractor verifies that if it has 10 or more full-time employees, unless the contract contains a written verification from the company that it: (1) does not have a practice, policy, guidance, or directive that discriminates against a firearm entity or firearm trade association; and (2) will not discriminate during the term of the contract against a firearm entity or firearm trade association.
- 9. Pursuant to Texas Government Code Chapter 2276, Contractor certifies that, if they have 10 or more full-time employees: (1) they do not boycott energy companies; and (2) will not boycott energy companies during the term of the contract.

In witness whereof, the parties have caused a duly authorized representative to execute this Contract on the date set forth below.

McKinsey & Company, Inc.	CITY OF AUSTIN
Printed Name of Authorized Person	Printed Name of Authorized Person
Signature	Signature
Title	Title
Date	Date

EXHIBIT A CITY OF AUSTIN STANDARD TERMS AND CONDITIONS

The Contractor agrees that the Contract shall be governed by the following terms and conditions.

GENERAL

TERM OF CONTRACT:

A. The Contract shall commence upon execution unless otherwise specified and shall continue in effect until all obligations are performed in accordance with the Contract.

INVOICES:

- A. The Contractor shall submit separate Invoices for each Order after each delivery or on the schedule provided in the Contract. If partial shipments or deliveries are authorized by the City, a separate Invoice must be sent for each shipment or delivery made.
- B. Invoices shall be sent to the address on the Purchase Order of Delivery Order in the section entitled, "BILL TO". Proper Invoices must include a unique Invoice number, the purchase Order or delivery Order number, the master agreement number (if applicable), the Department's Name, and the name of the point of contact for the Department. Invoices shall be itemized according to pricing structure in the Contract. A copy of the bill of lading and the freight waybill, when applicable, shall be attached to the Invoice. The Contractor's name and, if applicable, the tax identification number on the Invoice must exactly match the information in the Vendor's registration with the City. Unless otherwise instructed in writing, the City may rely on the remittance address specified on the Contractor's Invoice. Invoices received without all required information cannot be processed and will be returned to the vendor.
- C. Invoices for labor shall include a tabulation of work-hours at the appropriate rates and grouped by work Order number. Time billed for labor shall be limited to hours actually worked.
- D. Unless otherwise expressly authorized in the Contract, the Contractor shall pass through all Subcontracting and other authorized expenses at actual cost without markup.
- E. Federal excise taxes, State taxes, or City sales taxes must not be included in the Invoiced amount. The City will furnish a tax exemption certificate upon request.

PAYMENT:

- A. All proper Invoices received by the City will be paid within 30 calendar days of the City's receipt of the Deliverables or of the Invoice, whichever is later.
- B. If payment is not timely made, (per Paragraph A), interest shall accrue on the unpaid balance at the lesser of the rate specified in Texas Government Code §2251.025 or the maximum lawful rate; except, if payment is not timely made for a reason for which the City may withhold payment hereunder, interest shall not accrue until 10 calendar days after the grounds for withholding payment have been resolved.
- C. If partial shipments or deliveries are authorized by the City, the Contractor will be paid for the partial shipment or delivery, as stated above, provided that the Invoice matches the shipment or delivery.

- D. The City may withhold or set off the entire payment or part of any payment otherwise due the Contractor to such extent as may be necessary on account of:
 - i. Delivery of defective or non-conforming Deliverables by the Contractor;
 - ii. Third party claims, which are not covered by the insurance which the Contractor is required to provide under the terms of this Contract, are filed or there is reasonable evidence indicating probable filing of such claims;
 - iii. Failure of the Contractor to pay Subcontractors, or for labor, materials or equipment;
 - iv. Damage to the property of the City or the City's agents, employees or Contractors, which is not covered by insurance required to be provided by the Contractor;
 - v. Reasonable evidence demonstrates that the Contractor's obligations will not be completed within the time specified in the Contract, and that the unpaid balance would not be adequate to cover actual or liquidated damages for the anticipated delay;
 - vi. Failure of the Contractor to submit proper Invoices with all required attachments and supporting documentation; or
- vii. Failure of the Contractor to comply with any material provision of the Contract Documents.
- E. Notice is hereby given of Article VIII, §1 of the Austin City Charter which prohibits the payment of any money to any person, firm or corporation who is in arrears to the City for taxes, and of §2-8-3 of the Austin City Code concerning the right of the City to offset indebtedness owed the City.
- F. The Contractor agrees to accept payment by either credit card, check or Electronic Funds Transfer for all goods and/or services provided under the Contract. The Contractor shall factor the cost of processing credit card payments into the Offer. There shall be no additional charges, surcharges, or penalties to the City for payments made by credit card.
- G. The awarding or continuation of this Contract is dependent upon the availability of funding. The City's payment obligations are payable only and solely from funds appropriated and available for this Contract. The absence of appropriated or other lawfully available funds shall render the Contract null and void to the extent funds are not appropriated or available and any Deliverables delivered but unpaid shall be returned to the Contractor. The City shall provide the Contractor written notice of the failure of the City to make an adequate appropriation for any fiscal year to pay the amounts due under the Contract, or the reduction of any appropriation to an amount insufficient to permit the City to pay its obligations under the Contract. In the event of inadequate appropriation of funds, there will be no penalty nor removal fees charged to the City. The City shall pay the Contractor, to the extent of funds appropriated or otherwise legally available for such purposes, for all goods delivered and services performed, and obligations incurred prior to the date of notice of non-appropriation.

FINAL PAYMENT AND CLOSE OUT:

A. If a Minority-Owned Business Enterprise/Women-Owned Business Enterprise (MBE/WBE) Program Compliance Plan is required by the Solicitation, and the Contractor has identified Subcontractors, the Contractor is required to submit a Contract Close-Out MBE/WBE Compliance Report to the Project Manager or Contract Manager no later than the 15th calendar day after completion of all work under

the Contract. Final payment, retainage, or both may be withheld if the Contractor is not in compliance with the requirements of the Compliance Plan as accepted by the City.

B. The making and acceptance of final payment will constitute:

- i. A waiver of all claims by the City against the Contractor, except claims (1) which have been previously asserted in writing and not yet settled, (2) arising from defective work appearing after final inspection, (3) arising from failure of the Contractor to comply with the Contract or the terms of any warranty specified herein, (4) arising from the Contractor's continuing obligations under the Contract, including but not limited to indemnity and warranty obligations, or (5) arising under the City's right to audit; and
- ii. A waiver of all claims by the Contractor against the City other than those previously asserted in writing and not yet settled.

AUDITS AND RECORDS:

A. The Contractor agrees that the representatives of the Office of the City Auditor or other authorized representatives of the City shall have access to, and the right to audit, examine, or reproduce, any and all records of the Contractor related to the performance, including security audits, under this Contract, at the City's expense. The Contractor agrees to refund to the City any overpayments disclosed by any such audit. The City agrees to protect from disclosure Contractor's confidential and proprietary information disclosed during an audit to the same extent it protects its own confidential and proprietary information, subject to the requirements of the Texas Public Information Act, Chapter 2251, Texas Government Code.

B. Records Retention:

- i.Contractor is subject to City Code Chapter 2-11 (Records Management), and as it may subsequently be amended.
- ii. The Contractor shall retain all records for a period of five years after final payment on this Contract or until all audit and litigation matters that the City has brought to the attention of the Contractor are resolved, whichever is longer.

FINANCIAL DISCLOSURES AND ASSURANCE:

The City may request and review financial information as the City requires to determine the credit worthiness of the Contractor, including but not limited to, annual reports, audited financial Statements and reports, bank letters of credit or other credit instruments. Failure of the Contractor to comply with this requirement shall be grounds for terminating the Contract.

RIGHT TO ASSURANCE:

Whenever one party to the Contract in good faith has reason to question the other party's intent to perform, demand may be made to the other party for written assurance of the intent to perform. If no assurance is given within the time specified after demand is made, the demanding party may treat this failure as an anticipatory repudiation of the Contract.

STOP WORK NOTICE:

The City may issue an immediate Stop Work Notice in the event the Contractor is observed performing in a manner that is in violation of Federal, State, or local guidelines, or in a manner that is determined by the

City to be unsafe to either life or property. Upon notification, the Contractor will cease all work until notified by the City that the violation or unsafe condition has been corrected. The Contractor shall be liable for all costs incurred by the City as a result of the issuance of such Stop Work Notice.

DEFAULT:

The Contractor shall be in default under the Contract if the Contractor (a) fails to fully, timely and faithfully perform any of its material obligations under the Contract, (b) fails to provide adequate assurance of performance, (c) becomes insolvent or seeks relief under the bankruptcy laws of the United States or (d) makes a material misrepresentation in Contractor's Offer, or in any report or Deliverable required to be submitted by the Contractor to the City. The City shall be in default if it fails to make payment in accordance with the Payment terms of this Contract.

