



Capital Delivery Services Public Improvement Bond Program

Integrated Bond Program Development and Delivery Plan Joint Sustainability Committee Update

Eric Bailey
Deputy Director
Capital Delivery Services



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“Effectively and Efficiently Deliver Quality Projects with the Concept of Speed”

AGENDA

- CDS Overview
- What is a General Obligation Bond Program?
- Improved Bond Development Process
- Staff Work Completed to Date
- Guiding Principles, Technical Criteria, & Scoring Matrices
- Progress to Date & Upcoming Milestones





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*Created in 2023 with the goal
of reducing project delivery
time*

Who we are

- Engineers
- Architects
- Project managers
- Community Engagement

Our partners

- Consultants
- Contracting teams
- City asset owners
- Community members
- Mayor & Council



Role in 2026 Bond Program

One City – One Team – One Approach
to effectively and efficiently
deliver quality public projects.

- Convene asset owner departments to develop needs assessment
- Guide the process to ensure projects are vetted and scopes/schedules/budgets are accurate and realistic
- Coordinate projects across departments to achieve mutual benefits

What is a General Obligation Bond Program?



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Typical Bond Projects:

- Flood and Erosion Control Improvements
- New or Replacement City Facilities
- Rehabilitation of Existing Facilities
- Housing Infrastructure/Housing Projects
- Street and Thoroughfare Improvements
 - Sidewalks
 - Traffic Signals
- Park and Recreation Facilities
- Public Safety Facilities (Fire/EMS/Police)
- Land Purchase



What is a General Obligation Bond Program?



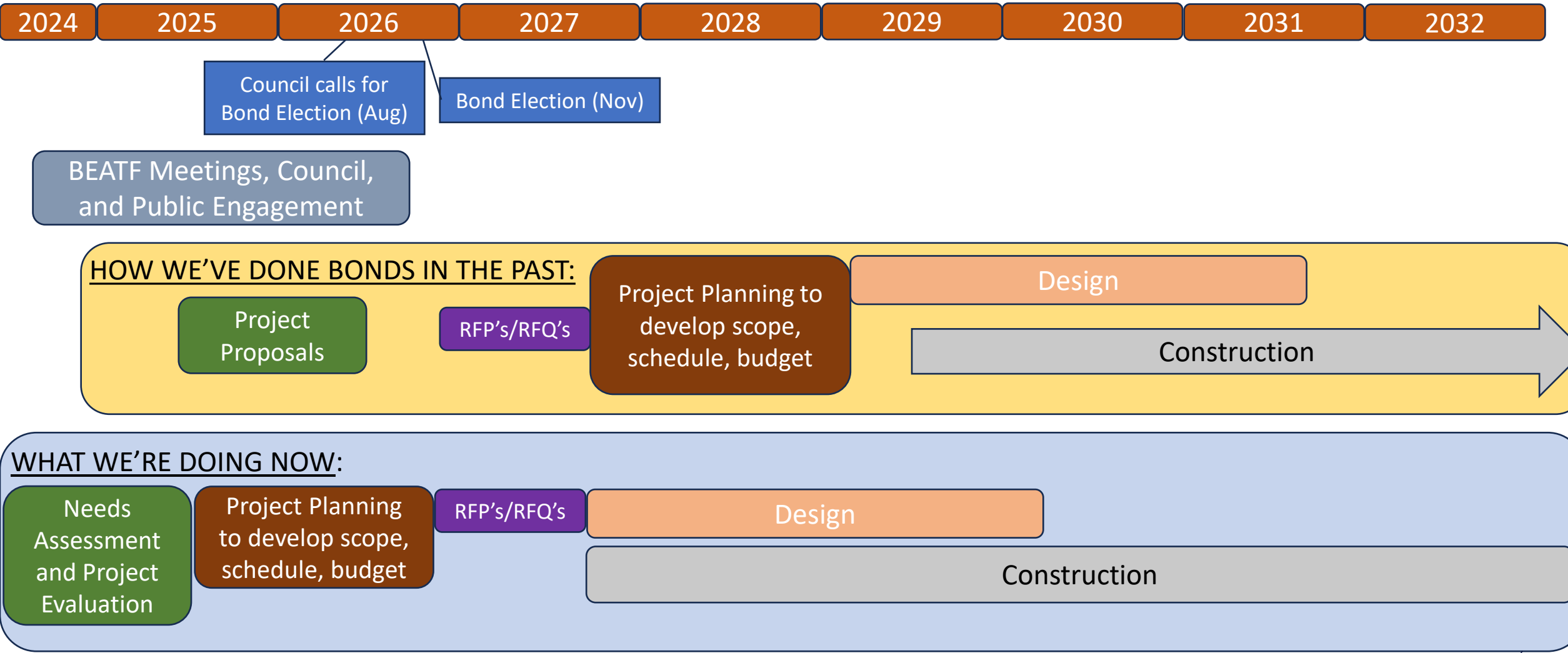
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Types of work **NOT** included:

