

VISION TO REALITY





Harold McMillan Cultural Advisor

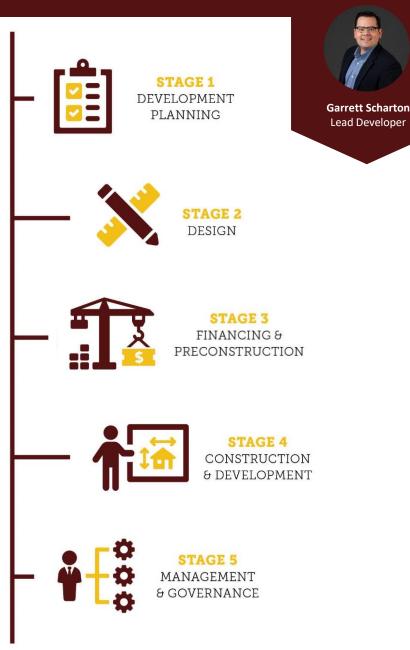


Sean Garretson
Project Manager

EXECUTE THE PROPOSED VISION

\$1B
HOUSING
PROJECTS
DEVELOPED

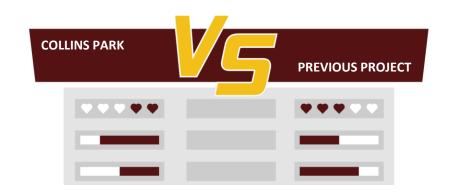
7,500+
HOUSING UNITS
DEVELOPED



MAINTAIN A PROACTIVE PARTNERSHIP THROUGH FINANCIAL OR MARKET CHALLENGES

Keep the project in bounds and on target

- Units on par with like product
- Reduce reliance on private capital and private gain
- Tension between code-minimum parking vs lease-up best practices
- Ground Lease term that extends beyond the debt term

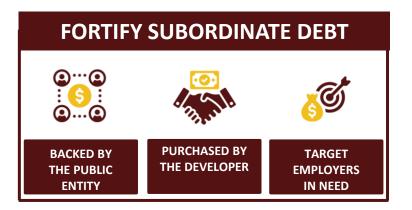






Gap Financing

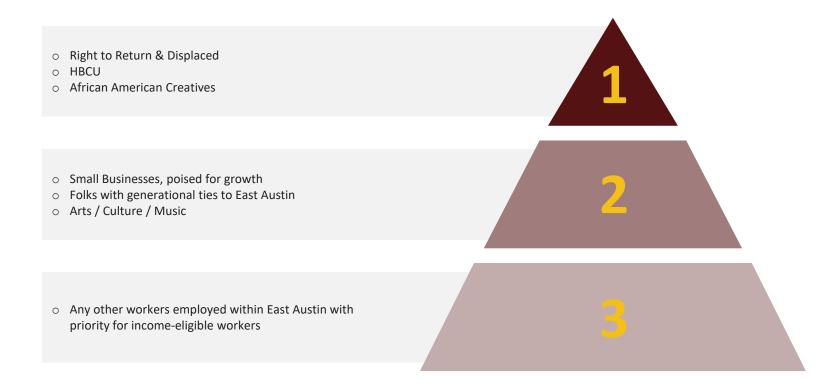
Utilize to reduce need for public financial support



MAINTAIN A PROACTIVE PARTNERSHIP THROUGH FINANCIAL OR MARKET CHALLENGES

Rents Should Cast a Wide Net

- Target whomever **YOU** want to target on block 18; block 16 conforms with HUD regulations
- Offer relief on maximum income for breathing room (for example, target lower rents, but allow incomes at higher levels)
- Offer that new leases could temporarily reset at higher AMIs, if it cannot maintain debt service
- Resident Eligibility is a priority, not a prohibition (be inclusive of the broader community at the bottom of the waterfall)





COMMERCIAL OPERATIONS

2 Years of curating a list of potential tenants with confirmed LOIs

Arts and Culture Projects and Nonprofits	
Texas Music Museum	Cultural history museum and archive
	Component specifically dedicated to Kenny Dorham
Kenny Dorham Mini-museum and Listening Room	history/music
	Cultural History rsearch project and archive (public history,
East Austin Black History Project	academic)
Austin Black Music Archive	Cultural History rsearch project and archive (public, academic)
East Austin Creative Coalition	Venue Management Work Space/co-working space
DiverseArts	Fine art gallery
Austin Professional Musicans (ATX Music Pros)	Administrative office
Women In Jazz Association	Administrative office/Co-working space
Others TBA for Co-working Space	Co-working and office space
Commercial Cultural/Creative Professionals	
Deborah Roberts	Fine Art Studio/Gallery
Rejina Thomas—GraphicGlass	Fine Art Studio/Gallery
Marcellus Sapenter	Fine Art Studio/Gallery
Runway Underground/Design Works! Studio	Fashion design and production studio
DM Profits	Fashion design and production studio
Monks Jazz Lounge	Live and Recorded music venue
Jon Deas/Gary Clark,jr. Band, et. Al. (structure TBA)	Recording studio and rehearsal spaces
Commercial—Ethnic/Culture-based F&B	
Hoover's Good Eats	Southern Soul Food restaurant
Nissi Veggie Mex	Vegan Mexican (not TexMex) café
Tony's Jamaican Food	Jamaican/Caribean soul food



Kim Shipman
Commercial Operations

PARKING ANALYSIS

Step 1 - analyze time of day usage for all users
Step 2 - analyze all mobility and parking options for
reduction in parking demand, reducing cost but
maintaining viable assumptions
Step 3 - analyze post construction for necessary
modification



- Residents also working in artist/non-profit/rehearsal space
- Day Use offset with Night Use
- RideShare/Events typically multiple people per car
- Valet
- Any shared parking with residential or separate entrance







PARTNERSHIP WITH URB/CITY/COMMUNITY

Lessons learned make us a better partner to you, bringing best practices in design, construction, financing and legal structure.





NEW TO THE TEAM











































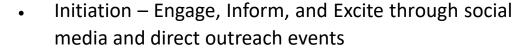


JPMORGAN CHASE & CO.

PARTNERSHIP WITH URB/CITY/COMMUNITY



5 Phases of Community Engagement







 Site-Activation – Engage the community and highlight local creatives through cultural art activations, workshops, residencies, and events



 Pre-Construction – Engage and Inform through a series of open houses, update communications, and community events



 Construction – Engage and Inform through open houses, direct updates to businesses and stakeholders



 Post-Construction - Communicate through updates and a series of opening celebration events including a public awareness campaign.