TERMINATION FOR CAUSE:

In the event of a default by either party, the non-defaulting party shall have the right to terminate the Contract for cause, by written notice effective ten 10 calendar days, unless otherwise specified, after the date of such notice, unless the defaulting party, within such 10 day period, cures such default, or provides evidence sufficient to prove to the non-defaulting party's reasonable satisfaction that such default does not, in fact, exist. Additionally, the City shall have the right to act in accordance with the terms defined by "City of Austin Purchasing Office Probation, Suspension and Debarment Rules for Vendors." In addition to any other remedy available under law or in equity, either party shall be entitled to recover all actual damages, costs, losses and expenses, incurred by the party as a result of the Contractor's default, including, without limitation, cost of cover, court costs, and prejudgment and post-judgment interest at the maximum lawful rate. All rights and remedies under the Contract are cumulative and not exclusive of any other right or remedy provided by law. In the event of termination of the Contract under this Section, the Contractor shall handover all complete and partially complete Work Products and Documentation developed under this Contract.

ATTORNEY'S FEES:

In consideration of the award and execution of this Contract and in consideration of the City's waiver of its right to attorney's fees, the Contractor knowingly and intentionally waives its right to attorney's fees under §271.153, Texas Local Government Code, in any administrative proceeding, alternative dispute resolution proceeding, or litigation arising out of or connected to this Contract.

TERMINATION WITHOUT CAUSE:

The City shall have the right to terminate the Contract, in whole or in part, without cause any time upon 30 calendar days' prior written notice. Upon receipt of a notice of termination, the Contractor shall promptly cease all further work pursuant to the Contract, with such exceptions, if any, specified in the notice of termination. The City shall pay the Contractor, to the extent of funds appropriated or otherwise legally available for such purposes, for all goods delivered and services performed, and obligations incurred prior to the date of termination in accordance with the terms hereof. In the event of termination of the Contract under this Section, the Contractor shall handover all complete and partially complete Work Products and Documentation developed under this Contract.

FRAUD:

Fraudulent Statements by the Contractor on any Offer or in any report or Deliverable required to be submitted by the Contractor to the City shall be grounds for the termination of the Contract for cause by the City and may result in legal action.

DELAYS:

The City may delay scheduled delivery or other due dates by written notice to the Contractor if the City deems it is in its best interest. If such delay causes an increase in the cost of the work under the Contract, the City and the Contractor shall negotiate an equitable adjustment for costs incurred by the Contractor in the Contract price and execute an amendment to the Contract. The Contractor must assert its right to an adjustment within 30 calendar days from the date of receipt of the notice of delay. Failure to agree on any adjusted price shall be handled under the Dispute Resolution Clause. However, nothing in this provision shall excuse the Contractor from delaying the delivery as notified.

FORCE MAJEURE:

Contractor may be excused from performance under the Contract for any period when performance is prevented as the result of an act of God, strike, war, civil disturbance, epidemic, pandemic, sovereign conduct, or court order provided that the Contractor experiences the event of force majeure and prudently and promptly acts to take any and all steps that are within the Contractor's control to ensure performance and to shorten the duration of the event of force majeure. Contractor shall provide notice of the force majeure event to the City within three (3) business days of the event or delay, whichever occurs later, to establish a mutually agreeable period of time reasonably necessary to overcome the effect of such failure to perform. Subject to this provision, such non-performance shall not be deemed a default or a ground for termination. However, the City may terminate an order under the Contract if it is determined by the City that the Contractor will not be able to deliver goods or services in a timely manner to meet the business needs of the City.

INDEMNITY:

- A. IN THIS SECTION, THE FOLLOWING TERMS HAVE THE MEANINGS ASSIGNED BELOW:
 - (1) "INDEMNIFIED PARTY" IS THE CITY AND THE CITY'S OFFICERS, ELECTED AND APPOINTED OFFICIALS, EMPLOYEES, AGENTS, REPRESENTATIVES, SUCCESSORS AND ASSIGNS.
 - (2) "INDEMNIFYING PARTY" IS THE CONTRACTOR, ITS OFFICERS, AGENTS, EMPLOYEES, SUBCONTRACTORS, SUCCESSORS AND ASSIGNS.
 - (3) THE INDEMNIFYING PARTY SHALL INDEMNIFY, HOLD HARMLESS, AND DEFEND THE INDEMNIFIED PARTY AGAINST ANY AND ALL LOSSES, DAMAGES, LIABILITIES, DEFICIENCIES, CLAIMS, CAUSES OF ACTION, JUDGMENTS, SETTLEMENTS, INTEREST, AWARDS, PENALTIES, FINES, COSTS OR EXPENSES, INCLUDING PROFESSIONAL FEES AND ATTORNEYS' FEES, THAT ARE INCURRED BY THE INDEMNIFIED PARTY ARISING OUT OF ANY DIRECT OR THIRD PARTY CLAIM OF:
 - i. BREACH OR NON-FULFILLMENT OF ANY PROVISION OF THIS CONTRACT BY THE INDEMNIFYING PARTY;
 - ii. ANY FALSE REPRESENTATION OR WARRANTY MADE BY THE INDEMNIFYING PARTY IN THIS CONTRACT OR IN THE INDEMNIFYING PARTY'S PROPOSAL/RESPONSE LEADING TO THIS CONTRACT;
 - iii. ANY NEGLIGENT OR MORE CULPABLE ACT OR OMISSION OF THE INDEMNIFYING PARTY, INCLUDING ANY RECKLESS OR WILLFUL MISCONDUCT, RELATED TO THE PERFORMANCE OF ITS OBLIGATIONS UNDER THIS CONTRACT;
 - iv. BODILY INJURY; DEATH OF ANY PERSON; OCCUPATIONAL ILLNESS OR DISEASE; LOSS OF SERVICES, WAGES, OR INCOME; OR DAMAGE TO REAL OR PERSONAL PROPERTY CAUSED BY THE NEGLIGENT OR MORE CULPABLE ACTS OR OMISSIONS OF INDEMNIFYING PARTY, INCLUDING ANY RECKLESS OR WILLFUL MISCONDUCT; OR

- v. ANY FAILURE OF THE INDEMNIFYING PARTY TO COMPLY WITH ANY APPLICABLE FEDERAL, STATE, OR LOCAL LAWS, REGULATIONS, OR CODES RELATED TO THE PERFORMANCE OF ITS OBLIGATIONS UNDER THIS CONTRACT.
- B. THE INDEMNIFIED PARTY SHALL GIVE THE INDEMNIFYING PARTY WRITTEN NOTICE (A "CLAIM NOTICE") OF ANY CLAIM RECEIVED RELATED TO THIS CONTRACT. THE INDEMNIFYING PARTY'S DUTY TO DEFEND APPLIES IMMEDIATELY. THE INDEMNIFIED PARTY'S FAILURE TO PROVIDE A CLAIM NOTICE TO THE INDEMNIFYING PARTY DOES NOT RELIEVE THE INDEMNIFYING PARTY OF ITS DUTY TO INDEMNIFY, HOLD HARMLESS AND DEFEND THE INDEMNIFIED PARTY.
- C. THE INDEMNIFIED PARTY MAY SELECT ITS OWN LEGAL COUNSEL TO REPRESENT ITS INTERESTS. THE INDEMNIFYING PARTY SHALL:
 - i. REIMBURSE THE INDEMNIFIED PARTY FOR ITS REASONABLE COSTS AND ATTORNEY'S FEES IMMEDIATELY UPON REQUEST, AS THEY ARE INCURRED, AND
 - ii. REMAIN RESPONSIBLE TO THE INDEMNIFIED PARTY FOR ANY LOSSES INDEMNIFIED UNDER THIS SECTION.
- D. THE INDEMNIFYING PARTY SHALL GIVE PROMPT, WRITTEN NOTICE TO THE INDEMNIFIED PARTY OF ANY PROPOSED SETTLEMENT OF A CLAIM THAT IS INDEMNIFIABLE UNDER THIS SECTION. THE INDEMNIFYING PARTY MAY NOT, WITHOUT THE INDEMNIFIED PARTY'S PRIOR, WRITTEN CONSENT, SETTLE OR COMPROMISE ANY CLAIM OR CONSENT TO THE ENTRY OF ANY JUDGMENT REGARDING WHICH INDEMNIFICATION IS BEING SOUGHT UNDER THIS SECTION.
- E. MAINTENANCE OF THE INSURANCE REQUIRED BY THIS CONTRACT SHALL NOT LIMIT THE INDEMNIFYING PARTY'S OBLIGATIONS UNDER THIS SECTION. THE INDEMNIFYING PARTY SHALL REQUIRE ALL SUBCONTRACTORS TO INDEMNIFY THE CITY IN THE SAME MANNER AS PROVIDED IN THIS SECTION.