- Routine operations and maintenance activities
 - Potholes
 - Minor street repair
 - Landscaping maintenance
 - General building maintenance
- Improvements for short term leased space
- Code enforcement initiatives
- Employee salaries (including police & fire)
- AE/AW Capital Projects typically funded by using debt are funded via AE and AW revenue bonds, not General Obligation debt and thus are not for the 2026 GO Bond Program



Improved Bond Delivery Process for 2026



Governance structure created to develop the 2026 bond program:

- **9 Director's Roundtable Meetings:** Met monthly from May 2024 – January 2025
- **13 Special Action Committee (SAC) Meetings:** Met bi-weekly between July 2024 – December 2025
 - ✓ Adopted Citywide Strategic Plan (CSP) anchors as Guiding Principles
 - ✓ Develop bond-specific definitions of CSP anchors (Guiding Principles)
 - ✓ Develop technical criteria and scoring matrices
- **11 Program Management Team (PMT) Meetings:** Met bi-weekly between August 2024 – December 2024
 - ✓ Developed the capital improvements needs assessment - \$10.4 billion
 - ✓ Completed initial project charters for their prioritized projects
- **7 Integrated Bond Development Team Meetings** – Meeting bi-weekly since January 2025 to refine technical criteria, scoring matrices, and project charters (coordinate, refining scope, schedule, & budget)
- **Since May 2024, staff has participated in 40+ meetings with City Staff related to bond development!**



Background:

- Used the Adopted Citywide Strategic Plan (CSP) anchors as Guiding Principles
- Each Asset Owner Department developed their own Technical Criteria and scoring matrix based on departmental needs/concerns/expertise.
- Departments will score their Needs Inventory with a maximum of a 100-point score
- Project Charters will be used during the scoring and evaluation process to further develop prioritized projects for increased consideration

Bond Program Guiding Principles and Definitions



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* Used the Adopted Citywide Strategic Plan (CSP) anchors as Guiding Principles

Equity

- Bond programs and projects improve quality of life outcomes for all residents, eliminate racial disparities, and mitigate unintended consequences in plans and implementation.

Affordability

- Programs and projects that improve the quality of life for community members while minimizing financial burdens.

Innovation

- Innovative bond projects work to deeply understand the challenges and needs of users and create new evidence-based solutions to solve them.

Sustainability & Resiliency

- Sustainability: Programs and projects include efforts to achieve net-zero community-wide greenhouse gas emissions.
- Resilience: Actions that increase our ability to prepare for, withstand, and recover from shocks and stressors related to climate change.

Proactive Prevention

- Programs and projects improve the condition and/or function of existing assets and facilities, address a network or system service gap, and/or improve any of the social determinants of public safety and health domains.

Customer Trust & Relationships

- Intentionally incorporating engagement into programs and projects creates opportunities to increase trust with the community, provide transparency, and deliver on community expectations.