NOTICES:

Unless otherwise specified, all notices, requests, or other communications required or appropriate to be given under the Contract shall be in writing and shall be deemed delivered three business days after postmarked if sent by U.S. Postal Service Certified or Registered Mail, Return Receipt Requested. Notices delivered by other means shall be deemed delivered upon receipt by the addressee. Notices to the Contractor shall be sent to the address registered with the City. Notices to the City shall be addressed to: City of Austin, Financial Services Department-Central Procurement, 505 Barton Springs Road, Ste 330, Austin, TX 78704 and marked to the attention of the assigned Procurement Specialist.

CONFIDENTIALITY:

The Parties may be granted access to certain of the other Party's or Licensor's Confidential Information (including inventions, employee information, trade secrets, confidential know-how, confidential business information, and other information which the Party or its licensors consider confidential) (Confidential Information) to provide the Deliverables to the City. The Parties acknowledge and agree that the Confidential Information is the valuable property of the disclosing Party and its licensors and any unauthorized use, disclosure, dissemination, or other release of the Confidential Information will substantially injure the disclosing Party and its licensors. The receiving Party (including its employees, Subcontractors, agents, or representatives) agrees it will maintain the Confidential Information in strict confidence and shall not disclose, disseminate, copy, divulge, recreate, or otherwise use the Confidential Information without prior written consent of disclosing Party, or in a manner not expressly permitted under

this Contract, unless the Confidential Information is required to be disclosed by law or an Order of a court or other governmental authority (including a Texas Attorney General opinion) with proper jurisdiction. In all cases, the receiving Party agrees to promptly notify the disclosing Party before disclosing Confidential Information to permit the disclosing Party reasonable time to seek an appropriate protective Order. The receiving Party agrees to use protective measures no less stringent than the receiving Party uses in its business to protect its own most valuable information. In all circumstances, the receiving Party's protective measures must be at least reasonable measures to ensure the continued confidentiality of the Confidential Information.

- A. The Parties agree: (i) not to use Confidential Information for any reason other than for the purpose of providing or receiving the Deliverables, (ii) not to disclose Confidential Information to any third party other than to its employees who have a need to know the Confidential Information for furtherance of providing the Deliverables, and (iii) to promptly notify the disclosing Party of any request for Confidential Information to be disclosed under any law or order of any court or other governmental authority with proper jurisdiction, so as to permit disclosing Party reasonable time to seek an appropriate protective order.
- B. All Confidential Information and derivations thereof shall remain the sole and exclusive property of disclosing Party, and no license or other right to the Confidential Information or intellectual property is granted or implied hereby. Upon the written request of disclosing Party, the receiving Party shall promptly return to disclosing Party all tangible items of Confidential Information furnished by disclosing Party and all copies thereof or certify in writing that all Confidential Information, including all copies, has been destroyed.
- C. No expiration or termination of the Contract shall affect either Party's rights or obligations with respect to Confidential Information.
- D. The Parties acknowledge and agree that any breach or threatened breach of the Contract could cause harm for which money damages may not provide an adequate remedy.
- E. The parties agree that in the event of such a breach or threatened breach of the Contract, in addition to any other available remedies, City may seek temporary and permanent injunctive relief restraining the Contractor from disclosing or using, in whole or in part, any Confidential Information.

TEXAS PUBLIC INFORMATION ACT:

- A. All material submitted by the Contractor to the City related to the Contract may become subject to public disclosure upon receipt by the City. Any portions of such material claimed by the Contractor to be proprietary must be clearly marked as such. Determination of the public nature of the material is subject to the Texas Public Information Act, Chapter 552, Texas Government Code.
- B. In accordance with Texas Government Code §552.372, if this Contract has a stated expenditure of at least \$1 million in public funds for the purchase of goods or services by the City or results in the expenditure of at least \$1 million in public funds for the purchase of goods or services by the City in a fiscal year, Contractor agrees to:
 - i.Preserve all Contracting information related to the Contract as provided by the records retention requirements in the AUDITS AND RECORDS Section of the Contract;
 - ii.Promptly provide to the City any Contracting information related to the Contract that is in the custody or possession of Contractor on request of the City; and

iii.On completion of the Contract, either:

- (1) Provide at no cost to the City all Contracting information related to the Contract that is in the custody or possession of Contractor; or
- (2) Preserve the Contracting information related to the Contract as provided by the records retention requirements in the AUDITS AND RECORDS Section of the Contract.
- C. The requirements of Subchapter J, Chapter 552, Texas Government Code, may apply to this Contract, and the Contractor agrees that the Contract can be terminated if the Contractor knowingly or intentionally fails to comply with a requirement of that Subchapter.

PUBLICATIONS:

All published material and written reports submitted under the Contract must be originally developed material unless otherwise specifically provided in the Contract. When material not originally developed is included in a report in any form, the source shall be identified.

ADVERTISING:

The Contractor shall not advertise or publish, without the City's prior written consent, the fact that the City has entered into the Contract, except to the extent required by law.

NO CONTINGENT FEES:

The Contractor warrants that no person or selling agency has been employed or retained to solicit or secure the Contract upon any agreement or understanding for commission, percentage, brokerage, or contingent fee, excepting bona fide employees of bona fide established commercial or selling agencies maintained by the Contractor for the purpose of securing business. For breach or violation of this warranty, the City shall have the right, in addition to any other remedy available, to cancel the Contract without liability and to deduct from any amounts owed to the Contractor, or otherwise recover, the full amount of such commission, percentage, brokerage or contingent fee.

GRATUTIES:

The City may, by written notice to the Contractor, cancel the Contract without liability if it is determined by the City that gratuities were Offered or given by the Contractor or any agent or representative of the Contractor to any officer or employee of the City of Austin with a view toward securing the Contract or securing favorable treatment with respect to the awarding or amending or the making of any determinations with respect to the performing of such Contract. In the event the Contract is canceled by the City pursuant to this provision, the City shall be entitled, in addition to any other rights and remedies, to recover or withhold the amount of the cost incurred by the Contractor in providing such gratuities.

PROHIBITION AGAINST PERSONAL INTEREST IN CONTRACTS:

No officer, employee, independent consultant, or elected official of the City who is involved in the development, evaluation, or decision-making process of the performance of any Solicitation shall have a financial interest, direct or indirect, in the Contract resulting from that Solicitation. Any willful violation of this Section shall constitute impropriety in office, and any officer or employee guilty thereof shall be subject to disciplinary action up to and including dismissal. Any violation of this provision, with the knowledge, expressed or implied, of the Contractor shall render the Contract voidable by the City.

INDEPENDENT CONTRACTOR:

The Contract shall not be construed as creating an employer/employee relationship, a partnership, or a joint venture. The Contractor's services shall be those of an independent Contractor. The Contractor agrees

and understands that the Contract does not grant any rights or privileges established for employees of the City.

ASSIGNMENT DELEGATION:

The Contract shall be binding upon and ensure to the benefit of the City and the Contractor and their respective successors and assigns, provided however, that no right or interest in the Contract shall be assigned and no obligation shall be delegated by the Contractor without the prior written consent of the City. Any attempted assignment or delegation by the Contractor shall be void unless made in conformity with this Paragraph. The Contract is not intended to confer rights or benefits on any person, firm or entity not a party hereto; it being the intention of the parties that there be no third-party beneficiaries to the Contract.

WAIVER:

The claim or right arising out of a breach of the Contract cannot be discharged in whole or in part by a waiver or renunciation of the claim or right unless the waiver or renunciation is supported by consideration and is in writing signed by the aggrieved party. No waiver by either the Contractor or the City of any one or more events of default by the other party shall operate as, or be construed to be, a permanent waiver of any rights or obligations under the Contract, or an express or implied acceptance of any other existing or future default or defaults, whether of a similar or different character.

MODIFICATIONS:

The Contract can be modified or amended only in writing and signed by both parties. No pre-printed or similar terms on any Contractor Invoice, Order, clickwrap agreement or other document shall have any force or effect to change the terms, covenants, and conditions of the Contract.

INTERPRETATION:

The Contract is intended by the parties as a final, complete and exclusive Statement of the terms of their agreement. No course of prior dealing between the parties or course of performance or usage of the trade shall be relevant to supplement or explain any term used in the Contract. Although the Contract may have been substantially drafted by one party, it is the intent of the parties that all provisions be construed in a manner to be fair to both parties, reading no provisions more strictly against one party or the other. Whenever a term defined by the Uniform Commercial Code, as enacted by the State of Texas, is used in the Contract, the UCC definition shall control, unless otherwise defined in the Contract.

DISPUTE RESOLUTION:

- A. If a dispute arises out of or relates to the Contract, or the breach thereof, the parties agree to negotiate prior to prosecuting a suit for damages. However, this Section does not prohibit the filing of a lawsuit to toll the running of a statute of limitations or to seek injunctive relief. Either party may make a written request for a meeting between representatives of each party within 14 calendar days after receipt of the request or such later period as agreed by the parties. Each party shall include, at a minimum, one senior level individual with decision-making authority regarding the dispute. The purpose of this and any subsequent meeting is to attempt in good faith to negotiate a resolution of the dispute. If, within 30 calendar days after such meeting, the parties have not succeeded in negotiating a resolution of the dispute, they will proceed directly to mediation as described below. Negotiation may be waived by a written agreement signed by both parties, in which event the parties may proceed directly to mediation as described below.
- B. If the efforts to resolve the dispute through negotiation fail, or the parties waive the negotiation process, the parties may select, within 30 calendar days, a mediator trained in mediation skills to assist

with resolution of the dispute. Should they choose this option, the City and the Contractor agree to act in good faith in the selection of the mediator and to consider qualified individuals nominated to act as mediator. Nothing in the Contract prevents the parties from relying on the skills of a person who is trained in the subject matter of the dispute or a Contract interpretation expert. If the parties fail to agree on a mediator within 30 calendar days of initiation of the mediation process, the mediator shall be selected by the Travis County Dispute Resolution Center. The parties agree to participate in mediation in good faith for up to 30 calendar days from the date of the first mediation session. The City and the Contractor will share the mediator's fees equally and the parties will bear their own costs of participation such as fees for any consultants or attorneys they may utilize to represent them or otherwise assist them in the mediation.

JURISDICTION AND VENUE:

The Contract is made under and shall be governed by the laws of the State of Texas, including, when applicable, the Uniform Commercial Code as adopted in Texas, Bus. & Comm. Code, Chapter 1, excluding any rule or principle that would refer to and apply the substantive law of another State or jurisdiction. All issues arising from this Contract shall be resolved in the courts of Travis County, Texas and the parties agree to submit to the exclusive personal jurisdiction of such courts. The foregoing, however, shall not be construed or interpreted to limit or restrict the right or ability of the City to seek and secure injunctive relief from any competent authority as contemplated herein.

INVALIDITY:

The invalidity, illegality, or unenforceability of any provision of the Contract shall in no way affect the validity or enforceability of any other portion or provision of the Contract. Any void provision shall be deemed severed from the Contract and the balance of the Contract shall be construed and enforced as if the Contract did not contain the particular portion or provision held to be void. The parties further agree to reform the Contract to replace any stricken provision with a valid provision that comes as close as possible to the intent of the stricken provision. The provisions of this Section shall not prevent this entire Contract from being void should a provision which is the essence of the Contract be determined to be void.

HOLIDAYS:

Dates for the holidays observed by the City can be found here https://www.austintexas.gov/department/official-city-holidays

If a Legal Holiday falls on Saturday, it will be observed on the preceding Friday. If a Legal Holiday falls on Sunday, it will be observed on the following Monday.

SURVIVABILITY OF OBLIGATIONS:

All provisions of the Contract that impose continuing obligations on the parties, including but not limited to the warranty, indemnity, and confidentiality obligations of the parties, shall survive the expiration or termination of the Contract.

COOPERATIVE CONTRACT:

A. The City has entered into Interlocal Purchasing Agreements with other governmental entities, for the purpose of accessing their cooperative contracts and making available our cooperative contracts, pursuant to the Interlocal Cooperation Act, Chapter 791 of the Texas Government Code. The Contractor agrees to offer the same prices and terms and conditions of this cooperative contract to other eligible governmental agencies that have entered into an interlocal agreement with the City for the purpose of accessing the City's cooperative contracts.

B. The City does not accept any responsibility or liability for the purchases by other governmental entities made under a separate contract based on this cooperative contract.

EQUAL OPPORTUNITY:

- A. **Equal Employment Opportunity**: No Contractor, or Contractor's agent, shall engage in any discriminatory employment practice as defined in Chapter 5-4 of the City Code. No Offer submitted to the City shall be considered, nor any Purchase Order issued, or any Contract awarded by the City unless the Offeror has executed and filed with the City Purchasing Office a current Non-Discrimination Certification. Non-compliance with Chapter 5-4 of the City Code may result in sanctions, including termination of the Contract and the Contractor's suspension or debarment from participation on future City Contracts until deemed compliant with Chapter 5-4.
- B. **Non-Retaliation**: The Contractor agrees to prohibit retaliation, discharge or otherwise discrimination against any employee or applicant for employment who has inquired about, discussed or disclosed their compensation.
- C. Americans with Disabilities Act (ADA) Compliance: No Contractor, or Contractor's agent, shall engage in any discriminatory practice against individuals with disabilities as defined in the ADA, including but not limited to: employment, accessibility to goods and services, reasonable accommodations, and effective communications.

INSURANCE:

A **GENERAL INSURANCE REQUIREMENTS**:

- i.The Contractor shall provide a Certificate of Insurance as verification of coverages and endorsements required in Section B., Specific Insurance Requirements, to the City prior to Contract execution and within 14 calendar days after written request from the City. Failure to provide the required Certificate of Insurance may subject the Offer to disqualification from consideration for award. The Contractor must also forward a Certificate of Insurance to the City whenever a previously identified policy period has expired, or an extension option or hold over period is exercised, as verification of continuing coverage.
- ii.All endorsements naming the City as additional insured, waivers, and notices of cancellation shall indicate, and the Certificate of Insurance shall be mailed to the following address:

City of Austin Financial Services Department-Central Procurement 505 Barton Springs Road, Ste 330 Austin, TX 78704 OR PURInsuranceCompliance@austinTexas.gov

- iii. The Contractor shall not commence work until the required insurance is obtained and until such insurance has been reviewed by the City. Approval of insurance by the City shall not relieve or decrease the liability of the Contractor hereunder and shall not be construed to be a limitation of liability on the part of the Contractor.
- iv. The City may request that the Contractor submit certificates of insurance to the City for all Subcontractors prior to the Subcontractors commencing work on the project.

- v.The Contractor's and all Subcontractors' insurance coverage shall be written by companies authorized to do business in the State of Texas and have an A.M. Best rating of B+VII or better.
- vi.The "other" insurance clause shall not apply to the City where the City is an additional insured shown on any policy. It is intended that policies required in the Contract, covering both the City and the Contractor, shall be considered primary coverage as applicable.
- vii.If insurance policies are not written for amounts specified in Section B., Specific Insurance Requirements, the Contractor shall carry Umbrella or Excess Liability Insurance for any differences in amounts specified. If Excess Liability Insurance is provided, it shall follow the form of the primary coverage.
- viii. The City shall be entitled, upon request, at an agreed upon location, and without expense, to review certified copies of policies and endorsements thereto and may make any reasonable requests for deletion or revision or modification of particular policy terms, conditions, limitations, or exclusions except where policy provisions are established by law or regulations binding upon either of the parties hereto or the underwriter on any such policies.
- ix. The City reserves the right to review the insurance requirements set forth during the effective period of the Contract and to make reasonable adjustments to insurance coverage, limits, and exclusions when deemed necessary and prudent by the City based upon changes in exposure, statutory law, court decisions, the claims history of the industry or financial condition of the insurance company as well as the Contractor.
- x. The Contractor shall not cause any insurance to be canceled nor permit any insurance to lapse during the term of the Contract or as required in the Contract.
- xi. The Contractor shall be responsible for premiums, deductibles and self-insured retentions, if any, stated in policies. Self-insured retentions greater than \$499,999 shall be disclosed on the Certificate of Insurance.
- xii.If any required insurance is written on a claims-made basis, the Certificate of Insurance shall state that the coverage is claims-made and the retroactive date shall be prior to or coincident with the date of the Contract and the coverage continuous and shall be provided for 24 months following the completion of the Contract.
- xiii.The insurance coverages specified in Section B., Specific Insurance Requirements, are required minimums and are not intended to limit the responsibility or liability of the Contractor.
- B. <u>Specific Insurance Coverage Requirements</u>: The Contractor, consistent with its status as an independent Contractor shall carry and will cause its Subcontractors to carry, at a minimum insurance in the types and amounts indicated below for the duration of the Contract, including extension options and hold over periods, and during any warranty period.
 - **Worker's Compensation and Employers' Liability Insurance**: Coverage shall be consistent with statutory benefits outlined in the Texas Worker's Compensation Act (Section 401). The minimum policy limits for Employer's Liability are \$100,000 bodily injury each accident, \$500,000 bodily injury by disease policy limit and \$100,000 bodily injury by disease each employee.
 - (1) The Contractor's policy shall apply to the State of Texas and include these endorsements in favor of the City of Austin:

- a. Waiver of Subrogation, Form WC420304, or equivalent coverage;
- b. 30 Days' Notice of Cancellation, Form WC420601, or equivalent coverage.
- **ii.** <u>Commercial General Liability Insurance</u>: Coverage with minimum bodily injury and property damage per occurrence limits of \$500,000 for coverages A (Bodily Injury and Property Damage) and B (Personal and Advertising Injury).
 - (1) The policy shall contain the following provisions:
 - a. Contractual liability coverage for liability assumed under the Contract and all other Contracts related to the project;
 - b. Independent Contractors coverage (Contractor/Subcontracted work);
 - c. Products/Completed Operations Liability for the duration of the warranty period;
 - d. If the project involves digging or drilling, provide Explosion, Collapse, and Underground (X, C, & U) Coverage.
 - (2) The policy shall also include these endorsements in favor of the City of Austin:
 - a. Waiver of Subrogation, Endorsement CG 2404, or equivalent coverage;
 - b. 30 Days' Notice of Cancellation, Endorsement CG 0205, or equivalent coverage;
 - c. The City of Austin listed as an additional insured, Endorsement CG 2010, or equivalent coverage.
- **Business Automobile Liability Insurance**: Coverage f or all owned, non-owned and hired vehicles with a minimum combined single limit of \$500,000 per occurrence for bodily injury and property damage. Alternate acceptable limits are \$250,000 bodily injury per person, \$500,000 bodily injury per occurrence and at least \$100,000 property damage liability per accident.
 - (1) The policy shall include these endorsements in favor of the City of Austin:
 - a. Waiver of Subrogation, Endorsement CA0444, or equivalent coverage;
 - b. 30 Days' Notice of Cancellation, Endorsement CA0244, or equivalent coverage;
 - c. The City of Austin listed as an additional insured, Endorsement CA2048, or equivalent coverage.
- **Professional Liability**: Contractor shall provide Professional Liability coverage, at a minimum limit of \$1,000,000 per occurrence, to pay on behalf of the assured all sums which the assured shall become legally obligated to pay as damages by reason of any negligent act, error, or omission arising out of the performance of professional services under this Agreement.
- **C.** <u>Endorsements</u>: The specific insurance coverage endorsements specified above, or their equivalents must be provided. If endorsements, which are the equivalent of the required coverage, are proposed to be substituted for the required coverage, copies of the equivalent endorsements must be provided for the City's review and approval.

SERVICES

ACCEPTANCE OF INCOMPLETE OR NON-CONFORMING DELIVERABLES AND/OR SERVICES:

If, instead of requiring immediate correction or removal and replacement of defective or non-conforming Deliverables or Services, the City prefers to accept it, the City may do so. The Contractor shall pay all claims, costs, losses and damages attributable to the City's evaluation of and determination to accept such defective or non-conforming Deliverables or Services. If any such acceptance occurs prior to final payment, the City may deduct such amounts as are necessary to compensate the City for the diminished value of the defective or non-conforming Deliverables or Services. If the acceptance occurs after final payment, such amount will be refunded to the City by the Contractor within 30 calendar days of notification provided by the City.

WORKFORCE:

- A. The Contractor shall employ only orderly and competent workers, skilled in the performance of the services which they will perform under the Contract.
- B. The Contractor, its employees, Subcontractors, and Subcontractor's employees may not while engaged in participating or responding to a Solicitation or while in the course and scope of delivering goods or services under a City of Austin Contract or on the City's property:
 - i. Illegally use or possess a firearm, except as required by the terms of the Contract; or
 - ii. Use or possess alcoholic or other intoxicating beverages, illegal drugs or controlled substances, nor may such workers be intoxicated, or under the influence of alcohol or drugs, on the job.
- C. If the City or the City's representative notifies the Contractor that any worker is incompetent, disorderly or disobedient, has knowingly or repeatedly violated safety regulations, has <u>illegally</u> possessed any firearms, or has possessed or was under the influence of alcohol or drugs on the job, the Contractor shall immediately remove such worker from Contract services, and may not employ such worker again on Contract services without the City's prior written consent.

GUARANTEE - SERVICES:

The Contractor warrants and represents that all services to be provided to the City under the Contract will be fully and timely performed in a good and workmanlike manner in accordance with generally accepted industry standards and practices following the terms, conditions, and covenants of the Contract, and all applicable Federal, State and local laws, rules or regulations.

- A. The Contractor may not limit, exclude or disclaim the foregoing warranty or any warranty implied by law, and any attempt to do so shall be without force or effect.
- B. Unless otherwise specified in the Contract, the warranty period shall be at least one year from Final Acceptance Date. If during the warranty period, one or more of the above warranties are breached, the Contractor shall promptly upon receipt of demand perform the services again in accordance with the services warranty standard at no additional cost to the City. All costs incidental to such additional performance shall be borne by the Contractor. The City shall endeavor to give the Contractor written notice of the breach of warranty within 30 calendar days of discovery of the breach of warranty, but failure to give timely notice shall not impair the City's rights under this Section.

C. If the Contractor is unable or unwilling to perform its services in accordance with the above standard as required by the City, then in addition to any other available remedy, the City may reduce the amount of services it may be required to purchase under the Contract from the Contractor and purchase conforming services from other sources. In such event, the Contractor shall pay to the City upon demand the increased cost, if any, incurred by the City to procure such services from another source.

TRAVEL EXPENSES:

All travel, lodging and per diem expenses in connection with the Contract for which reimbursement may be claimed by the Contractor under the terms of the Solicitation will be reviewed against the current United States General Services Administration Domestic Per Diem rates as published and maintained online at: https://www.gsa.gov/travel/plan-book/per-diem-rates

No amounts in excess of the Travel Policy or rates shall be paid. All Invoices must be accompanied by copies of detailed itemized receipts (e.g. hotel bills, airline tickets). No reimbursement will be made for expenses not actually incurred. Airline fares in excess of coach or economy will not be reimbursed. Mileage charges may not exceed the amount permitted as a deduction in any year under the Internal Revenue Code or Regulations.

WAGE THEFT:

Any Employer that submits an offer to the City seeking award of a City contract shall comply with the requirements of Austin City Code, Chapter 4-22 Wage Theft. (Ordinance No. 20221201-031 | Code of Ordinances | Austin, TX | Municode Library).

- A. Any Employer that submits an Offer to the City is required to provide certification that they have not been adjudicated for certain offenses related to Wage Theft.
- B. All Employers must complete the City of Austin Wage Theft Training within 30 days of being awarded a contract with the City.

EXHIBIT B CITY OF AUSTIN

SUPPLEMENTAL TERMS AND CONDITIONS FOR FEDERALLY FUNDED CONTRACTS

The Contractor agrees that the Contract shall be governed by the additional terms and conditions.

The following Terms, Conditions, Clauses, and Certifications are required by various agencies of the United States Government as part of the City's contracts in support of emergencies and where reimbursement will be sought from federal and state sources. These provisions are non-negotiable.

1 APPLICABLE TO ALL CONTRACTS REGARDLESS OF DOLLAR VALUE

1.1 Prohibition on Contracting for Covered Telecommunications Equipment or Services

A. Definitions. As used in this clause, the terms backhaul; covered foreign country; covered telecommunications equipment or services; interconnection arrangements; roaming; substantial or essential component; and telecommunications equipment or services have the meaning as defined in FEMA Policy 405-143-1, Prohibitions on Expending FEMA Award Funds for Covered Telecommunications Equipment or Services (Interim), as used in this clause-

B. Prohibitions.

- Section 889(b) of the John S. McCain National Defense Authorization Act for Fiscal Year 2019, Pub. L. No. 115-232, and 2 C.F.R. § 200.216 prohibit the head of an executive agency on or after Aug.13, 2020, from obligating or expending grant, cooperative agreement, loan, or loan guarantee funds on certain telecommunications products or from certain entities for national security reasons.
- 2. Unless an exception in paragraph (c) of this clause applies, the contractor and its subcontractors may not use grant, cooperative agreement, loan, or loan guarantee funds from the Federal Emergency Management Agency to:
 - Procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;
 - Enter into, extend, or renew a contract to procure or obtain any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology of any system;
 - c. Enter into, extend, or renew contracts with entities that use covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system; or
 - d. Provide, as part of its performance of this contract, subcontract, or other contractual instrument, any equipment, system, or service that uses covered telecommunications equipment or services as a substantial or essential component of any system, or as critical technology as part of any system.

C. Exceptions.

1. This clause does not prohibit contractors from providing:

- a. A service that connects to the facilities of a third-party, such as backhaul, roaming, or interconnection arrangements; or Contract Provisions Guide 28
- b. Telecommunications equipment that cannot route or redirect user data traffic or permit visibility into any user data or packets that such equipment transmits or otherwise handles.
- 2. By necessary implication and regulation, the prohibitions also do not apply to:
 - a. Covered telecommunications equipment or services that: (i) Are not used as a substantial or essential component of any system; and (ii) Are not used as critical technology of any system.
 - b. Other telecommunications equipment or services that are not considered covered telecommunications equipment or services.