Progress To Date & Upcoming Milestones



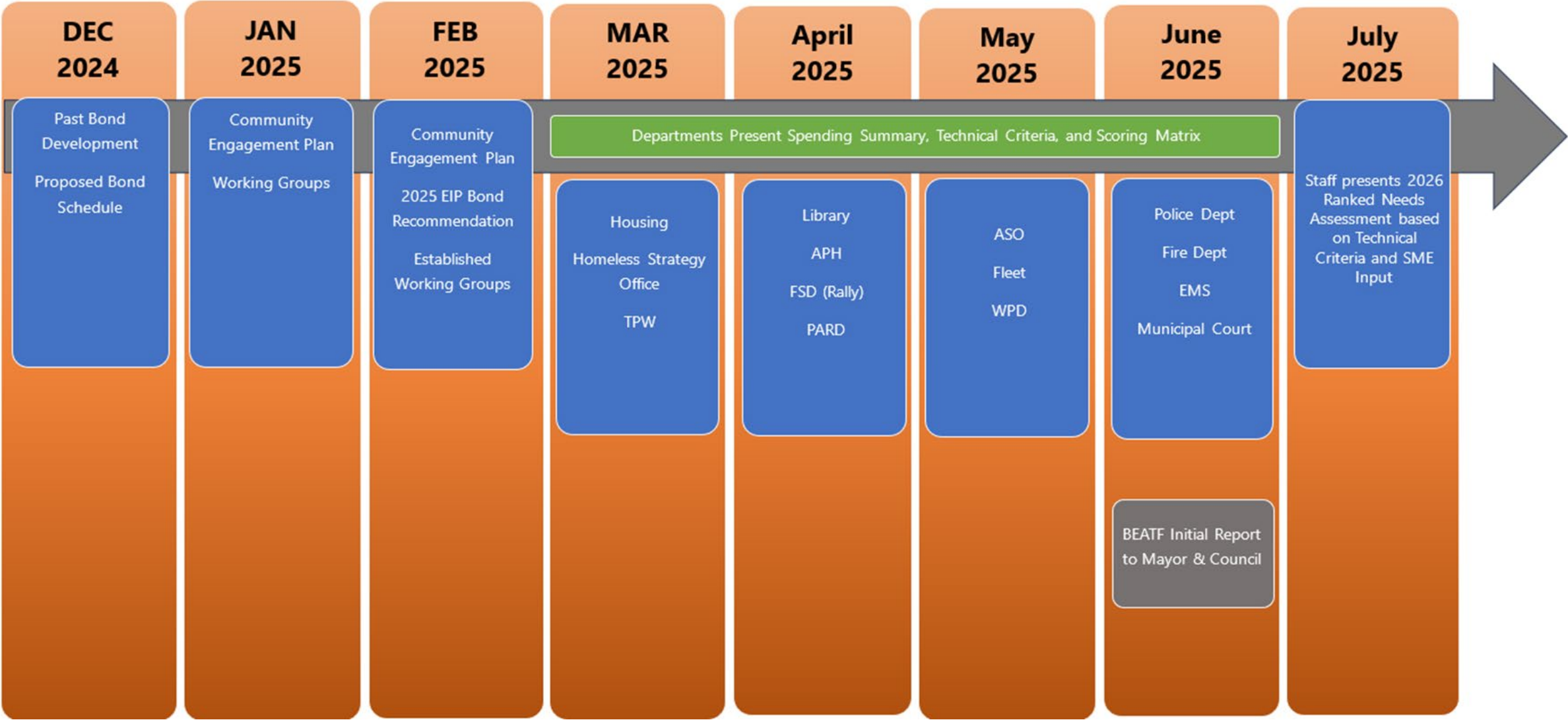
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- ✓ Established Internal Governance Teams: **May 2024**
- ✓ Initiated the call for projects; Created Project Charter in coordination with Asset Owner Departments: **July 2024**
- ✓ Asset Owner Department's created Guiding Principles, Technical Criteria, & Scoring Matrix: **July - Dec 2024**
- ✓ Asset Owner Department's created needs assessment: **July - Dec 2024**
- ✓ BEATF meetings started: **October 2024**
- Departments present Guiding Principles, Technical Criteria, Scoring Matrix: **March 2024 – June 2024**
- BEATF provides an update to Mayor & Council: **June 2025**
- City staff presents initial recommendation to BEATF: **July 2025**
- BEATF Working Groups meet to develop recommendation: **August 2025 – November 2026**
- Community Input "Town Hall" Events: **Sept - Oct 2025**
- BEATF discusses bond funding scenarios: **Dec 2025**
- Departments update Boards and Commissions: **Jan – April 2026**
- Working Groups present recommendations to full Committee: **Jan – April 2026**
- BEATF Reports to Mayor & Council: **May 2026**
- Council calls for the bond election: **July or August 2026**
- Bond Program Election: **Nov 2026**

2026 Bond Development – Staff Presentation Schedule



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QUESTIONS + ANSWERS



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