D. Reporting requirement.

- 1. In the event the contractor identifies covered telecommunications equipment or services used as a substantial or essential component of any system, or as critical technology as part of any system, during contract performance, or the contractor is notified of such by a subcontractor at any tier or by any other source, the contractor shall report the information in paragraph (D)(2) of this clause to the recipient or subrecipient, unless elsewhere in this contract are established procedures for reporting the information.
- 2. The Contractor shall report the following information pursuant to paragraph (D)(1) of this clause: (i) Within one business day from the date of such identification or notification: The contract number; the order number(s), if applicable; supplier name; supplier unique entity identifier (if known); supplier Commercial and Government Entity (CAGE) code (if known); brand; model number (original equipment manufacturer number, manufacturer part number, or wholesaler number); item description; and any readily available information about mitigation actions undertaken or recommended. (ii) Within 10 business days of submitting the information in paragraph (D)(2)(i) of this clause: Any further available information about mitigation actions undertaken or recommended. In addition, the contractor shall describe the efforts it undertook to prevent use or submission of covered telecommunications equipment or services, and any additional efforts that will be incorporated to prevent future use or submission of covered for telecommunications equipment or services.
- E. Subcontracts. The Contractor shall insert the substance of this clause, including this paragraph (E), in all subcontracts and other contractual instruments.

1.2 Domestic Preference for Contracts

As appropriate, and to the extent consistent with law, the contractor should, to the greatest extent practicable, provide a preference for the purchase, acquisition, or use of goods, products, or materials produced in the United States. This includes, but is not limited to iron, aluminum, steel, cement, and other manufactured products.

For purposes of this clause:

Produced in the United States means, for iron and steel products, that all manufacturing processes, from the initial melting stage through the application of coatings, occurred in the United States.

Manufactured products mean items and construction materials composed in whole or in part of non-ferrous metals such as aluminum; plastics and polymer-based products such as polyvinyl chloride pipe; aggregates such as concrete; glass, including optical fiber; and lumber.

1.3 Suspension and Debarment

- A. This contract is a covered transaction for purposes of 2 C.F.R. pt. 180 and 2 C.F.R. Pt. 3000. As such, the contractor is required to verify that none of the contractor's principals (defined at 2 C.F.R. § 180.995) or its affiliates (defined at 2 C.F.R. § 180.905) are excluded (defined at 2 C.F.R. § 180.940) or disqualified (defined at 2 C.F.R. § 180.935).
- B. The contractor must comply with 2 C.F.R. Part 180, subpart C and 2 C.F.R. Part 3000, subpart C, and must include a requirement to comply with these regulations in any lower tier covered transaction it enters into.
- C. This certification is a material representation of fact relied upon by the City of Austin, Texas. If it is later determined that the contractor did not comply with 2 C.F.R. Pt.180, subpart C and 2 C.F.R. pt. 3000, subpart C, in addition to remedies available to the City of Austin, Texas, the federal government may pursue available remedies, including but not limited to suspension and/or debarment.
- D. The bidder or proposer agrees to comply with the requirements of 2 C.F.R. Part 180, subpart C and 2 C.F.R. Part 3000, subpart C while this offer is valid and throughout the period of any contract that may arise from this offer. The bidder or proposer further agrees to include a provision requiring such compliance in its lower tier covered transactions.

1.4 Byrd Anti-Lobbying Amendment

Byrd Anti-Lobbying Amendment, 31 U.S.C. § 1352 (as amended)

Contractors who apply or bid for an award of more than \$100,000 shall file the required certification. Each tier certifies to the tier above that it will not and has not used federally appropriated funds to pay any person or organization for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, officer or employee of Congress, or an employee of a Member of Congress in connection with obtaining any federal contract, grant, or any other award covered by 31 U.S.C. § 1352. Each tier shall also disclose any lobbying with non-federal funds that takes place in connection with obtaining any federal award. Such disclosures are forwarded from tier to tier up to the recipient who in turn will forward the certification(s) to the federal awarding agency.

Required Certification. If applicable, contractors must sign and submit the certification included on the final page of this document with each bid or offer exceeding \$100,000.00

1.5 Procurement of Recovered Materials

- A. In the performance of this contract, the Contractor shall make maximum use of products containing recovered materials that are United States Environmental Protection Agency (EPA)-designated items unless the product cannot be acquired
 - 1. Competitively within a timeframe providing for compliance with the contract performance schedule;
 - 2. Meeting contract performance requirements; or
 - 3. At a reasonable price.
- B. Information about this requirement, along with the list of EPA-designated items, is available at EPA's Comprehensive Procurement Guidelines web site.
- C. The Contractor also agrees to comply with all other applicable requirements of Section 6002 of the Solid Waste Disposal Act.

1.6 Access to Records

- A. The Contractor agrees to provide the City of Austin, State of Texas, State of Texas Department of Emergency Management, the FEMA Administrator, the Comptroller General of the United States, or any of their authorized representatives access to any books, documents, papers, and records of the Contractor which are directly pertinent to this contract for the purposes of making audits, examinations, excerpts, and transcriptions.
- B. The Contractor agrees to permit any of the foregoing parties to reproduce by any means whatsoever or to copy excerpts and transcriptions as reasonably needed.
- C. The Contractor agrees to provide the FEMA Administrator or his authorized representatives access to construction or other work sites pertaining to the work being completed under the contract.
- D. In compliance with the Disaster Recovery Act of 2018, the City of Austin and the Contractor acknowledge and agree that no language in this contract is intended to prohibit audits or internal reviews by the FEMA Administrator or the Comptroller General of the United States.

1.7 Contract Changes or Modifications

- A. Changes or modifications to contracts will be discussed with the Contractor. These changes will require documentation of any price increase or decrease. City will review and accept or reject price changes. City will issue a contract amendment for each change.
- B. Changes to contract scope or price may increase the number of applicable federal contract clauses. If a contract value is increased from one dollar value threshold to another, the City will advise the Contractor of the additional applicable requirements as an amendment of the contract.

1.8 DHS Seal, Logo, and Flags

The contractor shall not use the DHS seal(s), logos, crests, or reproductions of flags or likenesses of DHS agency officials without specific FEMA pre-approval.

1.9 Compliance with Federal Law, Regulations, and Executive Orders

This is an acknowledgement that FEMA financial assistance will be used to fund all or a portion of the contract. The contractor will comply with all applicable federal law, regulations, executive orders, FEMA policies, procedures, and directives.

1.10 No Obligation by Federal Government

The federal government is not a party to this contract and is not subject to any obligations or liabilities to the non-federal entity, contractor, or any other party pertaining to any matter resulting from the contract.

1.11 Program Fraud and Fraudulent Statements or Related Acts

The contractor acknowledges that 31 U.S.C. Chap. 38 (Administrative Remedies for False Claims and Statements) applies to the contractor's actions pertaining to this contract.

1.12 Affirmative Socioeconomic Steps

Requirement to use minority businesses, woman-owned businesses, and labor surplus area firms.

- A. If subcontracts are to be let, the prime contractor is required to take all necessary steps identified in 2 C.F.R. § 200.321(b)(1)-(5) to ensure that small and minority businesses, women's business enterprises, and labor surplus area firms are used when possible.
- B. Affirmative steps must include:
 - 1. Placing qualified small and minority businesses and women's business enterprises on solicitation lists;
 - 2. Assuring that small and minority businesses, and women's business enterprises are solicited whenever they are potential sources;
 - 3. Dividing total requirements, when economically feasible, into smaller tasks or quantities to permit maximum participation by small and minority businesses, and women's business enterprises;
 - 4. Establishing delivery schedules, where the requirement permits, which encourage participation by small and minority businesses, and women's business enterprises;
 - 5. Using the services and assistance, as appropriate, of such organizations as the Small Business Administration and the Minority Business Development Agency of the Department of Commerce.

Prime contractor may contact the City for assistance in identifying businesses in these three categories.

1.13 Civil Rights Program

A. Recipients of Federal financial assistance from the Treasury, including the City's contractors and subcontractors are required to meet legal requirements relating to nondiscrimination and nondiscriminatory use of Federal funds. Those requirements include ensuring that entities

receiving Federal financial assistance from the Treasury do not deny benefits or services, or otherwise discriminate on the basis of race, color, national origin, sex, religion, age, disability, or economic status. In particular, all personnel carrying out Federal major disaster or emergency assistance functions, including the distribution of supplies, the processing of the applications, and other relief and assistance activities, shall perform their work in an equitable and impartial manner without discrimination.

- B. The Civil Rights Program shall be administered in accordance with the following authorities:
 - 1. Title VI of the Civil Rights Act of 1964 (Title VI) Public Law 88-352, 42 U.S.C. 2000d-1 et seq., and the Department's implementing regulations, 31 CFR part 22;
 - 2. Section 504 of the Rehabilitation Act of 1973 (Section 504), Public Law 93-112, as amended by Public Law 93-516, 29 U.S.C. 794;
 - 3. Title IX of the Education Amendments of 1972 (Title IX), 20 U.S.C. 1681 et seq., and the Department's implementing regulations, 31 CFR part 28;
 - 4. Age Discrimination Act of 1975, Public Law 94-135, 42 U.S.C. 6101 et seq., and the Department implementing regulations at 31 CFR part 23.

1.14 Prohibition on contracting / sub-contracting with precluded parties

Contractors may not use subcontractors identified within the System for Award Management as a precluded party.

1.15 Equal Employment Opportunity

During the performance of this contract, the contractor agrees as follows:

- A. The contractor will not discriminate against any employee or applicant for employment because of race, color, religion, sex, sexual orientation, gender identity, or national origin. The contractor will take affirmative action to ensure that applicants are employed, and that employees are treated during employment without regard to their race, color, religion, sex, sexual 7 See 2 C.F.R. Part 200, Appendix II, § C. Contract Provisions Guide 11 orientation, gender identity, or national origin. Such action shall include, but not be limited to the following: Employment, upgrading, demotion, or transfer; recruitment or recruitment advertising; layoff or termination; rates of pay or other forms of compensation; and selection for training, including apprenticeship. The contractor agrees to post in conspicuous places, available to employees and applicants for employment, notices to be provided setting forth the provisions of this nondiscrimination clause.
- B. The contractor will, in all solicitations or advertisements for employees placed by or on behalf of the contractor, state that all qualified applicants will receive consideration for employment without regard to race, color, religion, sex, sexual orientation, gender identity, or national origin.
- C. The contractor will not discharge or in any other manner discriminate against any employee or applicant for employment because such employee or applicant has inquired about, discussed, or disclosed the compensation of the employee or applicant or another employee or applicant. This provision shall not apply to instances in which an employee who has access to the compensation information of other employees or applicants as a part of such employee's essential job functions discloses the compensation of such other employees or applicants to individuals who do not otherwise have access to such information, unless such disclosure is in response to a formal complaint or charge, in furtherance of an investigation, proceeding, hearing, or action, including an

investigation conducted by the employer, or is consistent with the contractor's legal duty to furnish information.

- D. The contractor will send to each labor union or representative of workers with which he has a collective bargaining agreement or other contract or understanding, a notice to be provided advising the said labor union or workers' representatives of the contractor's commitments under this section and shall post copies of the notice in conspicuous places available to employees and applicants for employment.
- E. The contractor will comply with all provisions of Executive Order 11246 of September 24, 1965, and of the rules, regulations, and relevant orders of the Secretary of Labor.
- F. The contractor will furnish all information and reports required by Executive Order 11246 of September 24, 1965, and by rules, regulations, and orders of the Secretary of Labor, or pursuant thereto, and will permit access to his books, records, and accounts by the administering agency and the Secretary of Labor for purposes of investigation to ascertain compliance with such rules, regulations, and orders.
- G. In the event of the contractor's noncompliance with the nondiscrimination clauses of this contract or with any of the said rules, regulations, or orders, this contract may be canceled, terminated, or suspended in whole or in part and the contractor may be declared ineligible for further Government contracts or federally assisted construction contracts in accordance with procedures authorized in Executive Order 11246 of September 24, 1965, and such other Contract Provisions Guide 12 sanctions may be imposed and remedies invoked as provided in Executive Order 11246 of September 24, 1965, or by rule, regulation, or order of the Secretary of Labor, or as otherwise provided by law.
- H. The contractor will include the portion of the sentence immediately preceding paragraph (A) and the provisions of paragraphs (A) through (G) in every subcontract or purchase order unless exempted by rules, regulations, or orders of the Secretary of Labor issued pursuant to section 204 of Executive Order 11246 of September 24, 1965, so that such provisions will be binding upon each subcontractor or vendor. The contractor will take such action with respect to any subcontract or purchase order as the administering agency may direct as a means of enforcing such provisions, including sanctions for noncompliance: Provided, however, that in the event a contractor becomes involved in, or is threatened with, litigation with a subcontractor or vendor as a result of such direction by the administering agency, the contractor may request the United States to enter into such litigation to protect the interests of the United States. The applicant further agrees that it will be bound by the above equal opportunity clause with respect to its own employment practices when it participates in federally assisted construction work: Provided, that if the applicant so participating is a state or local government, the above equal opportunity clause is not applicable to any agency, instrumentality or subdivision of such government which does not participate in work on or under the contract. The applicant agrees that it will assist and cooperate actively with the administering agency and the Secretary of Labor in obtaining the compliance of contractors and subcontractors with the equal opportunity clause and the rules, regulations, and relevant orders of the Secretary of Labor, that it will furnish the administering agency and the Secretary of Labor such information as they may require for the supervision of such compliance, and that it will otherwise

assist the administering agency in the discharge of the agency's primary responsibility for securing compliance. The applicant further agrees that it will refrain from entering into any contract or contract modification subject to Executive Order 11246 of September 24, 1965, with a contractor debarred from, or who has not demonstrated eligibility for, Government contracts and federally assisted construction contracts pursuant to the Executive Order and will carry out such sanctions and penalties for violation of the equal opportunity clause as may be imposed upon contractors and subcontractors by the administering agency or the Secretary of Labor pursuant to Part II, Subpart D of the Executive Order. In addition, the applicant agrees that if it fails or refuses to comply with these undertakings, the administering agency may take any or all of the following actions: Cancel, terminate, or suspend in whole or in part this grant (contract, loan, insurance, guarantee); refrain from extending any further assistance to the applicant under the program with respect to which the failure or refund occurred until satisfactory assurance of future compliance has been received from such applicant; and refer the case to the Department of Justice for appropriate legal proceedings

3 RECORDS RETENTION

- A. Contractors shall ensure that necessary records and documents are adequately protected and maintained and ensure that records that are no longer needed by the City of Austin or are of no value are discarded at the proper time.
- B. Records retention period by the contractor has the following requirements:
 - The Contractor shall retain all records for a period of three years after final payment on this Contract or until all audit and litigation matters that the City has brought to the attention of the Contractor are resolved, whichever is longer.

2. FEMA

Per 2 CFR 200.334, Financial records, supporting documents, statistical records, and all other City of Austin records pertinent to a Federal award must by retained for a period of three (3) years from the date of submission of the final expenditure report or, for Federal awards that are renewed quarterly or annually, from the date of the submission of the Quarterly or annual financial report, respectively, as reported to the Federal awarding agency or pass-through entity in the case of a subrecipient.

C. Records retention will be reviewed prior to completion of contract, and contractor will be specifically released from further document production or retention as part of the City's Contract Closeout process.

BYRD ANTI-LOBBYING CERTIFICATION

(Signature required for Contract over \$100,000.00)

APPENDIX A, 44 C.F.R. PART 18 – CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

- 1. No federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any federal contract, the making of any federal grant, the making of any federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any federal contract, grant, loan, or cooperative agreement.
- 2. If any funds other than federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure Form to Report Lobbying," in accordance with its instructions.
- 3. The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, Title 31, U.S.C. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

The Contractor, McKinsey & Company, Inc., certifies or affirms the truthfulness and accuracy of each statement of its certification and disclosure, if any. In addition, the Contractor understands and agrees that the provisions of 31 U.S.C. Chap. 38, Administrative Remedies for False Claims and Statements, apply to this certification and disclosure, if any.

Signature of Contractors Authorized Official
Name and Title of Contractor's Authorized Official
Date







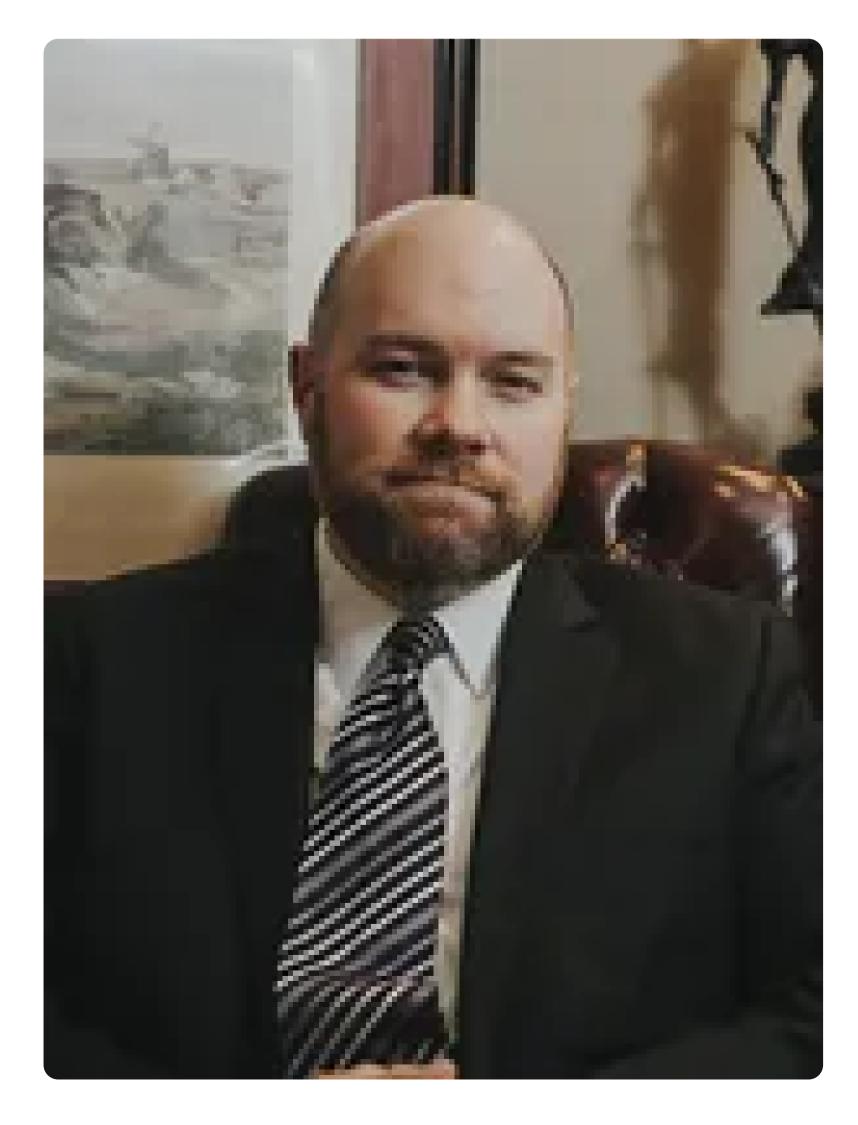


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James Monroe Scurlock graduated from Wabash College in Crawfordsville, Indiana, in 1997 with a Bachelor of Arts in History. In 2004, James earned his Master's Degree in Business Administration, and, in 2011, James graduated with Honors from the Bowen School of Law at the University of Arkansas at Little Rock.

While studying at Bowen, he earned national recognition as a moot court advocate at the team and individual levels at competitions held at the New York School of Law in New York City. Also as a law student, James argued the case of Meagley v. City of Little Rock before the Eighth Circuit Court of Appeals in St. Louis, Missouri.

For 13 years prior to becoming an attorney, James worked as a lead negotiator of contracts and services with several technology companies across the country with a focus on Texas, Arkansas, Kentucky, and Florida negotiating contracts in excess of \$250 million.

Prior to joining Wallace, Martin, Duke & Russell, PLLC in 2014, James worked for one of the largest Plaintiff's firms in the southern United States representing clients in civil rights, employment law, and discrimination cases. James has worked on cases in this area of law originally as a law clerk, then an Arkansas Rule XV Attorney, then as a Federal Rule 46(b) Attorney in the United States Court of Appeals for the Eighth Circuit, and finally as a licensed attorney in his own right. He continues to focus on these areas of practice as well as others with clients in Texas, Arkansas, and Tennessee.

James is admitted to practice in the state courts of Arkansas, Texas, and Tennessee. James is admitted to practice in all of the federal courts in Arkansas, Texas, and Tennessee. James if also admitted to practice before the Fifth, Sixth, and Eighth Circuit Courts of Appeal.

James is a current member of the Robert W. Calvert Inn of Court in Austin, Texas and is a Past President of the Judge William R. Overton Inn of Court in Little Rock, Arkansas. James is also a member of the American Bar Association, the Texas Bar Association, the Austin Bar Association, the Arkansas Bar Association, and the Pulaski County Bar Association.

James' fields of practice include Contract Law, Construction Law, Employment Discrimination, Disability Discrimination, Health Law, Veteran and Military Discrimination, Federal Civil Rights Violations, State Civil Rights Violations, and Tort Law, and Minimum Wage Laws. He has extensive experience in mediation, arbitration, agency hearings, and court proceedings. James represents both Plaintiffs and Defendants in all these areas of law. James heads up our firm's federal litigation team and is the Managing Attorney for our Texas offices.

Admission Details

- 2012, Arkansas
- 2012, Tennessee
- 2019, Texas
- United States District Courts for Eastern and Western Arkansas
- United States Bankruptcy Courts for Eastern and Western Arkansas
- United States District Courts for Eastern, Middle, and Western Tennessee
- United States Bankruptcy Courts for Eastern and Western Tennessee
- United States District Courts for Northern, Eastern, Southern, and Western Texas
- United States Court of Appeals for the Fifth Circuit
- United States Court of Appeals for the Sixth Circuit
- United States Court of Appeals for the Eighth Circuit

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University Attended



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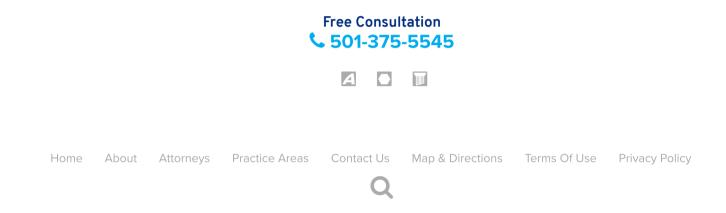
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Exhibit A - Scope of Work for Homelessness Comprehensive Review

Objective

The objective of this comprehensive review is to assess the effectiveness of the strategies, programs, and services provided by the City of Austin and other partners, which may include Central Health, Travis County, Integral Care, and The University of Texas at Austin Dell Medical School ("Healthier Austin Partners" or "Partners") to make homelessness rare, brief, and nonrecurring. The primary focus areas of the comprehensive review include:

- a. Assessing the effectiveness of current public sector strategies.
- b. Evaluating the use of funds allocated for homelessness services and homelessness prevention, including contracts with third-party entities executed by the Healthier Austin Partners for services related to homelessness.
- c. Examining the extent to which the Healthier Austin Partners align strategies, programs, and services to address homelessness.

Part 1: Inventory of Plans and Preliminary Needs Assessment

- a. Review the Partners' homelessness strategies, policies, and programs to gain a thorough understanding of their objectives and implementation mechanisms. This includes outlining each organization's service lanes related to homelessness (e.g., prevention; jail and shelter diversion; physical, behavioral, and mental health; emergency shelter; rapid rehousing; supportive services attached to housing; public space management; wrap-around services; case management; permanent supportive housing; and other key elements of a holistic approach).
- b. Assess the degree to which Partners' strategies align with best practices, including successful approaches from other municipalities and public sector entities.
- c. Evaluate the effectiveness of strategies, including budget allocation and expenditures, to analyze the effectiveness in achieving their intended outcomes and long-term solutions, including root causes.
- d. Evaluate the extent to which Partners collaborate and coordinate their efforts to provide comprehensive services to the homeless population. This includes analyzing the degree of alignment and synergy in their strategies and analyzing data to measure the impact of coordination on reducing homelessness.
- e. Compare the Partners' coordination efforts with best practices in the field of homelessness response and reduction.
- f. Assess the extent to which the Partners' homeless strategies are aligned with the broader regional systems-approach. A systems-approach involves a coordinated and integrated response involving various stakeholders (e.g., government agencies, nonprofits, shelters, healthcare providers, community members, etc.) to address homelessness comprehensively.

Part 2: Homelessness-Related Contracts

- a. Examine the terms of a representative sample of relevant homelessness contracts to ensure clarity and alignment with each Partners' goals and purpose.
- b. Review contracts to ensure they include SMART (specific, measurable, achievable, relevant, and time-bound) goals and performance metrics that are useful for determining progress towards achieving outcomes.
- c. Assess the effectiveness of contracted services in achieving their intended outcomes.
- d. Evaluate the cost-effectiveness of services and programs compared to industry benchmarks to identify areas for potential cost savings or efficiency improvements.

Part 3: Assess Knowledge Gaps Related to Need

- a. Identify existing studies, reports, databases, etc. that outline unmet needs relative to the current state of met needs in the continuum of services.
- b. Identify sources to supplement knowledge-base for planning and coordination.

Part 4: Report & Implementation Plan (Practicable Actionable Solutions)

- a. Compile comprehensive review findings into a comprehensive report, which will include:
 - a. A summary of the comprehensive review, objectives, and scope of the review.
 - b. Detailed findings from the comprehensive review.

- c. Recommendations for improvements in strategy design and implementation.
- b. Support Partners in communicating findings to elected representatives, officials, and other stakeholders as appropriate.
- c. Maintain detailed documentation of all procedures, findings, and evidence for future reference.

Timeline

- Part 1: Completed by mid-March 2024
- Part 2: Completed by mid-March 2024
- Part 3: Completed by end of March 2024
- Part 4: Completed by end of April 2024

Final Deliverable/Milestones

- Deliverable 1: Kickoff meeting with Partners in January 2024.
- Deliverable 2: Mid-project update meeting with Partners in early March 2024.
- Deliverable 3: Final project meeting with Partners in April 2024, including report of comprehensive findings.
- Deliverable 4: Final report submission that includes recommendations for improvements in strategy design and implementation, as well as synthesis of the fact base collected during the review.
- Deliverable 5: Assistance with presenting findings to key stakeholders (e.g., City and County leaders, Boards of Directors for partner organizations).